Public Finance Committee

Wed 23 June 2021, 14:00 - 16:00

Via Teams

Agenda

14:00 - 14:00 1. Preliminaries

0 min

1.0 Agenda 23 June 2021 Finance Committee.pdf (1 pages)

1.1. Welcome & Introductions

Rhian Thomas

1.2. Apologies for Absence

Rhian Thomas

1.3. Declarations of Interest

Rhian Thomas

1.4. Minutes of the Committee Meeting held on 26th May 2021

Rhian Thomas

1.4 UNCONFIRMED MINUTES OF THE FINANCE COMMITTEE MAY 26 2021.pdf (6 pages)

1.5. Action Log

Rhian Thomas

1.5. Action Log For 23 June 2021 Finance Committee Meeting.pdf (1 pages)

1.6. Chairs Action taken since last meeting

Rhian Thomas

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14:00 - 14:00 2. Items for Review and Assurance

2.1. 2021/22 Final Financial Plan

Andrew Gough

2.1 Financial Plan Narrative Final Version 2021-22.pdf (4 pages)

2.2. Review of 2021/22 Savings Plans

Andrew Gough

- 2.2a Finance Committee Deep Dive Cost Improvement Programme 23.6.21.pdf (10 pages)
- 2.2b Savings tracker Detail Appendix 1.pdf (2 pages)

2,3. Financial Performance Month 2

Christopher Lewis

2.3 Finance Position Report for Month 2.pdf (21 pages)

2.4. Finance Risk Register 2021/22

Andrew Gough

- 2.4a Finance Risk Register 2021-22 June 2021.pdf (2 pages)
- 2.4b Finance Risk Register 2021-22 June 2021.pdf (6 pages)

14:00 - 14:00 3. Items for Noting and Information

3.1. Month 2 Financial Monitoring Returns

- 3.1a CV Financial Monitoring Returns 2021-22 Month 2.pdf (12 pages)
- 3.1b 2021_22 MMR Template Cardiff & Vale UHB Month 2 resubmission.pdf (12 pages)

14:00 - 14:00 $_{0 \text{ min}}$ 4. Items to bring to the attention of the Board

Rhian Thomas

14:00 - 14:00 5. Date and time of next Meeting

Wednesday 28th July 2021 at 2.00pm, Virtual Meeting via Teams



AGENDA FINANCE COMMITTEE 23rd June 2021 at 2.00pm Virtual Meeting via Teams

1.	Preliminaries	
1.1	Welcome & Introductions	Rhian Thomas
1.2	Apologies for Absence	Rhian Thomas
1.3	Declarations of Interest	Rhian Thomas
1.4	Minutes of the Committee Meeting held on 26th May 2021	Rhian Thomas
1.5	Action Log	Rhian Thomas
1.6	Chairs Action taken since last meeting	Rhian Thomas
2.	Items for Review and Assurance	
2.1	2021/22 Final Financial Plan	Andrew Gough
2.2	Review of 2021/22 savings plans	Andrew Gough
2.3	Financial Performance Month 2	Chris Lewis
2.4	Finance Risk Register 2021/22	Andrew Gough
3	Items for Noting and Information	
3.1	Month 2 Financial Monitoring Returns	
4.	Items to bring to the attention of the Board	Rhian Thomas
5.	Date and time of next Meeting	
	Wednesday 28 th July 2021 at 2.00pm, Virtual Meeting via Teams	



UNCONFIRMED MINUTES OF THE MEETING OF THE FINANCE COMMITTEE HELD ON 26th MAY 2021 **VIRTUAL MEETING via TEAMS**

Present:

Dr Rhian Thomas	RT	Chair, Independent Member – Capital and Estates
Charles Janczewski	CJ	Board Chair
John Union	JU	Independent Member - Finance
Abigail Harris	AH	Executive Director of Strategic Planning
Catherine Phillips	CP	Executive Director of Finance
Chris Lewis	CL	Deputy Director of Finance
Julie Cassley	JC	Deputy Director of People and Culture
Nicola Foreman	NF	Director of Corporate Governance
Steve Curry	SC	Chief Operating Officer

In Attendance:

Secretariat:

