

Finance Committee Meeting

Wed 27 April 2022, 14:00 - 16:00

Agenda

14:00 - 14:00
0 min

1. Standing Items

1.1. Welcome and Introductions

Rhian Thomas

1.2. Apologies for Absence

Rhian Thomas

1.3. Declarations of Interest

Rhian Thomas

1.4. Minutes of the previous Committee meeting – 23 March 2022

Rhian Thomas

📄 1.4 Unconfirmed Public Finance Committee Minutes March 23 2022.pdf (6 pages)

1.5. Action log following the meeting held on 23 March 2022

Rhian Thomas

📄 1.5. Action Log For 27 April 2022 Finance Committee Meeting.pdf (1 pages)

1.6. Chair's Actions since previous meeting

Rhian Thomas

14:00 - 14:00
0 min

2. Items for Review and Assurance

2.1. Financial Report – Month 12

Robert Mahoney

📄 2.1 Finance Position Report for Month 12.pdf (20 pages)

2.2. 2022/23 Savings and Tracker

Catherine Phillips

📄 2.2 2022-23 Savings and Tracker.pdf (3 pages)

2.3. Escalation of Corporate Directorates and Clinical Boards

Caroline Bird

📄 2.3 Escalation of Clinical Boards and Corporate Departments.pdf (4 pages)

2.4. Capital Programme (Verbal)

Catherine Phillips

Mohamed Sarah
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14:00 - 14:00 **3. Items for Approval / Ratification**
0 min

14:00 - 14:00 **4. Items for Information and Noting**
0 min

4.1. Financial Monitoring Returns – Month 12

Hywel Pullen

 4.1a 2021_22 MMR Template Cardiff Vale UHB Month 12.pdf (12 pages)

 4.1b 2021_22 MMR Template Cardiff Vale UHB Month 12.pdf (10 pages)

14:00 - 14:00 **5. Agenda for Private Finance Committee Meeting**
0 min

Rhian Thomas

(i) Finance Risk Register

14:00 - 14:00 **6. AOB**
0 min

14:00 - 14:00 **7. Review and Final Closure**
0 min

7.1. Items to be deferred to Board / Committee

Rhian Thomas

7.2. Date and time of next meeting

Wednesday 25 May 2022 at 2pm Via MS Teams

**UNCONFIRMED MINUTES OF THE MEETING OF THE FINANCE COMMITTEE
HELD ON 23rd MARCH 2021
VIRTUAL MEETING via TEAMS**

Present:

Dr Rhian Thomas	RT	Chair, Independent Member – Capital and Estates
John Union	JU	Independent Member – Finance
David Edwards	DE	Independent Member – Information Communication & Technology
Charles Janczewski	CJ	Board Chair
Akmal Hanuk	AH	Independent Member – Community
Mike Jones	MJ	Independent Member – Trade Union
Susan Elsmore	SE	Independent Member – Local Authority
Caroline Bird	CB	Interim Chief Operating Officer
Catherine Phillips	CP	Executive Director of Finance
Chris Lewis	CL	Deputy Director of Finance
Hywel Pullen	HP	Interim Deputy Director of Finance (Strategy)
Nicola Foreman	NF	Director of Corporate Governance
Robert Mahoney	RM	Interim Deputy Director of Finance (Operational)

Secretariat:

Paul Emmerson	PE	Senior Finance Manager
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Apologies:

Ruth Walker	RW	Executive Nurse Director
Suzanne Rankin	SR	Chief Executive

FC 22/03/001	WELCOME AND INTRODUCTIONS The Chair welcomed everyone to the meeting. The Finance Committee Chair (RT) noted that the Deputy Director of Finance was retiring and thanked Chris for his service to the Committee.	ACTION
FC 22/03/002	APOLOGIES FOR ABSENCE Apologies for absence were noted.	
FC 22/03/003	DECLARATIONS OF INTEREST	

	The Chair invited members to declare any interests in proceedings on the Agenda. None were declared.	
FC 22/03/004	<p>MINUTES OF THE COMMITTEE MEETING HELD ON 16th FEBRUARY 2022</p> <p>The minutes of the meeting held on 26th February 2022 were reviewed and confirmed to be an accurate record.</p> <p>Resolved – that:</p> <p>The minutes of the meeting held on 16th February 2022 were approved by the Committee as an accurate record.</p>	
FC 22/03/005	<p>ACTION LOG FOLLOWING THE LAST MEETING</p> <p>There were no outstanding actions.</p>	
FC 22/03/006	<p>CHAIRS ACTION SINCE THE LAST MEETING</p> <p>There had been no Chairs action taken since the last meeting.</p>	
FC 22/02/007	<p>FINANCIAL PERFORMANCE MONTH 11</p> <p>The Deputy Director of Finance summarised the key points within the Month 11 Finance Report.</p> <p>At month 11, the UHB reported an underspend of £0.287m against its plan. During the 11 months to the end of February the UHB incurred gross expenditure of circa. £95m relating to the management of COVID 19, which was assumed to be offset by Welsh Government COVID 19 funding leaving an operating surplus of £0.287m.</p> <p>The full year gross COVID funding was now £119.375m .</p> <p>Moving onto the Finance Dashboard it was highlighted that there were three areas flagged as red, being the delivery of the recurrent £12.000m 1.5% target which in turn adversely impacted on the carried forward underlying deficit. In addition, the creditor payment compliance had remained marginally below 95% and this was also now flagged as red.</p> <p>The Committee was informed that the UHB still expected to report a breakeven position at year end.</p> <p>Table 5 illustrated that the UHB had a operational surplus of £0.287m at Month 11. The pay position at month 10 was an operational underspend of £9.4m and the additional gross COVID 19 pay expenditure was nearly £45m. There was an operational overspend of £10.5m on non-pay budgets which was offset by the reported underspends against pay and income budgets.</p> <p>The Finance Committee Chair (RT) noted that the operational overspend against pay reported by the Medicine Clinical Board was a recurrent issue and</p>	

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asked if this was reflected in the assumptions underpinning the 2022/23 plan. In response, the Deputy Director of Finance reflected that the UHB did not generally apply additional budget to areas which were overspending. It was noted that nursing pressures in the Clinical Board had been accentuated by COVID due to the demands on nursing time which in turn had increased demand for nursing cover which included agency. In this context, it was expected that nursing pressures would reduce as the impact of COVID receded. In addition, the Committee was informed that all nursing establishments has been fully funded and signed off by the Executive Director of Nursing and that the UHB was working to increase its nursing capacity through both local and international recruitment.

In response to a query from the Independent Member – Local Authority (SE) the Interim Chief Operating Officer confirmed that the UHB continued to monitor presentations with COVID at the Emergency Department as well as bed occupancy due to COVID. The data collected did not presently suggest the same level of demand which had been observed in previous waves.

The Committee was informed that a step up in forecast gross COVID 19 expenditure was expected in the final month of the year in part due to the notification in the later part of the year of some of the funding streams. The Committee was advised that the UHB had plans in place to utilise the funding in full.

Similarly, plans were in place to utilise the full year forecast reductions in planned expenditure were circa £8m.

Picking up on this theme the Finance committee Chair (RT) noted that there were a number of reported areas where expenditure was expected to step up in the final month and asked for further assurance around the process to ensure that this was effectively managed. The UHB Chair (CJ) echoed the request for further assurance and the Executive Director of Finance indicated that the UHB would review the level of detail included in report to provide additional assurance to the Committee.

The Deputy Director confirmed that the detailed plans to utilise the full year forecast reductions in planned expenditure had been shared previously with Committee members and that these were progressing with oversight from the UHB's Management Executive.

The Executive Director of Finance added that the detailed management of plans to use Covid Recovery funding was administered through the Chief Operating Officer and that the UHB had an established process to manage its capital expenditure through the Capital Management Group which had been meeting on a more regular basis towards year end to ensure that plans were executed to maximise the benefit to the UHB.

In reply to a further query from the Finance Committee Chair (RT), the Chief Operating Officer confirmed that the UHB could not rollover recovery funding to the following year and that a separate recovery allocation had been confirmed for 2022/23. It was confirmed that there was slippage against some recovery of the original schemes and that this had allowed the UHB to invest in other schemes as well as supporting the operational position.

The UHB was confident that the £16m savings target would be broadly achieved this year, however, as previously noted further progress needed to be made on recurrent schemes as the forecast year end underlying deficit of £25.3m would increase if the current gap against the recurrent savings target did not improve.

Moving on the Committee was informed that the UHB was expecting a positive cash position at year end. Welsh Government had provided the UHB with additional working cash support of circa £26.5m in year and the UHB needed to review how much of this would need to be drawn down in year.

The UHB's public sector payment compliance performance remained marginally below the target of 95%.

At month 11, the UHB had an approved Capital Resource Limit (CRL) of circa £67m and cumulative expenditure of circa £24m was reported against this.

Since the month end, the capital resource limit had increased by a further £3.2m. To provide further assurance to the Committee that the UHB would broadly balance expenditure against its capital resource limit in year, the Committee was informed that:

- There were orders raised of £64m of which £22m were receipted and/or invoiced.
- There were further orders to raise of £8m and £50m overall to be receipted/invoiced
- Delivery of the Capital Plan is still expected in 2021/22, however over 70% of orders were still to be receipted in the last two weeks of 2021/22. A high percentage of the outstanding medical and IT equipment orders would need to be vested to ensure ownership within 21/22 (£20-30m).

The Committee was informed that the UHB's Capital Planning, Procurement and Financial Accounting Teams were working hard to ensure that orders were fulfilled to meet the Capital Plan. The Finance Committee Chair (RT) acknowledged the diligence of the Teams in the management of the UHBs capital plan and the UHB Chair (CJ) endorsed the acknowledgement.

The Independent Member (JU) enquired if the UHB retained a list of capital projects which could be implemented at short notice if additional capital resource was offered by Welsh Government and the Deputy Director of Finance confirmed that this was still the case.

Resolved – that:

The Finance Committee **noted** the reported underspend of £0.287m at month 11;

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	<p>The Finance Committee noted the gross month 11 financial impact of COVID 19 which was assessed at £94.957m and that this was matched with anticipated income;</p> <p>The Finance Committee noted the forecast breakeven which is consistent with the financial plan submitted to Welsh Government on 30th June and assumes additional funding of £140.688m to manage the impact of COVID 19 in 2021/22, including confirmed funding of £21.313m in respect of the 2020/21 recurrent savings shortfall;</p> <p>The Finance Committee noted that COVID 19 reductions in planned care expenditure can be used to to mitigate financial risks in the plan and support system resilience;</p> <p>The Finance Committee noted that following confirmation of an additional £26.517m working cash to support Resource Limit only allocations issued in previous years, the UHB is now forecasting a positive year end cash balance.</p> <p>The Finance Committee noted the 2021/22 brought forward Underlying Deficit of £25.3m and that the forecast carry forward of £25.3m into 2022/23 is dependent upon delivery of the £12m recurrent savings target which required the identification of a further £4.4m savings schemes.</p> <p>The Finance Committee noted the UHB is forecasting a breakeven position at the year end in line with the submitted annual financial plan. In order to achieve this the key risk that needs to be managed is to utilise the resources that have been allocated to the UHB;</p> <p>The Finance Committee noted that the UHB is forecasting a broadly balanced position against its capital resource limit at year end and will need to continually monitor the position so that progress can be pro-actively managed to achieve this.</p>	
<p>FC 22/03/008</p>	<p>FINANCE RISK REGISTER</p> <p>The Interim Deputy Director of Finance presented the 2021/22 Finance Risk Register to the Committee.</p> <p>The following risks identified on the 2021/22 Risk Register, which were both related to the underachievement against the recurrent savings target remained categorized as extreme risks (Red):</p> <ul style="list-style-type: none"> • Maintaining the underlying deficit of £25.3m on line with the draft annual plan; • Delivery of the recurrent element of the CIP (£12.0m). <p>The Committee was advised that the red rated risks had already been discussed as part of the previous agenda item.</p> <p>The Committee was informed that the 2022/23 Risk Register would be presented to the next meeting.</p> <p>Resolved – that:</p>	

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	The Finance Committee noted the risks highlighted within the 2021/22 risk register.	
FC 22/03/009	MONTH 11 FINANCIAL MONITORING RETURNS These were noted for information.	
FC 22/03/010	ITEMS TO BRING TO THE ATTENTION OF THE BOARD There were no items to bring to the attention of the Board.	
FC 22/03/011	DATE OF THE NEXT MEETING OF THE COMMITTEE Wednesday 26th April 2022 2.00pm; Virtual Meeting via Teams	

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FINANCE COMMITTEE – PUBLIC MEETING

ACTION LOG

MINUTE	DATE	SUBJECT	AGREED ACTION	ACTIONED TO	STATUS
			No Outstanding Actions		

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Report Title:	Finance Report for the Period Ended 31st March 2022		Agenda Item no.	2.1	
Meeting:	Finance Committee	Public	x	Meeting Date:	27th April 2022
		Private			
Status <i>(please tick one only):</i>	Assurance	X	Approval	Information	
Lead Executive:	Executive Director of Finance				
Report Author (Title):	Deputy Director of Finance				
Main Report					
Background and current situation:					

The Health Board agreed and submitted a draft financial plan to Welsh Government at the end of March 2021 which focused on delivering in-year financial stability and maintaining the current level of underlying deficit. The draft plan included a planned deficit of £21.3m in 2021/22 and if delivered would have ensured that the underlying position stabilised and did not deteriorate. Following submission of the draft plan, Welsh Government issued updated planning guidance and asked the UHB to assume non recurrent COVID funding to cover the initial planning deficit of £21.3m caused by COVID impacting on the delivery of 2020/21 savings plans. The UHB then planned for a break-even year end position and the finalised financial plan was submitted to Welsh Government on the 30th June 2021.

A summary of the core financial plan submitted is provided in Table 1.

Table 1: 2021/22 Core Draft plan

	2021/22 Plan £m	2022/23 Plan £m
Prior Year Plan	(4.0)	(21.3)
Adjustment for non recurrent items in previous year (note 1)	(21.3)	(4.0)
b/f underlying deficit	(25.3)	(25.3)
Net Allocation Uplift (including LTA inflation) (note 2)	19.4	
Draft Cost Pressures Assessment (note 3)	(27.4)	
Investments	(4.0)	
Recurrent Cost Improvement Plans 1.5% (note 4)	12.0	
Non Recurrent Cost Improvement Plans 0.5% (note 5)	4.0	
Planned Surplus/(Deficit) 2021/22	(21.3)	
Non Recurrent COVID Funding to cover slippage in 2020/21 Recurrent saving schemes	21.3	
Updated Core Draft Financial Plan 2021/22 £m	0.0	

In addition to the core financial plan of the Health Board summarized in Table 1, the UHB also incurred additional COVID 19 costs in respect of response and recovery. These costs are considered to be in addition to the core financial plan and the UHB has confirmed additional funding to fully cover these costs.

The UHB's provisional year end revenue outturn is a surplus of £0.232m which is broadly in line with the break-even position previously forecast. The UHB is also reporting that it stayed within its Capital Resource limit. Creditor payment compliance was marginally below the 95% target. The Finance Committee is asked to note reported performance is provisional at this stage as the draft accounts have not yet been finalised and will be subject to Audit Wales scrutiny. The year-end reported position is, however, not expected to materially change.

The actual and provisional performance against the 3 year break even duty on revenue is shown in Table 2 below.

Table 2: Performance against the 3 year financial break even duty

	Actual / Forecast year end position surplus/(deficit) £m	Rolling 3 year break even duty surplus/(deficit) £m	Pass or fail financial duty
2014/15	(21.364)	n/a	n/a
2015/16	0.068	n/a	n/a
2016/17	(29.243)	(50.539)	Fail
2017/18	(26.853)	(56.028)	Fail
2018/19	(9.872)	(65.968)	Fail
2019/20	0.058	(36.667)	Fail
2020/21	0.090	(9.724)	Fail
2021/22 Draft	0.232	0.380	Pass

The three year break even duty came into effect in 2014/15 and the first measurement of it was in 2016/17. The table above shows the UHB reported a surplus in 2019/20, 2020/21 and is reporting a draft surplus in 2021/22. The tables also outline that the UHB breached its statutory financial duty in 2016/17, 2017/18, 2018/19, 2019/20 & 2020/21 and that the forecast balanced 2020/21 outturn position results in a pass of financial duty at the end of 2021/22.

Assessment and Risk Implications

The Finance Dashboard outlined in Table 3 reports actual financial performance against key financial performance measures.

Table 3: Finance Dashboard @ March 2022

Measure	STATUS REPORT				
	March 2021	Rating	Latest Trend	Target	Time Period
Deliver 2021/22 Draft Financial Plan	Draft year-end breakeven at month 12. £0.232m operational surplus at month 12.	G	⊙	Deliver 2021/22 Planned Breakeven	M12 2021-22
Remain within capital resource limits.	Expenditure at the end of March was £70.948m against a plan of £70.989m.	G	⊙	Approved planned expenditure £70.989m	M12 2021-22
Maintenance (no deterioration) of Underlying deficit	£25.3m assessed underlying deficit (ULD) position b/f to month 1. Year End ULD £29.7m	R	⊙	2021/22 plan to ensure no deterioration in £25.3m underlying deficit	M12 2021-22
Delivery of recurrent £12.000m 1.5% target	£7.576m forecast at month 12.	R	⊙	£12.000m	M12 2021-22
Delivery of £4m non recurrent target	£8.676m identified at month 12.	G	↑	£4.000m	M12 2021-22
Creditor payments compliance 30 day Non NHS	Cumulative 93.1% at the end of March.	R	↓	95% of invoices paid within 30 days	M12 2021-22
Remain within Cash Limit	The UHB reported a positive cash balance at the end of 2021/22 in line with the forecast breakeven.	G	⊙	To remain within Cash Limit	M12 2021-22
Maintain Positive Cash Balance	Cash balance = £4.607m	G	⊙	To Maintain Positive Cash Balance	End of March 2022

Month 12 Cumulative Financial Position

The Welsh Government monthly financial monitoring returns continue to capture and monitor costs due to COVID 19 that are over and above LHB core plans. The draft financial position reported to Welsh Government for month 12 is a surplus of £0.232m and this is summarised in Table 4.

Table 4: Month 12 Financial Position 2021/22

	Cumulative Month 12 £m
COVID 19 Additional Expenditure	119.376
Welsh Government COVID funding received / assumed	(119.376)
Gross COVID 19 Forecast Position (Surplus) / Deficit £m	0.000
COVID FUNDING for Deficit due to non delivery of 2020/21 recurrent Savings	(21.300)
Operational position (Surplus) / Deficit	21.068
Financial Position £m (Surplus) / Deficit £m	(0.232)

The month 12 surplus of £0.232m reflects the operational performance of the UHB with all COVID costs funded.

Welsh Government has confirmed COVID 19 funding. The UHB is reporting a draft operating surplus of £0.232m at year end. COVID 19 allocations have met the additional COVID costs and operating pressures that have arisen from the management of COVID 19 and the reductions arising in planned expenditure have been utilized to offset non COVID operational pressures and support system resilience.

The additional COVID 19 expenditure in the year to month 12 was £119.376m.

The additional COVID 19 expenditure is matched by the additional Welsh Government funding outlined in the table 5 below:

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Table 5: Welsh Government COVID 19 Funding assumed at month 12 2021/22

	Month 12
	£m
COVID 19 Testing	(3.159)
COVID 19 Tracing	(13.158)
COVID 19 Vaccination including COVID Vaccine Allergy SLA	(13.420)
Extended Flu vaccination	(1.137)
Field Hospital / Surge - Recovery of Over Accrual	0.803
Cleaning Standards	(0.806)
PPE	(3.984)
Continuing Care and Funded Nursing Care	(2.348)
Urgent and Emergency Care	(1.740)
COVID 19 Local Response	(49.935)
COVID 19 Recovery	(26.865)
COVID 19: Adferiad Programme - Long Covid Recovery	(0.761)
Covid 19: Pay Increase	(0.826)
COVID 19: Recovery Of NHS Bonus Accrual	1.759
COVID 19: Health Checks For People With a Learning Disability	(0.085)
COVID 19: Same Day Emergency Care	(0.808)
COVID 19: Cluster Funding	(0.266)
COVID 19: Health and Social Care Winter Plan	(1.304)
COVID 19: Winter Pressures Enhanced Service Community Pharmacy Payment	(0.375)
COVID 19: National Antiviral Service Funding	(0.050)
COVID 19: ICF Children With Complex Needs	(0.700)
COVID 19: Care Home Workers Immunisation Programme	(0.008)
COVID 19: Covid Therapeutic (Treatment) Medicines	(0.203)
Sub Total COVID funding confirmed/assumed £m	(119.376)
NR Funding for Non Delivery of 2020/21 Recurrent Savings	(21.313)
Total COVID funding confirmed/assumed £m	(140.689)

The UHB has a small operational surplus of £0.232m at Month 12 and Table 6 analyses the reported position between income, pay and non pay.

Table 6: Summary Financial Position for the period ended 30th March 2022

Income/Pay/Non Pay	Budget	Actual	Gross Expenditure Due To COVID 19	Reductions in Planned Expenditure Due To COVID 19	Net Expenditure Due To COVID 19	Welsh Government COVID 19 Funding Assumed	Welsh Government COVID 19 Funding 2020/21 Savings Shortfall	Operational Variance (Fav)/Adv	Total Variance
	£m	£m	£m	£m	£m	£m	£m	£m	£m
In Month									
Income	(182.640)	(148.218)	0.398		0.398	(0.398)		(1.263)	(1.263)
Pay	95.382	106.479	9.122	(0.115)	9.007	(9.122)		2.091	2.091
Non Pay	87.259	101.724	14.900	(0.924)	13.976	(14.900)		(0.772)	(0.772)
Sub Total £m	(0.000)	59.987	24.419	(1.039)	23.380	(24.419)	0.000	0.056	0.056
COVID funding due to non delivery of 2020/21 recurrent Savings	0.000					(1.776)	1.776	0.000	0.000
Variance to Plan £m	(0.000)	59.987	24.419	(1.039)	23.380	(26.195)	1.776	0.056	0.056
Cumulative									
Income	(1,614.149)	(614.708)	4.827		4.827	(4.827)		(2.679)	(2.679)
Pay	755.692	800.500	54.025	(1.947)	52.078	(54.025)		(7.271)	(7.271)
Non Pay	858.456	930.868	60.524	(6.427)	54.097	(60.524)		9.718	9.718
Sub Total £m	0.000	1,116.659	119.376	(8.374)	111.002	(119.376)	0.000	(0.232)	(0.232)
COVID funding due to non delivery of 2020/21 recurrent Savings	0.000					(21.313)	21.313	0.000	0.000
Variance to Plan £m	0.000	1,116.660	119.376	(8.374)	111.002	(140.689)	21.313	(0.232)	(0.232)

Income

The year to date and in month financial position for income is shown in Table 7:

Table 7: Income Variance @ March 2022

	Expenditure Due To COVID 19	in Planned Expenditure Due To COVID 19	Expenditure Due To COVID 19	Government COVID 19 Funding Assumed	Variance (Fav)/Adv	Variance
	£m	£m	£m	£m	£m	£m
In Month						
Revenue Resource Limit (RRL)	0.000	0.000	0.000	0.000	0.000	0.000
RRL Welsh Govt. COVID 19 Funding	0.000	0.000	0.000	0.000	0.000	0.000
Welsh Government Income (Non RRL)	0.000	0.000	0.000	0.000	0.000	0.000
Accommodation & Catering	0.127	0.000	0.127	(0.127)	0.073	0.073
Education & Training	0.000	0.000	0.000	0.000	(0.113)	(0.113)
Injury Cost Recovery Scheme (CRU) Income	0.000	0.000	0.000	0.000	(0.011)	(0.011)
NHS Patient Related Income	0.106	0.000	0.106	(0.106)	(0.781)	(0.781)
Other Operating Income	0.097	0.000	0.097	(0.097)	(0.360)	(0.360)
Overseas Patient Income	0.006	0.000	0.006	(0.006)	0.021	0.021
Private Patient Income	0.062	0.000	0.062	(0.062)	(0.008)	(0.008)
Research & Development	0.000	0.000	0.000	0.000	(0.085)	(0.085)
Variance to Plan £m	0.398	0.000	0.398	(0.398)	(1.263)	(1.263)
Cumulative						
Revenue Resource Limit (RRL)	0.000	0.000	0.000	0.000	0.000	0.000
RRL Welsh Govt. COVID 19 Funding	0.000	0.000	0.000	0.000	0.000	0.000
Welsh Government Income (Non RRL)	0.000	0.000	0.000	0.000	0.000	0.000
Accommodation & Catering	0.842	0.000	0.842	(0.842)	(0.006)	(0.006)
Education & Training	0.000	0.000	0.000	0.000	(0.124)	(0.124)
Injury Cost Recovery Scheme (CRU) Income	0.000	0.000	0.000	0.000	0.075	0.075
NHS Patient Related Income	0.103	0.000	0.103	(0.103)	(2.586)	(2.586)
Other Operating Income	3.198	0.000	3.198	(3.198)	(0.078)	(0.078)
Overseas Patient Income	0.044	0.000	0.044	(0.044)	(0.006)	(0.006)
Private Patient Income	0.640	0.000	0.640	(0.640)	0.064	0.064
Research & Development	0.000	0.000	0.000	0.000	(0.018)	(0.018)
Variance to Plan £m	4.827	0.000	4.827	(4.827)	(2.679)	(2.679)

The income position at month 12 is an underspend of £2.679m. This position is achieved after consideration of additional Welsh Government income of ££4.287m in recognition of income losses cause by COVID 19 disruption.

The key COVID 19 income reductions continued in month contributing to cumulative income losses of:

- £0.842m shortfall on accommodation and catering income as a result of a reduction in restaurant services;
- £3.198m deficit against Other Operating Income. The majority of the deficit (£2.782m) is a result of reduced General Dental Services activity leading to a loss of Dental Patient Charges income;
- £0.640m adverse variance against private patient income following the re-planning of non COVID activity.

The increase in the operating surplus reported against income in month was in part due to the return of income provided to Aneurin Bevan for the 111 service of circa £0.5m alongside the agreement of year end income charges and the receipt of Commercial R & D income in month 12.

Pay

The year to date and in month financial position for pay is shown in Table 8.

Table 8: Analysis of pay expenditure by staff group @ March 2022

Pay	Gross Expenditure Due To COVID 19	Reductions in Planned Expenditure Due To COVID 19	Net Expenditure Due To COVID 19	Welsh Government COVID 19 Funding Assumed	Operational Variance (Fav)/Adv	Total Variance
In Month	£m	£m	£m	£m	£m	£m
Medical and Dental	2.033	0.000	2.033	(2.033)	1.100	1.100
Nursing (registered)	1.425	(0.115)	1.310	(1.425)	1.196	1.196
Nursing (unregistered)	1.043	0.000	1.043	(1.043)	0.902	0.902
Scientific, prof & technical	0.237	0.000	0.237	(0.237)	0.056	0.056
Additional clinical services	0.235	0.000	0.235	(0.235)	0.072	0.072
Management, admin & clerical	1.290	0.000	1.290	(1.290)	0.272	0.272
Other staff groups	2.858	0.000	2.858	(2.858)	(1.507)	(1.507)
Total £m	9.122	(0.115)	9.007	(9.122)	2.091	2.091
Cumulative						
Medical and Dental	10.738	0.000	10.738	(10.738)	2.800	2.800
Nursing (registered)	16.230	(1.947)	14.283	(16.230)	(3.475)	(3.475)
Nursing (unregistered)	9.266	0.000	9.266	(9.266)	4.228	4.228
Scientific, prof & technical	1.758	0.000	1.758	(1.758)	(2.795)	(2.795)
Additional clinical services	1.530	0.000	1.530	(1.530)	(1.770)	(1.770)
Management, admin & clerical	7.743	0.000	7.743	(7.743)	(1.753)	(1.753)
Other staff groups	6.760	0.000	6.760	(6.760)	(4.505)	(4.505)
Total £m	54.025	(1.947)	52.078	(54.025)	(7.271)	(7.271)

The pay position at month 12 is an operational underspend of £7.271m. The additional gross COVID 19 expenditure of £54.025m is matched by £54.025m of COVID 19 funding.

Significant COVID 19 pay costs have been incurred for medical and nursing staff especially in the Medicine Clinical Board where there are cumulative additional costs of £15.950m and in the PCIC Clinical Board where additional costs of £12.907m are reported across all staff groups. Additional COVID 19 pay costs have also been incurred across all other Clinical Boards bar Genomics. Some of these costs are offset by nursing staff savings in the Surgical Clinical Board.

The in month operational overspend of £2.091m reported against pay has arisen following the re-assessment of annual corporate provisions and accruals.

The main change in COVID pay costs from previous months relates to the inclusion of the following COVID related costs in month 12:

- Additional Annual Leave Accrual £2.4m
- Additional Study Leave Accrual -Training Grade Doctors £0.6m

Operational pay remains balanced or in surplus in all Clinical Boards except the Medicine Clinical Board where there is an operational overspend of £3.615m primarily as a result of nursing pressures.

Non Pay

The year to date and in month financial position for non pay is shown in Table 9.

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Table 9: Non Pay Variance @ March 2022

	Expenditure Due To COVID 19	in Planned Expenditure Due To COVID 19	Expenditure Due To COVID 19	Government COVID 19 Funding Assumed	Variance (Fav)/Adv	Variance
In Month	£m	£m	£m	£m	£m	£m
Drugs / Prescribing	0.210	0.000	0.210	(0.210)	0.928	0.928
Clinical services & supplies	0.636	(0.444)	0.192	(0.636)	(0.685)	(0.685)
General supplies & services	0.637	0.000	0.637	(0.637)	(0.160)	(0.160)
Establishment expenses	0.347	0.000	0.347	(0.347)	1.819	1.819
Premises & fixed plant	0.808	0.000	0.808	(0.808)	2.270	2.270
Continuing healthcare	0.042	0.000	0.042	(0.042)	0.503	0.503
Commissioned Services	0.341	(0.390)	(0.049)	(0.341)	(0.142)	(0.142)
Primary Care Contractors	0.076	(0.027)	0.049	(0.076)	(1.160)	(1.160)
Other non pay	11.802	(0.063)	11.739	(11.802)	(4.146)	(4.146)
Total £m	14.900	(0.924)	13.976	(14.900)	(0.772)	(0.772)
Cumulative						
Drugs / Prescribing	2.823	0.000	2.823	(2.823)	1.674	1.674
Clinical services & supplies	4.463	(3.533)	0.930	(4.463)	2.530	2.530
General supplies & services	5.322	0.000	5.322	(5.322)	1.999	1.999
Establishment expenses	0.923	0.000	0.923	(0.923)	2.227	2.227
Premises & fixed plant	5.455	0.000	5.455	(5.455)	5.457	5.457
Continuing healthcare	2.353	0.000	2.353	(2.353)	2.267	2.267
Commissioned Services	1.878	(1.266)	0.612	(1.878)	(1.278)	(1.278)
Primary Care Contractors	3.136	(0.889)	2.247	(3.136)	(2.945)	(2.945)
Other non pay	34.172	(0.739)	33.433	(34.172)	(2.214)	(2.214)
Total £m	60.524	(6.427)	54.097	(60.524)	9.718	9.718

There is an operational overspend of £9.718m on non pay budgets. The additional gross COVID 19 expenditure of £60.524m is matched by £60.524m of COVID 19 funding.