Paul Emmerson	PE	Finance Manager

Apologies: Andrew Gough Len Richards **Assistant Director of Finance** AG

LR Chief Executive

Executive Director of People and Culture Rachel Gidman RG

Executive Nurse Director Ruth Walker RW

FC	WELCOME AND INTRODUCTIONS	ACTION
21/05/001		
	The Chair welcomed everyone to the meeting.	
FC	APOLOGIES FOR ABSENCE	
21/05/002	APOLOGIES FOR ABSENCE	
21103/002	Apologies for absence were noted.	
FC 💝	DECLARATIONS OF INTEREST	
21/05/003		

	The Chair invited members to declare any interests in proceedings on the Agenda. None were declared.	
FC	MINUTES OF THE COMMITTEE MEETING HELD ON 28th APRIL 2021	
21/05/004	The minutes of the meeting held on 28 th April 2021 were reviewed and confirmed to be an accurate record.	
	Resolved – that:	
	The minutes of the meeting held on 28 th April 2021 were approved by the Committee as an accurate record.	
FC 21/05/005	ACTION LOG FOLLOWING THE LAST MEETING	
21/05/005	There were no outstanding actions.	
	Resolved – that:	
	The Finance Committee noted that there were no outstanding actions.	
FC 21/05/006	CHAIRS ACTION SINCE THE LAST MEETING	
21/05/000	There had been no Chairs action taken since the last meeting.	
FC	FINANCIAL PERFORMANCE MONTH 1	
21/05/007	The Deputy Director of Finance summarised the key points within the Month 1 Finance Report.	
	It was signposted that the UHB was monitoring it performance against its draft financial plan which included a planned £21.3m deficit. The refinement of plans for Covid response and recovery was moving at pace and a review process was in place to drive down Covid response costs.	
	The UHB reported a deficit of £1.929m in month 1 which was made up of a planned deficit of £1.775m (being one twelfth of the planned £21.3m deficit for 2021/22) and a small operational overspend of £0.154m.	
06.77786. 23.25.97.	The UHB Chair (CJ) signalled some unease around the £0.154m operational overspend which had emerged at month 1 and asked whether this was linked to the £6m of Covid Response plans where the UHB had progressed schemes at risk in lieu of confirmation of funding. In response, the Deputy Director of Finance agreed that the operational overspend was unwelcome at this stage and confirmed that this was not linked to the UHBs decisions to progess Covid response plans at risk. The Committee was informed that the operational overspend was driven by a small number of hotspots some of which were also causing concern last year and that these would need to be addressed as part of the UHB's performance review. The Chief Operating Officer concurred with this view and confirmed that work had already commenced to resolve and improve the position through the established performance review process and added that there was still a relatively high	

level of uncertainty over what level of response and recovery was required to manage the continuing impact of Covid.

Moving onto the Finance Dashboard the Deputy Director of Finance noted that 4 of the key indicators were RAG rated as red. Two of the measures were linked the draft planning deficit. In addition it was noted that there was a shortfall against the £12m recurrent savings target had been identified at month 1 and that the creditor payments compliance was reported at 93% against the 95% target. Both measures were rated red accordingly and the Committee was informed that the scores were expected to improve over the first quarter of the year.

Referring to table 3 of the written report the Committee was informed that month 1 net expenditure of £8.145m due to COVID 19 was matched by an equal amount of additional Welsh Government funding to cover the costs arising from the impact of COVID 19 and that the individual cost elements incurred in managing the impact of Covid 19 were outlined in table 4.

Referring to the forecast COVID response costs for the first 6 months which were estimated to be £4.056m higher than the confirmed allocation, the Finance Committee Chair (RT) asked when the UHB expected to have firm confirmation of the costs which would be funded. In reply, the Chief Operating Officer indicated that the UHB was focusing efforts to manage the impact of operational pressures; CIP development and COVID response and recovery in the light of considerable uncertainty and as a result the UHBs operational plans would need to evolve as the year progressed. In this context the UHB Chair (CJ) indicated the Committee would need to continue to monitor planned spend against confirmed additional Covid allocations and the Executive Director of Finance confirmed that the UHB needed to ensure that Covid response and recovery plans worked within the additional resouces provided by Welsh Government.