Key COVID 19 costs related to non pay include :

- £5.322m expenditure on general supplies and services primarily relating to PPE;
- £5.455m expenditure on Premises and Fixed Plant including £2.968m in relation to the mass vaccination centres, £1.884m in capital and estates and £0.256m relating to energy, utilities and rates at the Lakeside Surge Hospital.
- £34.172m on other non pay primarily due to the Local Authority TTP Team and healthcare activity commissioned from the Independent sector, costs associated with overseas nurse recruitment and estates costs associated with operating from a number of temporary premises.

A reduction in planned expenditure of £6.427m is reported against non pay costs mainly arising from reduced levels of consumables associated with elective activity and adjustments to dental contracts.

The main issues driving the £9.734m operational overspend against non pay were :

- £2.267m overspend against Continuing Healthcare as a result of pressures in the Mental Health Clinical Board where there is an operational overspend of £2.098m against continuing healthcare budgets;
- £5.457m adverse variance against premises and fixed plant where overspends are reported across all Clinical Boards. £1.184m of the overspend relates to Capital Estates where additional contractor costs, which are offset by a corresponding pay underspend, are included. A further £1m has been recognised in Central budgets at month 12 in respect of non COVID related dilapidation provisions.
- £2.530m adverse variance against clinical services and supplies where overspends are reported in the majority of Clinical Boards both in month and cumulatively.
- The in month favourable swing against other non pay reflects the release of non recurrent opportunities against centrally managed budgets.

Gross Expenditure Due to COVID 19

Gross COVID 19 expenditure is £119.376m and is summarised in table 10:

Table 10: Summary of Forecast COVID 19 Gross Expenditure

	Month 12
	£m
COVID 19 Testing	2.851
COVID 19 Tracing	12.863
COVID 19 Vaccination	12.559
Extended Flu vaccination	1.534
Field Hospital / Surge - Recovery of Over Accrual	(0.803)
Cleaning Standards	0.855
PPE	5.322
Continuing Care and Funded Nursing Care	2.311
Urgent and Emergency Care	1.828
COVID 19 Local Response	48.160
COVID 19 Recovery including National schemes	26.490
COVID 19: Annual Leave Accrual	2.340
COVID 19: Adferiad Programme - Long Covid Recovery	0.815
COVID 19: Additional Funding Allocation For PACU	0.000
COVID 19: Community Health Checks for Chronic Conditions	0.000
COVID 19: Pay Increase	0.826
COVID 19: Recovery Of NHS Bonus Accrual	(1.793)
COVID 19: Health Checks For People With a Learning Disability	0.064
COVID 19: Same Day Emergency Care	0.249
COVID 19: Cluster Funding	0.266
COVID 19: Health and Social Care Winter Plan	1.304
COVID 19: Winter Pressures Enhanced Service Community Payment	0.375
COVID 19: National Antiviral Service Funding	0.050
COVID 19: ICF Children With Complex Needs	0.700
COVID 19: Care Home Workers Immunisation Programme	0.008
COVID 19: Covid Therapeutic (Treatment) Medicines	0.203
Gross Expenditure Due To COVID 19 £m	119.376

COVID 19 Funding

The funding for COVID 19 is £140.689m which matches the gross costs and includes £21.313m in support of the planning deficit identified in the initial draft plan as outlined below in Table 11.

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Table 11: Summary of Forecast COVID 19 Funding

	Month 12
	£m
COVID 19 Testing	(3.159)
COVID 19 Tracing	(13.158)
COVID 19 Vaccination including COVID Vaccine Allergy SLA	(13.420)
Extended Flu vaccination	(1.137)
Field Hospital / Surge - Recovery of Over Accrual	0.803
Cleaning Standards	(0.806)
PPE	(3.984)
Continuing Care and Funded Nursing Care	(2.348)
Urgent and Emergency Care	(1.740)
COVID 19 Local Response	(49.935)
COVID 19 Recovery	(26.865)
COVID 19: Adferiad Programme - Long Covid Recovery	(0.761)
Covid 19: Pay Increase	(0.826)
COVID 19: Recovery Of NHS Bonus Accrual	1.759
COVID 19: Health Checks For People With a Learning Disability	(0.085)
COVID 19: Same Day Emergency Care	(0.808)
COVID 19: Cluster Funding	(0.266)
COVID 19: Health and Social Care Winter Plan	(1.304)
COVID 19: Winter Pressures Enhanced Service Community Pharmacy Payment	(0.375)
COVID 19: National Antiviral Service Funding	(0.050)
COVID 19: ICF Children With Complex Needs	(0.700)
COVID 19: Care Home Workers Immunisation Programme	(0.008)
COVID 19: Covid Therapeutic (Treatment) Medicines	(0.203)
Sub Total COVID funding confirmed/assumed £m	(119.376)
NR Funding for Non Delivery of 2020/21 Recurrent Savings	(21.313)
Total COVID funding confirmed/assumed £m	(140.689)

It should be noted that the funding was provided as follows:

- Testing, tracing, COVID vaccination, PPE, cleaning standards, CHC and FNC packages of care are based upon forecast costs at month 8;

The full year gross COVID forecast moved by £0.001m in the month from £119.375m at month 11 to £119.376m at month 12, as the result of additional funding being made available for COVID Therapeutic (Treatment) Medicines and the extended Flu Campaign. The additional funding was partly offset by a reduction in the funding for Urgent and Emergency Care.

COVID Local Response

Full year forecasting was a challenge all year given the range of potential COVID trajectories which meant that the organisation needed to remain COVID ready. Key cost drivers within the UHB's local COVID response included:

- Site footprint (green, amber, red zones including transitional care beds)
- Reduced Dental income
- Critical Care revised layout
- Reduced private patient/overseas income
- Reduced restaurant and retail income

- GP OOH
- Laboratory support
- Mental Health out of area placements impact
- Use of the Independent Sector

Resuming Non-Covid Activity and COVID Recovery

Throughout the pandemic the UHB has maintained core essential services. Given the uncertainty brought about by COVID 19 the UHB continues to operate in 4 week planning cycles, with prioritisation of need based upon clinical-stratification rather than time-based stratification.

There is increased focus on planning the recovery of the system, which will present a long term challenge. The organisation is progressing its recovery plans in line with its recovery funding. The UHB had £13.660m funding confirmed in tranche 1 and £11.536m confirmed in tranche 2. In addition it has secured £2.216m further funding for national recovery schemes. The UHB is now progressing its recovery plans in line with its recovery proposals. This is a challenge given the constraints on workforce and internal and external capacity.

Urgent and Emergency Care

The UHB continues to shape its unscheduled care plans around the goals of the national urgent and emergency care framework. Costs included relate to urgent primary care centres and CAV 24/7.

Progress on the Application of Resources Available Due to Reductions in Planned Expenditure Caused by the Impact of COVID 19

In 2020/21 the Welsh Government expectation was that reductions in planned expenditure were used to offset the costs of COVID 19. A change in approach from Welsh Government on 2021/22 on the application of reductions in planned expenditure gave the UHB financial flexibility to offset financial risks in its plan and to support system resilience and help deliver 2021/22 and 2022/23 plans and priorities.

The UHB progressed additional plans to fully utilise this resource by the year end.

At month 12, the full year forecast reductions in planned expenditure were reported at £8.374m and this resource was utilised to mitigate risks, support system resilience and progress UHB priorities.

Financial Performance of Clinical Boards

Budgets were set to ensure that there is sufficient resource available to deliver the UHB's plan. Financial performance for month 12 by Clinical Board is shown in Table 12.

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Table 12: Financial Performance for the period ended 31st March 2022

Clinical Board	Gross Expenditure Due To COVID 19 £m	Reductions in Planned Expenditure due to COVID 19 £m	Net Expenditure Due to COVID 19 £m	Welsh Government COVID 19 Funding Assumed £m	Operational Position (Surplus) / Deficit Variance £m	Total (Surplus) / Deficit Variance £m
In Month						
All Wales Genomics Service	0.000	0.000	0.000	0.000	0.070	0.070
Capital Estates & Facilities	0.347	0.000	0.347	(0.347)	1.235	1.235
Children & Women	0.880	0.000	0.880	(0.880)	0.096	0.096
Clinical Diagnostics & Therapies	0.740	0.000	0.740	(0.740)	0.260	0.260
Surge Hospitals	0.000	0.000	0.000	0.000	0.135	0.135
Executives	1.860	0.000	1.860	(1.860)	0.244	0.244
Medicine	1.864	0.000	1.864	(1.864)	0.720	0.720
Mental Health	0.437	0.000	0.437	(0.437)	0.008	0.008
PCIC	3.669	(0.027)	3.642	(3.669)	1.042	1.042
Specialist	0.816	(0.438)	0.378	(0.816)	0.868	0.868
Surgery	2.511	(0.184)	2.327	(2.511)	0.307	0.307
SubTotal Delegated Position £m	13.125	(0.649)	12.476	(13.125)	4.985	4.985
Central Budgets	11.294	(0.390)	10.904	(11.294)	(4.929)	(4.929)
Total Variance pre COVID -19 Funding	24.419	(1.039)	23.381	(24.419)	0.056	0.056
Cumulative						
All Wales Genomics Service	0.000	0.000	0.000	0.000	(0.026)	(0.026)
Capital Estates & Facilities	4.918	0.000	4.918	(4.918)	1.501	1.501
Children & Women	5.134	0.000	5.134	(5.134)	(0.083)	(0.083)
Clinical Diagnostics & Therapies	4.319	0.000	4.319	(4.319)	0.279	0.279
Surge Hospitals	0.000	0.000	0.000	0.000	0.137	0.137
Executives	6.281	0.000	6.281	(6.281)	(0.296)	(0.296)
Medicine	18.473	0.000	18.473	(18.473)	4.998	4.998
Mental Health	2.691	0.000	2.691	(2.691)	0.941	0.941
PCIC	41.387	(0.889)	40.498	(41.387)	(0.858)	(0.858)
Specialist	5.917	(2.564)	3.353	(5.917)	0.071	0.071
Surgery	10.755	(3.655)	7.100	(10.755)	1.705	1.705
SubTotal Delegated Position £m	99.876	(7.108)	92.768	(99.876)	8.367	8.367
Central Budgets	19.500	(1.266)	18.234	(19.500)	(8.599)	(8.599)
Total Variance £m	119.376	(8.374)	111.003	(119.376)	(0.232)	(0.232)

Delegated budgets are £8.367m overspent for the 12 months to the end of March 2022, which is a deterioration of £4.985m in month. The operational deficit of £8.367m against delegated budgets is offset by a £8.599m underspend against central budgets leaving a reported underspend of £0.232m at month 12.

Savings Programme

Delivery of the core financial plan includes a 2% (£16.0m) savings requirement. At month 12, £16.252m Green and Amber savings were delivered against the target as outlined in table 13 below:

Table 13: Savings Schemes at Month 12

	Total Savings Target £m	Total Savings Identified £m	Total Savings (Unidentified) £m
Total £m	16.000	16.252	0.252

Whilst the UHB met the £16m target will be achieved this year, the gap against the UHB's recurrent target has remained stable in month at £4.424m and this in turn has increased the planned underlying deficit moving into 2022/23.

Further analysis of the March position is shown in **Appendix 1**.

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Underlying Financial Position

A key challenge to the UHB is eliminating its underlying deficit. The UHB's accumulated underlying deficit brought forward into 2021/22 was £25.3m which reflects the £21.3m shortfall against the recurrent 2020/21 savings target due to the pandemic. An illustration of the year on year movement in the underlying deficit is shown at **Appendix 2**.

Delivery of the UHB's draft financial plan would have ensured that the underlying position did not deteriorate in 2021/22. The shortfall of £4.4m against the recurrent savings has left an underlying deficit of £29.7m to carry forward to 2022/23 as shown in Table 14.

Table 14: Summary of Forecast Underlying Financial Position

	Submitted Draft Plan £m	Draft Position @Month 12	
		Non Recurrent £m	Recurrent Position £m
b/f underlying deficit	(25.3)	0.0	(25.3)
Net Allocation Uplift (inc LTA inflation)	19.4		19.4
Cost Pressures	(27.4)		(27.4)
Investments	(4.0)		(4.0)
Recurrent Cost Improvement Plans	12.0		12.0
Non Recurrent Cost Improvement Plans	4.0	4.0	
Submitted 2020/21 IMTP £m	(21.3)	4.0	(25.3)
In Year Movements			
Operational Expenditure Cost Increase Due To Covid-19	119.4	119.4	
Planned Operational Expenditure Cost Reduction Due To Covid-19	8.4	8.4	
COVID 19 Welsh Govt. Funding based on Q3/Q4 planning assumptions	(119.4)	(119.4)	
COVID 19 Welsh Govt. Funding for the non delivery of 2020/21 recurrent savings	21.3	21.3	
In Year Operational Pressures including Unidentified Savings Gap	(8.6)	(8.4)	
Shortfall against Recurrent Cost Improvement Plans			(4.4)
Provisional Draft Surplus 2021/22	(0.2)	25.3	(29.7)

Balance Sheet

The balance sheet at month 12 is detailed in **Appendix 3**. The opening balances at the beginning of April 2021 reflect the closing balances in the 2020/21 Annual Accounts approved by the UHB's Board.

The increase in the carrying value of property, plant & equipment since the start of the year is largely due to the impact of annual indexation. Updated indices are reflected.

Overall trade debtors have increased by £63m since the start of the year. This largely relates to amounts due from the Welsh Risk Pool (circa £54m) in respect of clinical negligence. This is in part reflects the increase in provisions.

The value of Trade and other payables has increased by around £29m since the start of the year. This mainly relates to the completion of the capital programme in March.

Cash Flow Forecast

The closing cash balance at the end of March, was £4.607m which is detailed in **Appendix 4**.

The UHB remain within its authorised cash limit and maintained a positive cash balance in year.

Public Sector Payment Compliance

The UHB's public sector payment compliance performance was 93.1% at the end of March which is slightly below the target of 95%.

Capital Resource Limit (CRL)

Progress against the CRL for the period to the end of March 2022 is summarised in Table 15 and detailed in **Appendix 5**.

Table 15: Progress against Capital Resource Limit @ March 2021

	£m
Planned Capital Expenditure at month 12	70.989
Actual net expenditure against CRL at month	70.948
Variance against planned Capital Expenditure at month 12	(0.041)

C&V successfully delivered its £70.989m Capital programme in 2021/22 with a surplus of £0.041m against the allocation.

This was an exceptional achievement by the Procurement and Capital Team with the programme heavily weighted to the end of the year following the late availability of WG slippage funding. £47m of the capital programme was delivered in March.

The Capital Programme is due to be audited in May /June and will be reported in detail at the July Capital Management Group (CMG).

Key Risks

The UHB's provisional year end position is a £0.232m surplus on the revenue and a £0.041m surplus on capital which is subject to External Audit scrutiny and review. At this point in time the UHB does not expect any risks to materially affect the reported year end position.

Executive Director Opinion and Key Issues to bring to the attention of the Board/Committee:

The UHB is reporting a provisional year end surplus of £0.232m against its resource limit which is broadly in line with the break-even position within the original plan.

The full year gross COVID forecast moved by £0.001m in the month from £119.375m at month 11 to £119.376m at month 12, as the result of additional funding being made available for Community Pharmacy, ICF Children With Complex Needs and the Antiviral Service. The additional funding was partly offset by a reduction in the funding for the extended flu campaign where final funding is now confirmed.

Delivery of the core financial plan included a 2% (£16.0m) savings requirement and this was met in year. However, there was a shortfall of £4.424m against the recurrent target savings which has led to a corresponding increase to the underlying deficit carried forward into 2022/23.

There were £8.4m on reductions in planned expenditure for which expenditure plans were developed and successfully implemented.

Recommendation:

The Board / Committee are requested to:

- **NOTE** the provisional draft year end revenue surplus of £0.232m against the planned break even position;
- **NOTE** that the year end capital position is a underspend of £0.041m against a CRL of £70.989m;
- **NOTE** the gross month 12 financial impact of COVID 19 is assessed at £119.376m and is matched with anticipated income;
- **NOTE** that the breakeven position is consistent with the financial plan submitted to Welsh Government on 30th June and included additional funding of £140.689m to manage the impact of COVID 19 in 2021/22 and this incorporated confirmed funding of £21.313m in respect of the 2020/21 recurrent savings shortfall;
- **NOTE** that COVID 19 reductions in planned care expenditure were used to mitigate financial risks in the plan and support system resilience;
- **NOTE** that the UHB remained within its authorised cash limit..
- **NOTE** the revised forecast 2020/21 carry forward Underlying Deficit of £29.7m;

Link to Strategic Objectives of Shaping our Future Wellbeing:

Please tick as relevant

1. Reduce health inequalities		6. Have a planned care system where demand and capacity are in balance	
2. Deliver outcomes that matter to people		7. Be a great place to work and learn	
3. All take responsibility for improving our health and wellbeing		8. Work better together with partners to deliver care and support across care sectors, making best use of our people and technology	
4. Offer services that deliver the population health our citizens are entitled to expect		9. Reduce harm, waste and variation sustainably making best use of the resources available to us	x
5. Have an unplanned (emergency) care system that provides the right care, in the right place, first time		10. Excel at teaching, research, innovation and improvement and provide an environment where innovation thrives	

Five Ways of Working (Sustainable Development Principles) considered

Please tick as relevant

Prevention		Long term	x	Integration		Collaboration		Involvement	
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Impact Assessment:

Please state yes or no for each category. If yes please provide further details.

Risk: Yes

No

Safety: Yes/No

No

Financial: Yes

As detailed in the report.

Workforce: Yes/No

No

Legal: Yes/No	
No	
Reputational: Yes/No	
Yes, if forecast financial position is not delivered.	
Socio Economic: Yes/No	
No	
Equality and Health: Yes/No	
No	
Decarbonisation: Yes/No	
No	
Approval/Scrutiny Route:	
Finance Committee	Date: 23 rd March 2022

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2021/22 SAVING SCHEMES

2021-22 In-Year Effect

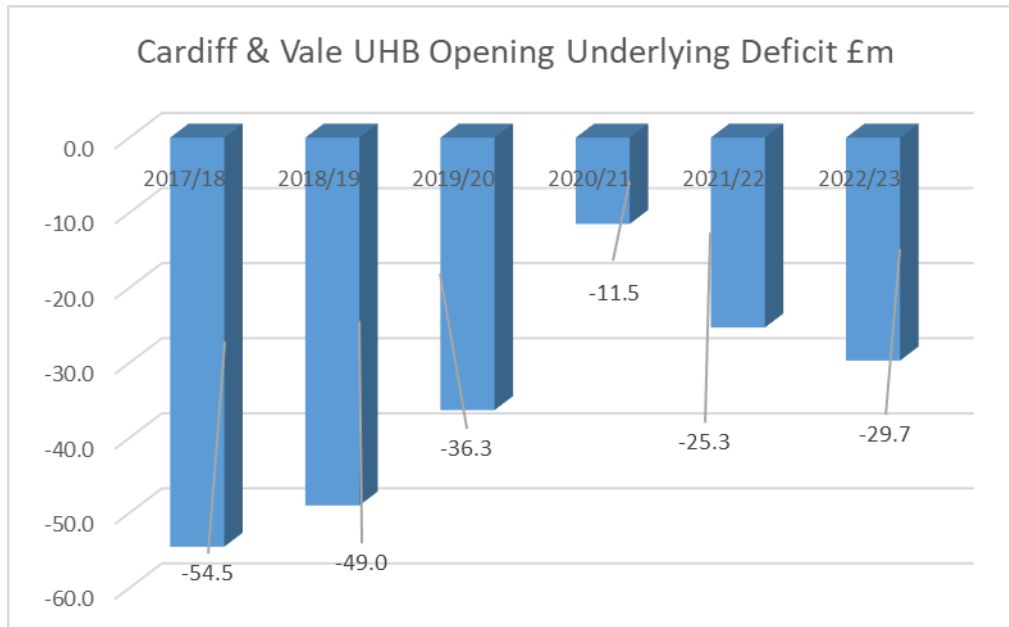
Clinical Board	21-22 Target 2%	Green	Amber	Total Green & Amber	Red	Shortfall on Total Target vs Green & Amber
	£'000	£'000	£'000	£'000	£'000	£'000
Capital Estates and Facilities	946	955	0	955	0	-8
Children and Women	1,303	1,304	0	1,304	0	-1
Clinical Diagnostics and Therapeutics	1,199	1,067	0	1,067	0	132
Corporate Executives	500	500	0	500	0	0
Medicine	1,378	1,378	0	1,378	0	-0
Mental Health	1,079	701	0	701	0	378
Primary, Community and Intermediate Care	2,423	2,488	0	2,488	0	-66
Specialist Services	1,482	1,482	0	1,482	0	0
Surgical Services	1,689	1,377	0	1,377	0	311
Sub Total Clinical Boards £'000	12,000	11,252	0	11,252	0	747
Healthboard Wide	4,000	5,000	0	5,000	0	-1,000
Total £'000	16,000	16,252	0	16,252	0	-253

2021-22 Full Year Effect

Clinical Board	21-22 Target 1.5%	Green	Amber	Total Green & Amber	Pipeline Red	Shortfall on Total Target vs Green & Amber
	£'000	£'000	£'000	£'000	£'000	£'000
Capital Estates and Facilities	789	797	0	797	0	-8
Children and Women	1,086	451	0	451	0	635
Clinical Diagnostics and Therapeutics	999	533	0	533	0	466
Corporate Executives	417	187	0	187	0	230
Medicine	1,148	757	0	757	0	391
Mental Health	899	100	0	100	0	799
Primary, Community and Intermediate Care	2,019	1,325	0	1,325	0	694
Specialist Services	1,235	1,085	0	1,085	0	150
Surgical Services	1,407	342	0	342	0	1,066
Sub Total Clinical Boards £'000	10,000	5,576	0	5,576	0	4,424
Healthboard Wide	2,000	2,000	0	2,000	0	0
Total £'000	12,000	7,576	0	7,576	0	4,424

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Year on Year Movement in Cardiff & Vale UHB Underlying Deficit



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Cardiff & Vale UHB Balance Sheet as at 31st March 2022

	Opening Balance 1 st April 2021	Closing Balance 31st March 2022
	£'000	£'000
Non-Current Assets		
Property, plant and equipment	742,355	791,132
Intangible assets	2,238	1,435
Trade and other receivables	6,649	34,500
Other financial assets		
Non-Current Assets sub total	751,242	827,067
Current Assets		
Inventories	16,684	20,391
Trade and other receivables	190,014	225,850
Other financial assets		
Cash and cash equivalents	3,637	4,607
Non-current assets classified as held for sale		
Current Assets sub total	210,335	250,848
TOTAL ASSETS	961,577	1,077,915
Current Liabilities		
Trade and other payables	219,106	248,630
Other financial liabilities	0	
Provisions	133,674	169,881
Current Liabilities sub total	352,780	418,511
NET ASSETS LESS CURRENT LIABILITIES	608,797	659,404
Non-Current Liabilities		
Trade and other payables	8,126	7,805
Other financial liabilities	0	
Provisions	10,514	30,298
Non-Current Liabilities sub total £'000s	18,640	38,103
TOTAL ASSETS EMPLOYED £'000s	590,157	621,301
FINANCED BY:		
Taxpayers' Equity		
General Fund	479,113	503,294
Revaluation Reserve	111,044	118,007
Total Taxpayers' Equity £'000s	590,157	621,301

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CASHFLOW FORECAST AT THE END OF MARCH 2022

	April £'000	May £'000	June £'000	July £'000	Aug £'000	Sept £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £,000	Total £,000
RECEIPTS													
WG Revenue Funding - Cash Limit (excluding NCL)	103,150	98,720	97,875	95,990	80,875	96,715	97,170	94,080	93,625	77,235	88,230	119,391	1,143,056
WG Revenue Funding - Non Cash Limited (NCL)	1,195	1,590	1,320	1,320	810	1,235	905	1,040	1,225	1,180	975	1,156	13,951
WG Revenue Funding - Other (e.g. invoices)	2,787	1,285	1,319	1,674	2,642	1,327	1,437	2,975	28	2,091	2,709	3,181	23,454
WG Capital Funding - Cash Limit	7,750	2,500	1,000	2,500	3,855	4,485	2,670	2,010	2,610	6,270	7,455	20,246	63,351
Sale of Assets			0	0	0	0	0	0	0	0	0	0	0
Income from other Welsh NHS Organisations	39,174	38,782	43,254	46,383	35,596	40,416	36,425	41,127	48,934	42,639	43,925	51,369	508,023
Other - (Specify in narrative)	4,694	12,133	5,097	11,559	9,933	3,382	6,771	14,663	8,779	4,669	10,212	6,510	98,401
TOTAL RECEIPTS	158,749	155,010	149,865	159,426	133,711	147,559	145,378	155,895	155,201	134,084	153,506	201,853	1,850,236
PAYMENTS													
Primary Care Services : General Medical Services	5,287	4,770	8,512	5,705	4,577	6,907	4,920	4,644	8,536	6,459	5,235	6,634	72,185
Primary Care Services : Pharmacy Services	149	111	109	89	99	78	104	87	214	688	427	275	2,430
Primary Care Services : Prescribed Drugs & Appliances	16,063	4	8,617	16,449	3	8,645	7,479	8,307	16,570	3	8,467	8,311	98,918
Primary Care Services : General Dental Services	2,003	2,115	2,154	2,143	2,516	2,257	2,537	2,206	2,165	2,307	2,297	2,281	26,982
Non Cash Limited Payments	1,615	2,234	1,693	1,769	2,182	1,749	1,748	1,926	1,819	1,795	1,880	1,803	22,214
Salaries and Wages	57,573	65,877	62,686	56,243	57,310	60,951	61,105	57,785	58,284	59,496	59,052	59,154	715,515
Non Pay Expenditure	58,849	72,825	54,303	68,579	60,450	59,731	58,320	76,960	57,891	54,786	71,503	84,734	778,929
Capital Payment	10,624	2,666	3,316	2,989	2,666	2,012	2,107	2,271	2,456	2,155	2,671	29,357	65,291
Other items (Specify in narrative)	5,440	4,833	7,958	5,405	4,209	5,795	4,338	4,486	7,265	6,340	4,901	5,832	66,802
TOTAL PAYMENTS	157,602	155,434	149,348	159,371	134,013	148,126	142,657	158,671	155,201	134,028	156,432	198,381	1,849,266
Net cash inflow/outflow	1,147	(425)	516	55	(302)	(567)	2,721	(2,777)	0	56	(2,926)	3,471	
Balance b/f	3,637	4,784	4,359	4,875	4,931	4,628	4,062	6,782	4,006	4,006	4,062	1,136	
Balance c/f	4,784	4,359	4,875	4,931	4,628	4,062	6,782	4,006	4,006	4,062	1,136	4,607	

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PROGRESS AGAINST CRL AS AT 31st MARCH 2022

Approved CRL issued March 30th 2022 £'000s		70,989				
Performance against CRL	Year To Date			Forecast		
	Plan £'000	Actual £'000	Var. £'000	Plan £'000	F'cast £'000	Var. £'000
All Wales Capital Programme:						
Rookwood reprovion at Llandough	400	731	331	400	731	331
SARC's OBC Fees	390	373	(17)	390	373	(17)
Maelfa Wellbeing Hub	9,788	9,166	(622)	9,788	9,166	(622)
National Programmes – Fire	592	626	34	592	626	34
National Programmes – Infrastructure	807	815	8	807	815	8
National Programmes – Decarbonisation	847	785	(62)	847	785	(62)
National Programmes – Mental Health	50	66	16	50	66	16
Eye Care - e-referral system	149	149	0	149	149	0
National Programmes – Imaging	3,216	3,052	(164)	3,216	3,052	(164)
YnysSaff Sexual Assault Referral Centre at Cardiff Royal Infirmary – Interim	681	693	12	681	693	12
Developing Genomics Partnership Wales -FBC	2,765	2,971	206	2,765	2,971	206
Telephone Handling and Enquiry Management systems (MIAS)	351	146	(205)	351	146	(205)
New Substation and Medical gas upgrade at university Hospital Llandough	2,409	1,929	(480)	2,409	1,929	(480)
National programmes – Imagining – UHW DR Rooms	1,200	1,256	56	1,200	1,256	56
National programmes – Imagining – UHL Fluoroscopy	630	630	0	630	630	0
ICF - Barry Hospital Feasibility	75	16	(59)	75	16	(59)
ICF - respite accommodation - Complex Health Needs	100	81	(19)	100	81	(19)
ICF - North Cardiff H&WB Centre	75	16	(59)	75	16	(59)
Covid-19 Recovery Plans -2021-22	5,982	3,591	(2,391)	5,982	3,591	(2,391)
Additional capital funding-November	8,396	8,524	128	8,396	8,524	128
HEPMA	113	135	22	113	135	22
DPIF – LINC Digital funding.	179	167	(12)	179	167	(12)
Fees - CAVOC Theatre Development 2021-22	370	198	(172)	370	198	(172)
Sequencing Capacity for All Wales Medical Genomics Service – Equipme	923	1,085	162	923	1,085	162
Additional DPIF Capital funding - 21/22	1,875	1,740	(135)	1,875	1,740	(135)
Sexual Assault Referral Centre –Equipment	30	30	0	30	30	0
Neurophysiology suite and eye care equipment.	150	261	111	150	261	111
Expansion of the Endoscopy Unit at University Hospital Llandough – 2021-	250	1,267	1,017	250	1,267	1,017
SWAN IT equipment	20	20	0	20	20	0
Additional Capital Funding – January 2022	4,386	4,358	(28)	4,386	4,358	(28)
DPIF - Cardiff LDR	76	59	(17)	76	59	(17)
Eye care equipment – January 2022.	299	299	0	299	299	0
SDEC - Additional Funding 2021-22	2,642	5,169	2,527	2,642	5,169	2,527
Major Trauma & Hybrid Theatres Fees	1,406	750	(656)	1,406	750	(656)
Additional Funding for Genomics Partnership Wales – Equipment - Decem	231	231	0	231	231	0
Refit - Phase 2	3,180	4,779	1,599	3,180	4,779	1,599
DPIF - Software licenses for Vyair hardware-Lung function integration	35	35	0	35	35	0
Sub Total	55,068	56,202	1,134	55,068	56,202	1,134
Discretionary:						
I.T.	1,765	2,535	770	1,765	2,535	770
Equipment	2,500	2,500	0	2,500	2,500	0
Statutory Compliance	2,800	2,800	0	2,800	2,800	0
Estates	8,856	8,314	(542)	8,856	8,314	(542)
Sub Total	15,921	16,149	228	15,921	16,149	228
Other schemes:						
DHH Equipment	126	126	0	126	126	0
Sub Total	126	126	0	126	126	0
Capital grants:						
DH Assets	126	126	0	126	126	0
Sub Total	126	126	0	126	126	0
Donations:						
Capital Donation / Government Grant Income	0	1,374	1,374	0	1,374	1,374
Sub Total	0	1,374	1,374	0	1,374	1,374
Asset Disposals:						
Broad Street Clinic	0	0	0	0	0	0
Whitchurch	0	0	0	0	0	0
Equipment	0	29	29	0	29	29
Sub Total	0	29	29	0	29	29
CHARGE AGAINST CRL	70,989	70,948	(41)	70,989	70,948	(41)
PERFORMANCE AGAINST CRL (Under)/Over £'000s						
		(41)			(41)	

Report Title:	2022/23 Savings and Tracker		Agenda Item no.	2.2
Meeting:	Finance Committee	Public	Meeting Date:	27 th April 2022
		Private		
Status <i>(please tick one only):</i>	Assurance	X	Approval	Information
Lead Executive:	Executive Director of Finance			
Report Author:	Deputy Director of Finance (Strategy)			

Main Report

Background and current situation:

The UHB's draft financial plan includes a total savings requirement of £16m in 2022/23. This report summarises progress against the 2022/23 target, which is split between a £12m recurrent savings target and a £4m non recurrent savings target.