Operational pressures against income and non pay budgets were broadly offset by an underspend against pay budgets in month 1. The Finance Committee Chair (RT) noted that there was a significant overspend against drugs and prescribing at month 1 and observed that this appeared to be a recurring theme. The Deputy Director Of Finance confirmed that additional budget had been allocated to drugs through the 2021/22 planning process and that there was an expection that Clinical Boards would manage within the total budget provided. Any further increase to drug budgets would require an increase in the UHB savings target.

The Committee was informed that the UHB was required to categorise and report actual and forecast COVID expendiure for 2021/22 in line with the programmes defined by Welsh Government. The programmes were outlined within table 11 of the written report and the Deputy Director of Finance indicated that some of the programmes e.g. Vaccination would be funded by Welsh Governent based on actual costs. Actual and reported reductions in planned expenditure as a consequence of COVID 19 were relatively low which in part reflected the progress of work to restore levels of planned care.

Turning to COVID 19 recovery Schemes it was reported that the UHB had been succesful in obtaining funding of £13.660m against the £15.360m of bids

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submitted to Welsh Government on the 26th April. The funding provided coverage for the £5.3m of schemes which the UHB had advanced at risk in lieu of confirmed funding. It was noted that the UHB would need to plan to manage any recurrent costs arising out of the schemes if additional funding was not provided in 2022/23 and that this would be achieved through the inherent flexibility that was available to an organisation of the UHB's size and the management of premium staff costs.

The Independent Member – Finance (JU) asked whether there were any implications arising from the bids of circa £1.7m for which the UHB had not received confirmed funding and the Chief Operating Officer confirmed that the associated schemes would be supported by slippage against other schemes. It was also stated that the UHB is expected make a further submission for recovery funding in 2021/22.

Reporting on Clinical Board performance it was highlighted that the largest operational overspend was in the Medicine Clinical Board (£0.410m deficit) where the main pressure areas are nursing and medical staffing. Financial performance in other Clinical Boards was broadly balanced.

Savings of circa £8.5m had been identified against the £16m 2021/22 savings target leaving a further £7.5m of savings to be developed to meet the target. The Finance Committee Chair (RT) noted that the gap in the savings plan was just under 50% and indicated that the Finance Committee would require further assurance around the progress to bridge the gap and delivery before approving the revised financial plan. The UHB Chair (CJ) noted that the delivery of the savings target was an integral part of the plan and that the UHB would normally have identified a higher proportion of the savings target by this stage of the year and in this context further assurance was required that the UHB would not be adding to its planned deficit.

The Chief Operating Officer stated that the UHB had an established process to maintain a pipeline of savings schemes which would be developed into actual schemes and that the focus of schemes coming out of the pandemic would be on reviewing high cost variable pay and the new working processes developed to manage the pandemic. The Deputy Director of Finance confirmed that there were detailed savings plans underpinning the analysis of saving schemes by Clinical Board presented at Appendix 1 and added that a more detailed review of the Savings Programme could be provided to the Committee at its next meeting, prior to submission of the Final Plan to Welsh Government.

ACTION

A more detailed update on savings plans to be provided at the next meeting of the Finance Committee to allow a more thorough review.

CL



Turning to the Revised Annual Financial Plan the Finance Committee agreed that it would need to determine whether the plan could be recommended to the Board before the Board meeting on the 24th June. It was agreed that it would be helpful to allow as much time as possible so that the plan could refined before being brought back to the Finance Committee. In this context it

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was agreed that the next Finance Committee should be scheduled for June 23rd in order to consider the revised annual plan.

ACTION

PE

Next Meeting of the Finance Committee to be brought forward to 2.00pm June 23rd from June 30th 2021.

Resolved - that:

The Finance Committee **noted** the month 1 financial impact of COVID 19 which is assessed at £8.145m:

The Finance Committee **noted** the additional Welsh Government COVID 19 funding of £8.145m assumed within the month 1 position.:

The Finance Committee **noted** the reported overspend of £1.929m at month 1 due to £0.154m of operational pressures and a planning deficit of £1.775m;

The Finance Committee **noted the** forecast deficit of £21.3m which is consistent with the draft financial plan and assumed additional Welsh Government funding of £118.741m to manage the impact of COVID 19 in 2021/22 in line with response and recovery assumptions;

The Finance Committee noted that the UHB has a risk in its current and forecast level of COVID response costs which are in £4.056m in excess of funding received for the first 6 months:

The Finance Committee **noted** the 2021/22 brought forward Underlying Deficit of £25.3m and the forecast carry forward of £25.3m to 2022/23.