PROGRESS AGAINST THE CRP REQUIREMENT 2022/23

The Draft IMTP templates submitted to Welsh Government alongside the 2022/23 Financial Plan included detail of £12.378m green and amber schemes which had been identified against the overall £16m target. The total of £12.378m included green and amber schemes totaling £6.494m in respect of the recurrent element of the target.

Since submission of the draft financial plan, further progress has been made and the position in the week commencing 18th April 2022 is outlined below:

2022-23 in-year plans						
Clinical/Service Board	22-23 Target 2%	Green	Amber	Total Green & Amber	Red	Shortfall on Total Target vs Green & Amber
	£'000	£'000	£'000	£'000	£'000	£'000
Capital Estates and Facilities	946	188	14	202	0	745
Children and Women	1,303	724	500	1,224	69	79
Clinical Diagnostics and Therapeutics	1,199	635	76	711	0	488
Corporate Executives	500	290	0	290	0	210
Medicine	1,378	635	0	635	270	743
Mental Health	1,079	345	307	652	229	428
Primary, Community and Intermediate Care	2,423	1,108	603	1,711	15	712
Specialist Services	1,482	932	475	1,407	0	75
Surgical Services	1,689	1,045	650	1,695	300	-6
Sub Total Clinical Boards £'000	12,000	5,901	2,625	8,526	882	3,473
Corporate	4,000	0	4,000	4,000	0	0
Total £'000	16,000	5,901	6,625	12,526	882	3,473

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2022-23 full year impact recurrent schemes						
Clinical/Service Board	22-23 Target 1.5%	Green	Amber	Total Green & Amber	Pipeline Red	Shortfall on Total Target vs Green & Amber
	£'000	£'000	£'000	£'000	£'000	£'000
Capital Estates and Facilities	946	195	14	209	50	737
Children and Women	1,303	46	325	371	64	932
Clinical Diagnostics and Therapeutics	1,199	328	107	435	0	763
Corporate Executives	500	0	0	0	0	500
Medicine	1,378	406	0	406	778	972
Mental Health	1,079	371	295	666	280	413
Primary, Community and Intermediate Care	2,423	935	1,340	2,275	250	148
Specialist Services	1,482	421	475	896	0	586
Surgical Services	1,689	267	1,000	1,267	600	422
Sub Total Clinical Boards £'000	12,000	2,969	3,556	6,525	2,022	5,474
Corporate		0	0	0	0	0
Total £'000	12,000	2,969	3,556	6,525	2,022	5,474

Further progress is required to close the gap against the 2022/23 savings target. Devolved budget holders have been given a deadline of 28 April to have green and amber schemes equating to 100% of the 2022/23 £16m target and 80% of the recurrent £12m target.

Recommendation:

The Finance Committee is asked to:

- NOTE the progress against the 2022/23 Savings Plan

Link to Strategic Objectives of Shaping our Future Wellbeing:

Please tick as relevant

1. Reduce health inequalities		6. Have a planned care system where demand and capacity are in balance	
2. Deliver outcomes that matter to people		7. Be a great place to work and learn	
3. All take responsibility for improving our health and wellbeing		8. Work better together with partners to deliver care and support across care sectors, making best use of our people and technology	
4. Offer services that deliver the population health our citizens are entitled to expect		9. Reduce harm, waste and variation sustainably making best use of the resources available to us	X
5. Have an unplanned (emergency) care system that provides the right care, in the right place, first time		10. Excel at teaching, research, innovation and improvement and provide an environment where innovation thrives	

Five Ways of Working (Sustainable Development Principles) considered

Please tick as relevant

Prevention	Long term	X	Integration	Collaboration	Involvement
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Impact Assessment:

Please state yes or no for each category. If yes please provide further details.

Risk: No

Safety: No

Financial: Yes
This report provides an update on progress against the 2022/23 Savings Plan.
Workforce: No
Legal: No
Reputational: No
Socio Economic: No
Equality and Health: No
Decarbonisation: No
Approval/Scrutiny Route:
Committee/Group/Exec Date:

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Report Title:	Escalation of Clinical Boards and Corporate Departments		Agenda Item no.	2.3
Meeting:	Finance Committee	Public	x	Meeting Date:
		Private		
Status <i>(please tick one only):</i>	Assurance	x	Approval	Information
Lead Executive:	Interim Chief Operating Officer			
Report Author (Title):	Interim Chief Operating Officer			

Main Report

Background and current situation:

Executive Performance Reviews with the Clinical Boards form an integral part of the UHB's current Performance Management Framework. Whilst these reviews were stood down during the covid pandemic, Management Executive agreed on 11th April 2022 for reviews to be re-instated from May or June 2022.

The approach and structure originally agreed in April 2018 has been updated to ensure the regular reviews focus discussions on the key in-year priorities for the Health Board. Going forward, there will be ten operational performance reviews, chaired by the Chief Operating Officer, and two service reviews, chaired by the Chief Executive Officer, each year.

Finance and operational delivery will be covered in all ten operational reviews, with the Chief Operating Officer and Finance Director attending. In addition, performance against quality indicators (five reviews per annum) and performance against workforce indicators (five reviews per annum) will be also form part of the agenda. The Executive Nurse Director and/or Executive Medical Director will be in attendance when quality is on the agenda and the Executive Director of People and Culture will be in attendance for workforce.

Reporting and escalation arrangements will remain as previously agreed. Reporting arrangements will be through action notes. An 'Assessment of Performance and level of assurance' report – see Appendix 1 – will be completed at the time of the performance review. The lead Executive for each performance area will make a judgement on performance levels for their respective area and the Chief Operating Officer, as Chair, will make a judgement on progress against previously agreed actions / milestones, the complexity of the challenge and the overall level of assurance and recommendation to Management Executive.

The feedback to Management Executive will allow the Chief Executive Officer to form a view on the overall level of assurance for each Clinical Board. Where it is felt performance is not satisfactory or progressing and assurance is deemed limited escalation is at Chief Executive Officer Level – with the Chief Executive Officer either attending the next Operational Performance Review or scheduling an extraordinary meeting. This escalation would remain in place until such time that the performance is recovered to a level acceptable to the Chief Executive Officer.

Executive Director Opinion and Key Issues to bring to the attention of the Board/Committee:

- The Executive Performance Review structure with Clinical Boards has been updated to ensure the regular reviews focus discussions on the key in-year priorities for the Health Board. There will be ten operational performance reviews each year. Finance will be considered in all ten reviews
- Reporting and escalation arrangements will remain as previously agreed in April 2018 i.e.
 - Reporting arrangements will be through action notes.
 - An 'Assessment of Performance and level of assurance' report will be completed by the relevant Executives at the time of the review and feedback to Management Executive.

The feedback to Management Executive will allow the Chief Executive Officer to form a view on the overall level of assurance for each Clinical Board. Where it is felt performance is not satisfactory or progressing and assurance is deemed limited escalation is at Chief Executive Officer Level.

- A summary of the level of assurance for all Clinical Boards will be shared at Committee meetings

Recommendation:

The Committee is requested to:

- NOTE the performance review and escalation arrangements for Clinical Boards for 2022-23 onwards

Link to Strategic Objectives of Shaping our Future Wellbeing:

Please tick as relevant

1. Reduce health inequalities		6. Have a planned care system where demand and capacity are in balance	
2. Deliver outcomes that matter to people		7. Be a great place to work and learn	
3. All take responsibility for improving our health and wellbeing		8. Work better together with partners to deliver care and support across care sectors, making best use of our people and technology	
4. Offer services that deliver the population health our citizens are entitled to expect		9. Reduce harm, waste and variation sustainably making best use of the resources available to us	x
5. Have an unplanned (emergency) care system that provides the right care, in the right place, first time		10. Excel at teaching, research, innovation and improvement and provide an environment where innovation thrives	

Five Ways of Working (Sustainable Development Principles) considered

Please tick as relevant

Prevention	Long term	Integration	Collaboration	Involvement
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Impact Assessment:

Please state yes or no for each category. If yes please provide further details.

Risk: No

Safety: No

Financial: No

Workforce: No

Legal: No

Reputational: No

Socio Economic: No

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Equality and Health: No	
Decarbonisation: No	
Approval/Scrutiny Route:	
Committee/Group/Exec	Date:

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Clinical Board Performance Reviews
Assessment of performance and level of assurance

Month:	August
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Clinical Board:	
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Progress against previously agreed actions:

Has the Clinical Board made sufficient progress against previously agreed actions / milestones	Yes / No
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Assurance on current performance levels:

	In-month assessment	Justification for current assurance level
Finance	Limited	
Operational Delivery	Substantial	
Quality	-	
Workforce	Adequate	

Trend of performance delivery - assurance levels over the last four months:

	Current month	July	June	May
Finance	Limited	Adequate	Adequate	Substantial
Activity	Substantial	Adequate	Adequate	Adequate
Quality	-	Substantial	-	Limited
Workforce	Substantial	-	Adequate	-
Overall	Adequate	Adequate	Adequate	Adequate

Complexity of the Challenge:

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Chair's recommendation:

Overall level of assurance	Limited / Adequate / substantial
Recommendation to Management Executive:	
Decision following Management Executive:	

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THE WELSH GOVERNMENT FINANCIAL COMMENTARY

FINANCIAL POSITION FOR THE TWELVE MONTH PERIOD ENDED 31st MARCH 2022

INTRODUCTION

The UHB's finalised financial plan, which included a breakeven position was submitted to Welsh Government on the 30th June 2021.

The UHB's provisional year end revenue outturn is a surplus of £0.232m, which is broadly in line with the break-even position previously forecast. The UHB is also reporting that it stayed within its capital resource limit. Creditor payment compliance was marginally below the 95% target.

During the 12 months to the end of March the UHB incurred gross expenditure of £119.376m relating to the management of COVID 19 which is offset by Welsh Government COVID 19 funding leaving an operating surplus of £0.232m. Whilst this is subject to external audit verification, the year-end reported position is not expected to materially change.

BACKGROUND

The Health Board agreed and submitted a draft financial plan to Welsh Government at the end of March 2021, which focused on delivering in-year financial stability and maintaining the current level of underlying deficit. The draft plan included a planned deficit of £21.3m in 2021/22 and, if delivered, ensured that the underlying position is stabilised and does not deteriorate. Following submission of the draft plan, Welsh Government issued updated planning guidance and asked the UHB to assume non recurrent COVID funding to cover the initial planning deficit of £21.3m caused by COVID impacting on the delivery of 2020/21 savings plans. The UHB forecast a break-even year end position on this basis and the finalised financial plan was submitted to Welsh Government on the 30th June 2021.

This updated final core financial plan is provided in Table 1.

Table 1: 2021/22 Updated Core Draft Plan

	2021/22 Plan £m	2022/23 Plan £m
Prior Year Plan	(4.0)	(21.3)
Adjustment for non recurrent items in previous year (note 1)	(21.3)	(4.0)
b/f underlying deficit	(25.3)	(25.3)
Net Allocation Uplift (including LTA inflation) (note 2)	19.4	
Draft Cost Pressures Assessment (note 3)	(27.4)	
Investments	(4.0)	
Recurrent Cost Improvement Plans 1.5% (note 4)	12.0	
Non Recurrent Cost Improvement Plans 0.5% (note 5)	4.0	
Planned Surplus/(Deficit) 2021/22	(21.3)	
Non Recurrent COVID Funding to cover slippage in 2020/21 Recurrent saving schemes	21.3	
Updated Core Draft Financial Plan 2021/22 £m	0.0	

This represents the core financial plan of the Health Board. In addition, the UHB incurred additional COVID 19 costs in respect of response and recovery, for which funding was confirmed.

The UHB separately identified non COVID 19 and COVID 19 expenditure against its submitted plan in order to assess the financial impact of the pandemic.

A full commentary has been provided to cover the tables requested for the month 12 financial position.

The response to the queries raised in the month 11 financial monitoring returns is set out in an attachment to this commentary.

MOVEMENT OF OPENING FINANCIAL PLAN TO FORECAST OUTTURN and UNDERLYING POSITION (TABLE A & A1)

Table A sets out the financial plan and latest position at month 12 for which the following should be noted:

- It was assumed that LTA inflation of £5.075m that will be passed to the UHB from other Health Boards;
- The UHBs £16m 2021/22 savings target is reported on lines 8,9 & 13;
- The forecast position reflects the assessed COVID 19 response and recovery costs in Table B3 with additional Welsh Government Funding to match the costs;
- The bought forward and forecast underlying deficit is £25.313m as outlined in the draft financial plan.

The identification and delivery of the £12m (1.5%) recurrent savings target was key to delivery of the planned in year and underlying position. At the year end there was a shortfall of £4.4m against the required recurrent savings

targets, which in turn has increased to UHBs underlying deficit carried forward to 2022/23 from £25.3m to £29.7m.

The reductions in planned expenditure of £8.4m arising from COVID 19 were utilised to help manage risk, support systems resilience and progress against UHB priorities.

OVERVIEW OF KEY RISKS & OPPORTUNITIES (TABLE A2)

The UHB's provisional year end position is a £0.232m surplus which is subject to External Audit scrutiny and review. At this point in time the UHB does not expect any risks to materially affect the reported year end position

ACTUAL YEAR TO DATE (TABLE B AND B2)

Table B confirms the year end surplus of £0.232m and reflects the analysis contained in the annual operating plan in Table A. A Summary of the surplus of £0.232m for the year is shown in Table 2.

Table 2: Summary Financial Position for the period ended 31st March 2021

	Cumulative Month 12 £m
COVID 19 Additional Expenditure	119.376
Welsh Government COVID funding received / assumed	(119.376)
Gross COVID 19 Forecast Position (Surplus) / Deficit £m	0.000
COVID FUNDING for Deficit due to non delivery of 2020/21 recurrent Savings	(21.300)
Operational position (Surplus) / Deficit	21.068
Financial Position £m (Surplus) / Deficit £m	(0.232)

- **Note. £8.374m of Reductions in Planned Expenditure due to COVID 19 were used to manage risks in the plan and support systems resilience.**

The month 12 surplus of £0.232m, is a decrease of £0.055m on the surplus reported at month 11 and is comprised of the following:

- (£21.3m) planned deficit funding;
- £21.084m operational pressures including the underlying brought forward position.

The operational position reflected workforce underspends where workforce continues to be a real limiting factor across the UHB.

The additional COVID 19 expenditure in the year was £119.376m and as well as national programmes this includes the additional cost of the annual leave accrual, the junior doctors study leave accrual and other operating pressures arising from COVID.

PAY & AGENCY (TABLE B2)

The UHB recorded Agency costs of £3.381m in month primarily due to nursing pressures and this represents an increase of £0.617m from the £2.764m recorded in month 11. £1.319m of the costs recorded in March related to registered nursing and midwifery and a further £0.594 was recorded against Estates and Ancillary following a review of outstanding liabilities.

COVID 19 ANALYSIS (TABLE B3)

At month 1, Table B3 is reporting gross expenditure due to COVID-19 to be £119.376m. The COVID year-end forecast position is showing a surplus of £21.313m following confirmation of funding matching gross expenditure. This is summarised in table 3:

Table 3: Summary of COVID 19 Gross Expenditure

	Cumulative Month 12 £m
COVID 19 Testing	2.851
COVID 19 Tracing	12.863
COVID 19 Vaccination	12.559
Extended Flu vaccination	1.534
Field Hospital / Surge - Recovery of Over Accrual	(0.803)
Cleaning Standards	0.855
PPE	5.322
Continuing Care and Funded Nursing Care	2.311
Urgent and Emergency Care	1.828
COVID 19 Local Response	48.160
COVID 19 Recovery including National schemes	26.490
COVID 19: Annual Leave Accrual	2.340
COVID 19: Adferiad Programme - Long Covid Recovery	0.815
COVID 19: Pay Increase	0.826
COVID 19: Recovery Of NHS Bonus Accrual	(1.793)
COVID 19: Health Checks For People With a Learning Disability	0.064
COVID 19: Same Day Emergency Care	0.249
COVID 19: Cluster Funding	0.266
COVID 19: Health and Social Care Winter Plan	1.304
COVID 19: Winter Pressures Enhanced Service Community Payment	0.375
COVID 19: National Antiviral Service Funding	0.050
COVID 19: ICF Children With Complex Needs	0.700
COVID 19: Care Home Workers Immunisation Programme	0.008
COVID 19: Covid Therapeutic (Treatment) Medicines	0.203
Gross Expenditure Due To COVID 19 £m	119.376
Welsh Government COVID funding confirmed / assumed	(119.376)
COVID 19 Forecast Position (Surplus) / Deficit £m before ULD funding	0.000
NR Funding for Non Delivery of 2020/21 Recurrent Savings	(21.313)
COVID 19 Forecast Position (Surplus) / Deficit £m	(21.313)

This includes Welsh Government funding totaling £119.376m to match the costs and a further £21.313m in support of the planning deficit identified in the initial financial plan as outlined below in Table 4:

Table 4: Summary of COVID 19 Funding

	Month 12
	£m
COVID 19 Testing	(3.159)
COVID 19 Tracing	(13.158)
COVID 19 Vaccination including COVID Vaccine Allergy SLA	(13.420)
Extended Flu vaccination	(1.137)
Field Hospital / Surge - Recovery of Over Accrual	0.803
Cleaning Standards	(0.806)
PPE	(3.984)
Continuing Care and Funded Nursing Care	(2.348)
Urgent and Emergency Care	(1.740)
COVID 19 Local Response	(49.935)
COVID 19 Recovery	(26.865)
COVID 19: Adferiad Programme - Long Covid Recovery	(0.761)
Covid 19: Pay Increase	(0.826)
COVID 19: Recovery Of NHS Bonus Accrual	1.759
COVID 19: Health Checks For People With a Learning Disability	(0.085)
COVID 19: Same Day Emergency Care	(0.808)
COVID 19: Cluster Funding	(0.266)
COVID 19: Health and Social Care Winter Plan	(1.304)
COVID 19: Winter Pressures Enhanced Service Community Pharmacy Payment	(0.375)
COVID 19: National Antiviral Service Funding	(0.050)
COVID 19: ICF Children With Complex Needs	(0.700)
COVID 19: Care Home Workers Immunisation Programme	(0.008)
COVID 19: Covid Therapeutic (Treatment) Medicines	(0.203)
Sub Total COVID funding confirmed/assumed £m	(119.376)
NR Funding for Non Delivery of 2020/21 Recurrent Savings	(21.313)
Total COVID funding confirmed/assumed £m	(140.689)

The surplus non recurrent COVID funding was applied to the brought forward COVID deficit of £21.313m relating to a shortfall in recurrent savings delivery in 2020/21.

Gross COVID expenditure was fully funded.

At month 12, the full year reductions in planned expenditure were reported at £8.374m and this resource was utilised to mitigate risks, support system resilience and progress UHB priorities.

The full year gross COVID forecast moved by £0.001m in the month from £119.375m at month 11 to £119.376m at month 12, as the result of additional funding being made available for COVID Therapeutic (Treatment) Medicines

and the extended Flu Campaign. The additional funding was partly offset by a reduction in the funding for Urgent and Emergency Care.

Key Financial Assumptions

The key assumptions were as follows:

- The brought forward COVID deficit of £21.313m relating to non-delivery of savings in 2020/21 is funded non recurrently.
- Confirmed Local COVID 19 response cost allocation of £49.935m for the financial year.
- Funding for national programmes have been fixed at month 8 forecasts
 - Testing and tracing costs
 - Mass vaccination programme
 - Transforming access to emergency care
 - Cleaning standards
 - NHS commissioned packages of care
 - PPE
- COVID recovery allocations (as detailed below).
- COVID element of the 2021/22 pay award, which will be funded non recurrently

COVID Local Response

Full year forecasting was a challenge all year given the range of potential COVID trajectories. The organisation remained COVID ready during the year. Key cost drivers within the UHB's local COVID response included:

- Site footprint (green, amber, red zones including transitional care beds)
- Reduced Dental income
- Critical Care revised layout
- Reduced private patient/overseas income
- Reduced restaurant and retail income
- GP OOH
- Laboratory support
- Mental Health out of area placements impact
- Use of the Independent Sector

COVID Recovery

The focus is now increasingly turning to planning recovery of the system which will present a long term challenge. The organisation progressed its recovery plans in line with its recovery proposals.

Confirmation of tranche 1 £13.660m non-recurrent funding supported the following proposals:

- Independent sector and insourcing £6.757m
- Waiting list initiatives £1.214m
- Specialty specific schemes £0.610m
- Therapies £0.448m
- Recruitment of key posts £3.381m
- Hire of 2 mobile theatre units £1.250m

Confirmed funding of tranche 2 recovery bids totalling £11.536m focussed on unscheduled care, primary care, diagnostics and mental health.

Further confirmed funding for national recovery schemes supported the following:

- PACU £0.528m
- Community health checks for chronic conditions £0.133m
- Cancer £0.148m
- Ophthalmology £0.438m
- Dermatology £0.129m
- Waiting list support £0.032m
- DOLS uplift £0.126m
- Planned Care Recovery Revenue SOS/PIFU £0.099M
- Offender Health Prison Support - HMP Cardiff £0.033m

Slippage against recovery funding was used to fund the increase in the UHBs annual leave accrual.

Urgent and Emergency Care

The UHB continues to shape its unscheduled care plans around the goals of the national urgent and emergency care framework. Costs included relate to urgent primary care centres and CAV 24/7.

Resuming Non-Covid Activity

Throughout the pandemic the UHB has maintained core essential services. Given the uncertainty brought about by COVID 19 the UHB continues to operate in 4 week planning cycles, with prioritisation of need based upon clinical-stratification rather than time-based stratification.

The reductions in non pay costs due to reduced elective capacity were to be £8.4m over the year and the UHB fully utilised the resource released in year.

Financial Risks and Uncertainties

The UHB's provisional year end position is a £0.232m surplus against its revenue resource limit and a £0.041m surplus against the capital resource

limit. These are subject to External Audit scrutiny and review. At this point in time, the UHB does not expect any risks to materially affect the reported year end position.

Savings Programme 2021-22 (TABLE C, C1 & C2)

Delivery of the core financial plan included a 2% (£16.0m) savings requirement. At month 12, £16.252m Green and Amber savings were delivered against the target as outlined in table 5 below:

Table 5: Savings Schemes

	Total Savings Target £m	Total Savings Identified £m	Total Savings (Unidentified) £m
Total £m	16.000	16.252	0.252

Whilst the UHB met the £16m target this year, the gap against the UHB's recurrent target remained stable in month at £4.424m and this in turn has increased the planned underlying deficit moving into 2022/23.

INCOME/EXPENDITURE ASSUMPTIONS (TABLE D)

The current status of Welsh LTA agreements is as follows:

- Aneurin Bevan – The LTA is agreed and signed.
- Swansea Bay – The LTA is agreed and signed.
- Hywel Dda – The LTA is agreed and signed.
- Powys – The LTA is agreed and signed.
- Cwm Taf Morgannwg – The LTA is agreed and signed.
- WHSSC – The LTA is agreed and signed.
- Velindre – The LTA is agreed and signed.

INCOME ASSUMPTIONS 2021/22 (TABLE E)

Table E outlines the UHB's 2021/22 resource limit.

In previous years the UHB's forecast breakeven performance incorporated an additional £1.028m of Net Operating Costs above the UHB's Revenue Resource Allocations. This reflected the impact of the UHB's PFI schemes following the change from UK GAAP to IFRS in 2008. The increase in reported expenditure was offset by an equivalent increase to the UHB's breakeven target in the UHB's Annual Accounts. This treatment has continued in each year since the initial adjustment with the written authorisation of Welsh Government.

Following the end of a number of PFI contracts, the incremental increase in expenditure arising from the revised the accounting treatment of PFI schemes under IFRS has fallen from £1.028m to £0.222m.

The UHB is assuming that Welsh Government will continue to authorise an increase of £0.222m to the UHB's allowed breakeven measure in the Annual Accounts.

The UHB covered the increase in its annual leave accrual from slippage against COVID recovery funding.

BALANCE SHEET - STATEMENT OF FINANCIAL POSITION (TABLE F)

The opening balances at the beginning of April 2021 reflect the closing balances in the 2020/21 Annual Accounts approved by the UHB's Board.

The increase in the carrying value of property, plant & equipment since the start of the year is largely due to the impact of annual indexation. Updated indices are reflected.

Overall trade debtors have increased by £63m since the start of the year. This largely relates to amounts due from the Welsh Risk Pool (circa £54m) in respect of clinical negligence. This is in part reflects the increase in provisions.

The value of Trade and other payables has increased by around £29m since the start of the year. This mainly relates to the completion of the capital programme in March.

CASH FLOW (TABLE G)

The closing cash balance at the end of March was £4.607m.

The UHB remain within its authorised cash limit and maintained a positive cash balance in year.

CAPITAL SCHEMES (TABLES I & J)

C&V successfully delivered its £70.989m Capital programme in 2021/22 with a surplus of £0.041m against the allocation.

This was an exceptional achievement by the UHBs Procurement and Capital Team with the programme heavily weighted to the end of the year - £47m (66%) of the capital programme was delivered in March.

A number of schemes were brought forward to enable the delivery of the 21/22 programme, these will be managed through the 22/23 capital programme, as agreed with Welsh Government.

The CRL reflects the Government dated 30th March 2022 issue.

Mohamed Sarah
04/26/2022 09:56

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AGED WELSH NHS DEBTORS (TABLE M)

At the 31st March 2022 there were no invoices raised by the UHB against other Welsh NHS bodies which had been outstanding for more than 17 weeks.

GMS & DENTAL (TABLE N & O)

The cumulative position for GMS & Dental is reported at Tables N & O.

OTHER ISSUES

The financial information reported in these monitoring returns aligns to the financial details included within Finance Committee and Board papers. These monitoring returns will be taken to the 27th April 2022 meeting of the Finance Committee for information.

CONCLUSION

Welsh Government wrote to the UHB on 11th March 2021 outlining the annual planning arrangements for 2021/22. The UHB submitted a draft financial plan at the end of March 2021 and a final plan on 30th June 2021 in line with the Welsh Government timetable.

The UHB is committed to achieving in year and recurrent financial balance as soon as possible and had a one year operational plan for 2021/22, which aimed to deliver financial stability and ensure that the underlying position did not deteriorate. This included a savings target of £16.0m.

The UHB has delivered a balanced position in line with its finalised 2021/22 financial plan. The draft reported financial position for the twelve months to the end of March 2022 is a surplus of £0.232m.

At the beginning of 2021/22 the UHB had a brought forward underlying recurrent deficit of £25.3m and if the UHB's finalised plan was fully delivered, this would have remained stable at £25.3m. The continuing impact of COVID 19 impacted the delivery of recurrent savings schemes by £4.4m and as a consequence, the underlying deficit has increased to £29.7m during the year.

Notwithstanding this, the reported position is a satisfactory conclusion to the financial year, with the UHB having remained within its revenue and capital resource limits in year.



.....
SUZANNE RANKIN
CHIEF EXECUTIVE

25th April 2022



.....
CATHERINE PHILLIPS
EXECUTIVE DIRECTOR OF
FINANCE

25th April 2022

Mohamed Sarah
04/26/2022 09:56

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Table A - Movement of Opening Financial Plan to Forecast Outturn

Period : Mar 22

This Table is currently showing 0 errors

Line 14 should reflect the corresponding amounts included within the latest IMTP/AOP submission to WG
 Lines 1 - 14 should not be adjusted after Month 1

	In Year Effect £'000	Non Recurring £'000	Recurring £'000	FYE of Recurring £'000
1 Underlying Position b/fwd from Previous Year - must agree to M12 MMR (Deficit - Negative Value)	-25,313	0	-25,313	-25,313
2 Planned New Expenditure (Non Covid-19) (Negative Value)	-33,575	-48	-33,527	-33,527
3 Planned Expenditure For Covid-19 (Negative Value)	-118,787	-118,787		
4 Planned Welsh Government Funding (Non Covid-19) (Positive Value)	16,501	0	16,501	16,501
5 Planned Welsh Government Funding for Covid-19 (Positive Value)	140,100	140,100		
6 Planned Provider Income (Positive Value)	5,075	0	5,075	5,075
7 RRL Profile - phasing only (In Year Effect / Column C must be nil)	0	0	0	0
8 Planned (Finalised) Savings Plan	12,338	6,844	5,494	5,847
9 Planned (Finalised) Net Income Generation	386	220	166	166
10 Planned Profit / (Loss) on Disposal of Assets	0	0	0	0
11 Planned Release of Uncommitted Contingencies & Reserves (Positive Value)	0	0		
12 Covid Expenditure Reductions	0	0		
13 Planning Assumptions still to be finalised at Month 1	3,275	0	3,275	5,938
14 Opening IMTP / Annual Operating Plan	0	28,329	-28,329	-25,313
15 Reversal of Planning Assumptions still to be finalised at Month 1	-3,275	0	-3,275	-5,938
16 Additional In Year & Movement from Planned Release of Previously Committed Contingencies & Reserves (Positive)	0	0		
17 Additional In Year & Movement from Planned Profit / (Loss) on Disposal of Assets	0	0		
18 Underachievement of Month 1 Finalised Income Generation Due to Covid-19 (Negative Value)	0	0		
19 Other Movement in Month 1 Planned & In Year Net Income Generation	86	30	56	67
20 Underachievement of Month 1 Finalised Savings Due to Covid-19 (Negative Value)	0	0		
21 Other Movement in Month 1 Planned Savings - (Underachievement) / Overachievement	-60	0	-60	-114
22 Additional In Year Identified Savings - Forecast	3,439	2,034	1,404	1,493
23 Variance to Planned RRL & Other Income	0	0		
24 Additional In Year & Movement in Planned Welsh Government Funding for Covid-19 (Positive Value - additional)	590	590		
25 Additional In Year & Movement in Planned Welsh Government Funding (Non Covid) (Positive Value - additional)	0	0		
26 Additional In Year & Movement Expenditure for Covid-19 (Positive Value - additional/Negative Value - reduction)	-590	-590		
27 In Year Expenditure Cost Reduction Due To Covid-19 (Positive Value)	8,374	8,374		
28 In Year Slippage on Investments/Repurposing of Developmental Initiatives Due To Covid-19 (Positive Value)	0	0		
29 In Year Accountancy Gains (Positive Value)	0	0	0	0
30 Net In Year Operational Variance to IMTP/AOP (material gross amounts to be listed separately)	0	0		
31 Actions to mitigate Savings Delivery & In Year Operational Pressures	0	0		
32 In Year Operational Pressures in addition to Savings Delivery	-8,332	-8,332		
33 Mitigation of Increase in Annual Leave Accrual	0	0		
34 Balancing adjustment to IMTP	0	0	0	105
35	0	0		
36	0	0		
37	0	0		
38	0	0		
39	0	0		
40 Forecast Outturn (- Deficit / + Surplus)	232	30,435	-30,203	-29,700

	Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000	YTD £'000	In Year Effect £'000
1	-2,109	-2,109	-2,109	-2,109	-2,109	-2,109	-2,109	-2,109	-2,109	-2,109	-2,109	-2,109	-25,313	-25,313
2	-2,704	-2,704	-2,704	-2,704	-2,704	-2,704	-2,704	-2,704	-2,704	-2,704	-2,704	-2,704	-33,575	-33,575
3	-8,825	-7,835	-8,499	-8,180	-11,254	-10,726	-11,104	-10,966	-10,633	-10,494	-10,144	-10,125	-118,787	-118,787
4	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	16,501	16,501
5	8,825	11,387	10,276	9,956	13,030	12,502	12,880	12,743	12,409	12,270	11,920	11,901	140,100	140,100
6	423	423	423	423	423	423	423	423	423	423	423	423	5,075	5,075
7	464	390	-802	-561	-105	-132	-102	-91	-98	-97	0	1,134	0	0
8	491	545	1,734	1,553	1,030	1,056	1,026	1,015	1,022	1,021	924	921	12,338	12,338
9	13	30	34	35	35	35	34	34	34	34	34	34	386	386
10													0	0
11													0	0
12													0	0
13	273	273	273	273	273	273	273	273	273	273	273	273	3,275	3,275
14	-1,775	1,775	0	60	-7	-7	-8	-8	-8	-8	-8	-8	0	0
15	-273	-273	-273	-273	-273	-273	-273	-273	-273	-273	-273	-273	-3,275	-3,275
16													0	0
17													0	0
18	0	0	0	0	0	0	0	0	0	0	0	0	0	0
19	0	0	6	14	14	7	7	7	7	7	7	7	86	86
20	0	0	0	0	0	0	0	0	0	0	0	0	0	0
21	0	0	0	4	2	-9	-6	-14	-9	-9	-9	-9	-60	-60
22	0	0	45	141	487	210	364	313	171	235	235	1,237	3,439	3,439
23													0	0
24	1,776	-1,776	0	0	-2,850	-2,851	-3,874	-3,217	-1,753	-151	990	14,294	590	590
25													0	0
26	0	0	0	0	2,850	2,851	3,874	3,217	1,753	151	-990	-14,294	-590	-590
27	661	516	970	415	612	571	901	-4,646	0	0	8,374	8,374	8,374	8,374
28	0	0	0	0	0	0	0	0	0	0	0	0	0	0
29	0	0	0	0	0	0	0	0	0	0	0	0	0	0
30													0	0
31	0												0	0
32	-2,318	1,251	-187	-226	-1,186	-239	-886	4,655	8	251	-72	-9,384	-8,332	-8,332
33													0	0
34	0												0	0
35													0	0
36													0	0
37													0	0
38													0	0
39													0	0
40	-1,929	1,493	560	136	-351	261	100	35	-103	204	-119	-55	232	232

Mohamed Sarah
 04/26/2022 09:56:07

Cardiff & Vale ULHB

Period : Mar 22

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Table A2 - Overview Of Key Risks & Opportunities		FORECAST YEAR END	
		£'000	Likelihood
Opportunities to achieve IMTP/AOP (positive values)			
1	Red Pipeline schemes (inc AG & IG)		
2	Potential Cost Reduction		
3	Total Opportunities to achieve IMTP/AOP	0	
Risks (negative values)			
4	Under delivery of Amber Schemes included in Outturn via Tracker		Low
5	Continuing Healthcare		
6	Prescribing		
7	Pharmacy Contract		
8	WHSSC Performance		
9	Other Contract Performance		
10	GMS Ring Fenced Allocation Underspend Potential Claw back		
11	Dental Ring Fenced Allocation Underspend Potential Claw back		
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			
26	Total Risks	0	
Further Opportunities (positive values)			
27	Planned Expenditure reductions	1,000	Low
28			
29			
30			
31			
32			
33			
34	Total Further Opportunities	1,000	
35	Current Reported Forecast Outturn	232	
36	IMTP / AOP Outturn Scenario	232	
37	Worst Case Outturn Scenario	232	
38	Best Case Outturn Scenario	1,232	

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Period : Mar 22

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Table B3 - COVID-19 Analysis

A - Additional Expenditure

	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Forecast	
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	£'000	year-end position	
A1	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<i>Enter as positive values</i>															
1	Testing (Additional costs due to C19) enter as positive values - actual/forecast														
2	Provider Pay (Establishment, Temp & Agency)														
3	Administrative, Clerical & Board Members	92	74	87	87	54	73	101	75	71	73	73	73	934	934
4	Medical & Dental	0	0	0	0	0	0	0	0	0	0	0	0	0	0
5	Nursing & Midwifery Registered	102	83	122	99	89	90	64	94	13	76	58	77	968	968
6	Prof Scientific & Technical	0	0	0	0	0	0	0	0	0	0	0	0	0	0
7	Additional Clinical Services	30	17	18	13	20	3	(3)	3	2	16	(0)	1	120	120
8	Allied Health Professionals	10	1	6	16	3	8	8	8	7	7	7	8	88	88
9	Healthcare Scientists	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10	Estates & Ancillary	0	0	0	0	0	0	0	0	0	0	0	0	0	0
11	Students	0	0	0	0	0	0	0	0	0	0	0	0	0	0
12	Sub total Testing Provider Pay	235	175	233	215	166	174	170	181	93	173	138	159	2,112	2,112
13	Primary Care Contractor (excluding drugs)	0	0	0	0	43	31	19	24	22	87	90	73	389	389
14	Primary Care - Drugs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
15	Secondary Care - Drugs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
16	Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7	8	8	132	68	57	28	25	19	(47)	26	38	(10)	350	350
17	Healthcare Services Provided by Other NHS Bodies	0	0	0	0	0	0	0	0	0	0	0	0	0	0
18	Non Healthcare Services Provided by Other NHS Bodies	0	0	0	0	0	0	0	0	0	0	0	0	0	0
19	Continuing Care and Funded Nursing Care	0	0	0	0	0	0	0	0	0	0	0	0	0	0
20	Other Private & Voluntary Sector	0	0	0	0	0	0	0	0	0	0	0	0	0	0
21	Joint Financing and Other (includes Local Authority)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
22	Other (only use with WG agreement & state SoCNE/ line ref)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
23		0	0	0	0	0	0	0	0	0	0	0	0	0	0
24		0	0	0	0	0	0	0	0	0	0	0	0	0	0
25		0	0	0	0	0	0	0	0	0	0	0	0	0	0
26	Sub total Testing Non Pay	8	8	132	68	100	58	44	43	(26)	113	128	63	739	739
27	TOTAL TESTING EXPENDITURE	243	183	364	283	266	233	214	224	67	286	265	222	2,851	2,851
28	PLANNED TESTING EXPENDITURE (In Opening Plan)	243	183	364	283	332	332	332	332	332	332	332	332	3,729	3,729
29	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE	0	0	0	0	66	99	118	108	265	46	67	110	879	879
<i>Tracing (Additional costs due to C19) enter as positive values - actual/forecast</i>															
A2	Provider Pay (Establishment, Temp & Agency)														
30	Administrative, Clerical & Board Members	0	0	0	0	0	0	0	0	0	0	0	67	67	67
31	Medical & Dental	0	0	0	0	0	0	0	0	0	0	0	0	0	0
32	Nursing & Midwifery Registered	0	0	0	0	0	0	0	0	0	0	0	0	0	0
33	Prof Scientific & Technical	0	0	0	0	0	0	0	0	0	0	0	0	0	0
34	Additional Clinical Services	0	0	0	0	0	0	0	0	0	0	0	48	48	48
35	Allied Health Professionals	0	0	0	0	0	0	0	0	0	0	0	0	0	0
36	Healthcare Scientists	0	0	0	0	0	0	0	0	0	0	0	0	0	0
37	Estates & Ancillary	0	0	0	0	0	0	0	0	0	0	0	0	0	0
38	Students	0	0	0	0	0	0	0	0	0	0	0	0	0	0
39	Sub total Tracing Provider Pay	0	0	0	0	0	0	0	0	0	0	0	115	115	115
40	Primary Care Contractor (excluding drugs)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
41	Primary Care - Drugs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
42	Secondary Care - Drugs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
43	Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7	0	0	0	0	0	0	0	0	0	0	0	0	0	0
44	Healthcare Services Provided by Other NHS Bodies	0	0	0	0	0	0	0	0	0	0	0	0	0	0
45	Non Healthcare Services Provided by Other NHS Bodies	0	0	0	0	0	0	0	0	0	0	0	0	0	0
46	Continuing Care and Funded Nursing Care	0	0	0	0	0	0	0	0	0	0	0	0	0	0
47	Other Private & Voluntary Sector	0	0	0	0	0	0	0	0	0	0	0	0	0	0
48	Joint Financing and Other (includes Local Authority)	1,016	956	946	998	1,186	1,081	1,174	1,126	1,059	1,290	937	979	12,748	12,748
49	Other (only use with WG agreement & state SoCNE/ line ref)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
50		0	0	0	0	0	0	0	0	0	0	0	0	0	0
51		0	0	0	0	0	0	0	0	0	0	0	0	0	0
52		0	0	0	0	0	0	0	0	0	0	0	0	0	0
53		0	0	0	0	0	0	0	0	0	0	0	0	0	0
54	Sub total Tracing Non Pay	1,016	956	946	998	1,186	1,081	1,174	1,126	1,059	1,290	937	979	12,748	12,748
55	TOTAL TRACING EXPENDITURE	1,016	956	946	998	1,186	1,081	1,174	1,126	1,059	1,290	937	1,094	12,863	12,863
56	PLANNED TRACING EXPENDITURE (In Opening Plan)	1,016	956	946	998	1,696	1,696	1,696	1,696	1,696	1,696	1,696	1,696	17,484	17,484
57	MOVEMENT FROM OPENING PLANNED TRACING EXPENDITURE	0	0	0	0	510	615	522	570	637	406	759	602	4,621	4,621

134	Joint Financing and Other (includes Local Authority)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
135	Joint Financing and Other - (Compensation for Consequential Losses)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
136	Other (only use with WG agreement & state SoCNE/I line ref)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
137		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
138		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
139		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
140	Sub total Field Hospital / Surge Non Pay	0	144	41	50	53	62	103	(712)	101	118	189	88	238	238		
141	TOTAL FIELD HOSPITAL / SURGE EXPENDITURE	0	656	421	348	335	409	427	(330)	451	487	516	442	4,162	4,162		
142	PLANNED FIELD HOSPITAL / SURGE EXPENDITURE (In Opening Plan)	0	656	421	348	357	365	359	360	373	364	339	348	4,290	4,290		
143	MOVEMENT FROM OPENING PLANNED FIELD HOSPITAL / SURGE EXPENDITURE	0	0	0	0	22	(43)	(68)	690	(78)	(123)	(177)	(94)	128	128		
A6	Cleaning Standards (Additional costs due to C19) enter as positive value - actual/forecast																
144	Provider Pay (Establishment, Temp & Agency)																
145	Administrative, Clerical & Board Members	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
146	Medical & Dental	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
147	Nursing & Midwifery Registered	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
148	Prof Scientific & Technical	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
149	Additional Clinical Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
150	Allied Health Professionals	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
151	Healthcare Scientists	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
152	Estates & Ancillary	155	(48)	83	51	60	73	56	70	65	82	80	78	805	805		
153	Students	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
154	Sub total Cleaning Standards Provider Pay	155	(48)	83	51	60	73	56	70	65	82	80	78	805	805		
155	Primary Care Contractor (excluding drugs)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
156	Primary Care - Drugs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
157	Secondary Care - Drugs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
158	Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7	0	0	0	0	1	0	0	4	25	7	4	8	50	50		
159	Healthcare Services Provided by Other NHS Bodies	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
160	Non Healthcare Services Provided by Other NHS Bodies	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
161	Continuing Care and Funded Nursing Care	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
162	Other Private & Voluntary Sector	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
163	Joint Financing and Other (includes Local Authority)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
164	Other (only use with WG agreement & state SoCNE/I line ref)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
165		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
166		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
167		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
168	Sub total Cleaning Standards Non Pay	0	0	0	0	1	0	0	4	25	7	4	8	50	50		
169	TOTAL CLEANING STANDARDS EXPENDITURE	155	(48)	83	51	61	73	56	74	90	89	85	86	855	855		
170	PLANNED CLEANING STANDARDS EXPENDITURE (In Opening Plan)	155	(48)	83	51	366	372	372	372	372	372	372	372	3,211	3,211		
171	MOVEMENT FROM OPENING PLANNED CLEANING STANDARDS EXPENDITURE	0	0	0	0	305	299	316	298	282	283	287	286	2,356	2,356		

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A7	Other (Additional costs due to C19) enter as positive value - actual/forecast														
172	Provider Pay (Establishment, Temp & Agency)														
173	Administrative, Clerical & Board Members	137	160	175	121	176	149	(38)	493	257	1,034	384	853	3,901	3,901
174	Medical & Dental	790	831	726	766	604	832	166	1,697	990	897	964	1,226	10,489	10,489
175	Nursing & Midwifery Registered	1,183	607	701	636	753	809	1,042	814	1,130	1,101	1,108	1,067	10,952	10,952
176	Prof Scientific & Technical	52	53	46	114	79	149	121	121	122	161	147	157	1,324	1,324
177	Additional Clinical Services	524	423	460	394	571	527	203	1,017	789	854	895	1,021	7,678	7,678
178	Allied Health Professionals	222	31	79	74	75	122	361	145	(72)	203	186	213	1,638	1,638
179	Healthcare Scientists	1	1	1	62	5	15	30	98	25	51	33	428	751	751
180	Estates & Ancillary	205	80	(13)	82	86	132	(281)	465	108	91	89	94	1,139	1,139
181	Students	0	0	0	0	0	0	0	0	0	0	0	0	0	0
182	Other (only use with WG Agreement & state SoCNE/I line ref)	0	13	40	0	0	0	0	(1,594)	(161)	0	0	0	(1,702)	(1,702)
183		0	0	0	0	0	0	0	0	0	0	0	2,340	2,340	2,340
184	Movement in the Annual Leave Accrual	0	0	0	0	0	0	0	0	0	0	0	816	816	816
185		0	0	0	0	0	0	0	0	0	0	0	0	0	0
186	Sub total Other C-19 Provider Pay	3,113	2,198	2,215	2,250	2,350	2,735	1,605	3,257	3,188	4,392	3,808	8,215	39,325	39,325
187	Primary Care Contractor (excluding drugs)	315	233	(491)	13	22	13	24	71	74	318	305	89	985	985
188	Primary Care Contractor (excluding drugs) - Costs as a result of lost GDS Income	0	0	773	211	214	221	253	193	245	234	223	207	2,776	2,776
189	Primary Care - Drugs	337	289	165	38	76	169	63	63	63	63	63	63	1,450	1,450
190	Secondary Care - Drugs	57	45	43	61	152	58	84	115	105	63	46	51	880	880
191	Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see separate line	481	427	890	978	386	424	503	777	792	960	1,382	10,433	18,434	18,434
192	Provider - Non Pay - PPE	379	373	721	416	636	(11)	109	215	837	463	547	637	5,322	5,322
193	Healthcare Services Provided by Other NHS Bodies	111	56	9	64	(52)	(100)	(11)	(55)	(50)	154	70	112	308	308
194	Healthcare Services Provided by Other NHS Bodies - Additional Costs due to Block Contracts - Wales NHS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
195	Healthcare Services Provided by Other NHS Bodies - Additional Costs due to Block Contracts - England NHS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
196	Non Healthcare Services Provided by Other NHS Bodies	0	0	0	0	27	468	19	23	259	(42)	25	42	820	820
197	Continuing Care and Funded Nursing Care	249	249	249	262	255	253	247	184	158	127	78	42	2,353	2,353
198	Other Private & Voluntary Sector	569	655	782	915	952	742	830	846	556	875	844	1,650	10,216	10,216
199	Other Private & Voluntary Sector - Private Hospital Providers	200	183	67	86	72	127	50	149	56	46	242	(242)	1,683	1,683
200	Joint Financing and Other (includes Local Authority)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
201	Other (only use with WG Agreement & state SoCNE/I line ref)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
202	Loss of Private Patient Income	19	19	(38)	0	0	0	0	0	0	0	0	0	0	0
203		0	(12)	12	0	0	0	0	0	0	0	0	0	0	0
204		0	29	(29)	0	0	0	0	0	0	0	0	0	0	0
205	WHSCC All Wales Covid-19 pressure - Socne Line 13	0	0	0	0	147	(70)	0	0	0	0	0	0	0	0
206	Sub total Other C-19 Non Pay	2,718	2,545	3,153	3,045	2,887	2,294	2,094	2,581	3,095	3,260	4,089	13,466	45,227	45,227
207	TOTAL OTHER C-19 EXPENDITURE	5,831	4,743	5,368	5,295	5,237	5,028	3,699	5,837	6,284	7,652	7,897	21,681	84,552	84,552
208	PLANNED OTHER C-19 EXPENDITURE (In Opening Plan)	5,831	4,743	5,368	5,295	6,566	6,451	6,332	6,345	6,368	6,328	6,051	6,086	71,763	71,763
209	MOVEMENT FROM OPENING PLANNED OTHER C-19 EXPENDITURE	0	0	0	0	1,328	1,423	2,633	508	84	(1,324)	(1,846)	(15,595)	(12,789)	(12,789)
210	TOTAL ADDITIONAL EXPENDITURE DUE TO COVID	8,825	7,835	8,499	8,180	8,405	7,875	7,231	7,750	8,880	10,343	11,134	24,419	119,376	119,376
211	PLANNED ADDITIONAL EXPENDITURE DUE TO COVID (In Opening Plan)	8,825	7,835	8,499	8,180	11,254	10,726	11,104	10,966	10,633	10,494	10,144	10,125	118,787	118,787
212	MOVEMENT FROM OPENING PLANNED ADDITIONAL COVID EXPENDITURE	0	0	0	0	2,850	2,851	3,874	3,217	1,753	151	(990)	(14,294)	(590)	(590)

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B - In Year Non Delivery of Savings / Net Income Generation Schemes Due To C19

	1	2	3	4	5	6	7	8	9	10	11	12		
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Forecast year-end position
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<i>Enter as Positive values</i>														
213	Non Delivery of Savings (due to C19) - Actual/Forecast													
214	0	0	0	0	0	0	0	0	0	0	0	0	0	0
215	0	0	0	0	0	0	0	0	0	0	0	0	0	0
216	0	0	0	0	0	0	0	0	0	0	0	0	0	0
217	0	0	0	0	0	0	0	0	0	0	0	0	0	0

C - In Year Operational Expenditure Cost Reduction Due To C19

	1	2	3	4	5	6	7	8	9	10	11	12		
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Forecast year-end position
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<i>Enter as Negative values</i>														
218	Expenditure Reductions (due to C19) - Actual/Forecast													
219	(234)	(284)	(234)	(611)	(149)	(334)	(360)	2,206	0	0	0	(4,447)	(4,447)	(4,447)
220	0	0	(481)	481	0	0	0	0	0	0	0	0	0	0
221	(31)	(29)	(37)	111	(88)	74	(165)	165	0	0	0	(452)	(452)	(452)
222	(134)	(144)	(100)	(198)	(227)	(238)	(170)	1,211	0	0	0	(1,944)	(1,944)	(1,944)
223	(87)	8	(33)	(103)	(53)	22	(129)	375	0	0	0	(1,531)	(1,530)	(1,530)
224	(175)	(67)	(85)	(95)	(95)	(95)	(77)	688	0	0	0	0	0	0
225	0	0	0	0	0	0	0	0	0	0	0	0	0	0
226	0	0	0	0	0	0	0	0	0	0	0	0	0	0
227	0	0	0	0	0	0	0	0	0	0	0	0	0	0
228	(661)	(516)	(970)	(415)	(612)	(571)	(901)	4,646	0	0	0	(8,374)	(8,374)	(8,374)

D - In Year Slippage on Planned Investments/Repurposing of Developmental Initiatives due to C19

	1	2	3	4	5	6	7	8	9	10	11	12		
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Forecast year-end position
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<i>Enter as Negative values</i>														
229	Slippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast													
230	0	0	0	0	0	0	0	0	0	0	0	0	0	0
231	0	0	0	0	0	0	0	0	0	0	0	0	0	0
232	0	0	0	0	0	0	0	0	0	0	0	0	0	0
233	0	0	0	0	0	0	0	0	0	0	0	0	0	0
234	0	0	0	0	0	0	0	0	0	0	0	0	0	0
235	0	0	0	0	0	0	0	0	0	0	0	0	0	0
236	0	0	0	0	0	0	0	0	0	0	0	0	0	0
237	0	0	0	0	0	0	0	0	0	0	0	0	0	0
238	0	0	0	0	0	0	0	0	0	0	0	0	0	0
239	0	0	0	0	0	0	0	0	0	0	0	0	0	0
240	8,164	7,319	7,530	7,765	7,793	7,304	6,330	12,396	8,880	10,343	11,134	16,045	111,003	111,003

E - Additional Welsh Government Funding for C19

	1	2	3	4	5	6	7	8	9	10	11	12		
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Forecast year-end position
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<i>Enter as Positive values</i>														
241	8,825	11,387	10,276	9,956	13,030	12,502	12,880	12,743	12,409	12,270	11,920	11,901	140,100	140,100
242	1,776	(1,776)	0	0	(2,850)	(2,851)	(3,874)	(3,217)	(1,753)	(151)	990	14,294	590	590
243	10,601	9,611	10,276	9,956	10,181	9,651	9,007	9,526	10,656	12,119	12,910	26,195	140,689	140,689
244	2,437	2,292	2,746	2,191	2,388	2,347	2,677	(2,870)	1,776	1,776	1,776	10,150	29,687	29,687

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Table C - Identified Expenditure Savings Schemes (Excludes Income Generation & Accountancy Gains)

This Table is currently showing 0 errors

		1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Full-year forecast	YTD as %age of FY	Assessment		Full In-Year forecast		Full-Year Effect of Recurring Savings £'000
		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar				Green	Amber	non recurring	recurring	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000				£'000	£'000	£'000	£'000	
1	CHC and Funded Nursing Care	Budget/Plan	8	8	21	21	21	21	21	21	21	21	21	227	227		227	0			
2		Actual/F'cast	8	8	21	21	21	158	41	41	41	41	41	461	461	100.00%	461	0	361	100	100
3		Variance	0	0	0	0	0	137	20	20	20	20	20	234	234	103.08%	234	0			
4	Commissioned Services	Budget/Plan	0	0	80	0	0	0	0	0	0	0	0	80	80		80	0			
5		Actual/F'cast	0	0	80	0	0	0	0	0	0	0	0	80	80	100.00%	80	0	80	0	0
6		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%	0	0			
7	Medicines Management (Primary & Secondary Care)	Budget/Plan	14	16	17	19	19	34	34	34	34	34	34	310	310		310	0			
8		Actual/F'cast	14	16	17	36	26	41	56	26	41	41	44	385	385	100.00%	385	0	40	345	345
9		Variance	0	0	0	17	7	7	22	(9)	7	7	9	75	75	24.01%	75	0			
10	Non Pay	Budget/Plan	313	342	1,372	1,307	842	879	843	832	839	839	742	739	9,888	9,888		9,888	0		
11		Actual/F'cast	313	342	1,417	1,398	1,275	1,031	1,012	1,021	966	993	896	1,893	12,557	12,557	100.00%	12,557	0	6,790	5,767
12		Variance	0	0	45	91	433	152	169	190	127	154	154	1,154	2,669	26.99%	2,669	0			
13	Pay	Budget/Plan	155	179	243	205	148	137	128	128	128	127	127	1,833	1,833		1,833	0			
14		Actual/F'cast	155	179	243	242	197	180	174	195	152	172	172	1,733	2,234	100.00%	2,234	0	1,607	627	630
15		Variance	0	0	0	37	49	43	45	67	24	45	45	46	401	21.90%	401	0			
16	Primary Care	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
17		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0
18		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
19	Total	Budget/Plan	491	545	1,734	1,553	1,030	1,056	1,026	1,015	1,022	1,021	924	921	12,338	12,338		12,338	0		
20		Actual/F'cast	491	545	1,779	1,698	1,519	1,258	1,384	1,314	1,184	1,247	1,150	2,149	15,717	15,717	100.00%	15,717	0	8,878	6,839
21		Variance	0	0	45	145	489	201	358	299	162	226	226	1,228	3,379	27.39%	3,379	0			
22	Variance in month		0.00%	0.00%	2.60%	9.34%	47.46%	19.05%	34.91%	29.43%	15.84%	22.11%	24.43%	133.34%	27.39%						
23	In month achievement against FY forecast		3.12%	3.47%	11.32%	10.80%	9.66%	8.00%	8.81%	8.36%	7.53%	7.93%	7.32%	13.68%							

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Table C1- Savings Schemes Pay Analysis

Month		1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Full-year forecast	YTD as %age of FY YTD variance as %age of YTD Budget/Plan	Assessment		Full In-Year forecast		Full-Year Effect of Recurring Savings £'000	
		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar				Green	Amber	non recurring	recurring		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000				£'000	£'000	£'000	£'000		£'000
1	Changes in Staffing	Budget/Plan	107	113	125	63	58	58	58	58	58	58	58	870	870		870	0				
2	Establishment	Actual/F'cast	107	113	125	67	60	60	60	80	40	60	60	887	887	100.00%	887	0	662	226		229
3		Variance	0	0	0	3	2	2	2	22	(18)	2	2	17	17	1.94%	17	0				
4	Variable Pay	Budget/Plan	29	44	67	100	48	37	35	35	35	35	35	534	534		534	0				
5		Actual/F'cast	29	44	67	124	51	68	69	69	68	68	68	792	792	100.00%	792	0	569	223		223
6		Variance	0	0	0	24	3	30	33	33	33	33	34	258	258	48.21%	258	0				
7	Locum	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				0
8		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0		0
9		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				0
10	Agency / Locum paid at a premium	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				0
11		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0		0
12		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				0
13	Changes in Bank Staff	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				0
14		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0		0
15		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				0
16	Other (Please Specify)	Budget/Plan	19	23	52	42	42	35	35	35	34	34	34	428	428		428	0				
17		Actual/F'cast	19	23	52	52	86	53	45	47	44	45	45	555	555	100.00%	555	0	377	178		178
18		Variance	0	0	0	10	44	10	12	9	10	10	10	127	127	29.62%	127	0				
19	Total	Budget/Plan	155	179	243	205	148	137	128	128	127	127	127	1,833	1,833		1,833	0				
20		Actual/F'cast	155	179	243	242	197	180	174	195	152	172	173	2,234	2,234	100.00%	2,234	0	1,607	627		630
21		Variance	0	0	0	37	49	43	45	67	24	45	45	401	401	21.90%	401	0				

Table C2- Savings Schemes Agency/Locum Paid at a Premium Analysis

Month		1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Full-year forecast	YTD as %age of FY YTD variance as %age of YTD Budget/Plan	Assessment		Full In-Year forecast		Full-Year Effect of Recurring Savings £'000	
		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar				Green	Amber	non recurring	recurring		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000				£'000	£'000	£'000	£'000		£'000
1	Reduced usage of	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				
2	Agency/Locums paid at a premium	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0		0
3		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				0
4	Non Medical 'off contract to 'on contract'	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				0
5		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0		0
6		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				0
7	Medical - Impact of Agency pay rate caps	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				0
8		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0		0
9		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				0
10	Other (Please Specify)	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				0
11		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0		0
12		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				0
13	Total	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				0
14		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0		0
15		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				0

Approved: Sarah
 04/05/2022 09:56:07

This Table is currently showing 0 errors

Table C3 - Tracker

	E'000	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Full-year forecast	Non Recurring	Recurring	FYE Adjustment	Full-year Effect	
Savings (Cash Releasing & Cost Avoidance)	Month 1 - Plan	491	545	1,734	1,553	1,030	1,056	1,026	1,015	1,022	1,021	924	921	12,338	12,338	6,844	5,494	353	5,847	
	Month 1 - Actual/Forecast	491	545	1,734	1,556	1,032	1,047	1,020	1,001	1,013	1,012	915	912	12,278	12,278	6,844	5,435	299	5,733	
	Variance	0	0	0	4	2	(9)	(9)	(9)	(14)	(9)	(9)	(9)	(9)	(60)	(60)	0	(60)	(54)	(114)
	In Year - Plan	0	0	47	150	495	223	399	265	257	258	258	1,258	3,609	3,609	2,046	1,563	92	1,855	
	In Year - Actual/Forecast	0	0	45	141	487	210	364	313	171	235	235	1,237	3,439	3,439	2,034	1,404	89	1,493	
	Variance	0	0	(2)	(8)	(8)	(13)	(35)	(48)	(86)	(23)	(23)	(20)	(170)	(170)	(11)	(159)	(3)	(162)	
	Total Plan	491	545	1,780	1,702	1,525	1,280	1,426	1,280	1,279	1,279	1,182	2,179	15,947	15,947	8,890	7,058	444	7,502	
	Total Actual/Forecast	491	545	1,779	1,698	1,519	1,258	1,384	1,314	1,184	1,247	1,150	2,149	15,717	15,717	8,878	6,839	388	7,226	
	Total Variance	0	0	(2)	(6)	(6)	(22)	(41)	(33)	(95)	(32)	(32)	(30)	(230)	(230)	(11)	(219)	(57)	(276)	
	Net Income Generation	Month 1 - Plan	13	30	34	35	35	35	34	34	34	34	34	34	386	386	220	166	0	166
Month 1 - Actual/Forecast		13	30	34	44	44	17	34	34	34	34	34	34	386	386	220	166	0	166	
Variance		0	0	0	9	9	(18)	0	0	0	0	0	0	(0)	(0)	(0)	0	0	0	
In Year - Plan		0	0	6	6	6	25	7	7	7	7	7	7	86	86	30	56	11	67	
In Year - Actual/Forecast		0	0	6	6	6	25	7	7	7	7	7	7	86	86	30	56	11	67	
Variance		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Total Plan		13	30	40	41	41	60	41	41	41	41	41	41	472	472	250	222	11	233	
Total Actual/Forecast		13	30	40	49	49	42	41	41	41	41	41	41	472	472	250	222	11	233	
Total Variance		0	0	0	9	9	(18)	0	0	0	0	0	0	(0)	(0)	(0)	0	0	0	
Accountancy Gains		In Year - Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	In Year - Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Total	Month 1 - Plan	504	575	1,768	1,587	1,065	1,091	1,060	1,049	1,056	1,055	958	955	12,724	12,724	7,064	5,660	353	6,013	
	Month 1 - Actual/Forecast	504	575	1,768	1,600	1,075	1,064	1,054	1,035	1,047	1,047	949	946	12,665	12,665	7,064	5,600	299	5,899	
	Variance	0	0	0	13	10	(27)	(6)	(14)	(9)	(9)	(9)	(9)	(60)	(60)	(0)	(60)	(54)	(114)	
	In Year - Plan	0	0	52	155	500	248	407	273	264	265	265	1,265	3,695	3,695	2,076	1,619	103	1,722	
	In Year - Actual/Forecast	0	0	51	147	493	235	372	320	178	242	242	1,245	3,525	3,525	2,064	1,460	100	1,560	
	Variance	0	0	(2)	(8)	(8)	(13)	(35)	(48)	(86)	(23)	(23)	(20)	(170)	(170)	(11)	(159)	(3)	(162)	
	Total Plan	504	575	1,820	1,743	1,565	1,340	1,467	1,322	1,321	1,320	1,223	2,220	16,419	16,419	9,140	7,279	455	7,735	
	Total Actual/Forecast	504	575	1,819	1,747	1,568	1,300	1,426	1,355	1,226	1,289	1,191	2,191	16,189	16,189	9,129	7,061	399	7,459	
	Total Variance	0	0	(2)	4	3	(40)	(41)	(33)	(95)	(32)	(32)	(30)	(230)	(230)	(11)	(219)	(57)	(276)	

Mohamed Sarah
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