FC 21/05/008

FINANCE RISK REGISTER

The Deputy Director of Finance presented the 2021/22 Finance Risk Register to the Committee and highlighted that the scoring in part reflected the level of uncertainty in the early part of the year.

The following 3 risks identified on the 2021/22 Risk Register were categorized as extreme risks (Red):

- Maintaining the underlying deficit of £25.3m on line with the draft annual plan.
- Management of budget pressures.
- Delivery of the 2% CIP (£16.0m)

The Finance Committee Chair (RT) noted that the red risks were normally considered in some detail within the monthly finance reports and indicated that some of the other risks would be considered in more detail in the later part of the year if further scrutiny was required.

Resolved - that:

	The Finance Committee noted the risks highlighted within the 2021/22 risk register.	
FC 21/05/009	MONTH 1 FINANCIAL MONITORING RETURNS	
	These were noted for information.	
FC 21/05/010	ITEMS TO BRING TO THE ATTENTION OF THE BOARD	
	There were no items to being to the attention of the Board.	
FC 21/05/011	DATE OF THE NEXT MEETING OF THE COMMITTEE	
• • • • • •	Wednesday 23 rd June 2.00pm; Virtual Meeting via Teams	



FINANCE COMMITTEE

ACTION LOG

MINUTE	DATE	SUBJECT	AGREED ACTION	ACTIONED TO	STATUS
FC 21/05/007	26.05.21	FINANCIAL PERFORMANCE MONTH 1 - Delivery of savings	A more detailed update on savings plans to be provided at the next meeting of the Finance Committee to allow a more thorough review.	Deputy Director of Finance	Complete. Report scheduled to be provided to the Finance Committee on the 23 rd June 2021.
FC 21/05/007	26.05.21	FINANCIAL PERFORMANCE MONTH 1 - Revised Annual Plan	The next Finance Committee should be re-scheduled for June 23 rd in order to consider the revised annual plan before consideration by the Board	Secretariat	Complete. Revised Annual Plan to be considered at re-scheduled Finance Committee on the 23 rd June 2021.

ENTRE 13/1/2011

CARING FOR PEOPLE KEEPING PEOPLE WELL



Finance



The 2021/22 annual financial plan aims to deliver an in year financially stable position. We continue to be in a dynamic environment with considerable uncertainty that is hindering planning commitments at this time. Delivery of the 2020/21 financial plan has been a considerable challenge supporting services in managing the impact of the coronavirus pandemic. It is anticipated that 2021/22 will be another very challenging year. The timing of confirmation of funding allocations secured through the final Welsh Government budget will mean the financial plan supporting the service response will continue to develop through quarter 1 and is draft at this stage.

Overview of the draft Financial Plan

We continue to have ambitious goals. The draft Financial Plan sets out our financial strategy in three parts:

- I. Core Financial Plan: Delivering in-year financial stability and maintain the current level of underlying deficit
- II. Continuation of non-recurrent response to COVID
- III. COVID recovery and reset (service)

1. Core Financial Plan: Delivering in-year financial stability maintain the current level of underlying deficit

We are aiming to deliver in year financial stability. This will provide the UHB with a significant financial challenge for the year that is based on a Health & Social Care budget 2% core allocation uplift in funding in 2021/22.

Based on current funding assumptions, the planned underlying deficit of £4.0m entering 2021/22 has increased to £25.3m due to the non-delivery of recurrent savings caused by the impact of COVID. A number of the UHB's high impact schemes were based on reducing bed capacity, improving flow coupled with workforce efficiencies and modernisation. These could not be pursued due to the UHB response in managing the pandemic. As per the final annual plan financial principles and expectations we are assuming a non-recurrent allocation of £21.3m to address the impact of COVID on the recurrent brought forward position that relates to 2020/21 non delivery of savings.

There has been a capped approach to cost pressures based on expenditure trends over the past 12 months and this will be continually reviewed.

The 2021/22 plan will require the delivery of a 2% efficiency and value target. Given the continuing impact of COVID through 2021-22 this will challenge the organisation. The savings plan will focus on procurement, medicines management, Estates rationalisation alongside maximizing the benefits of developments implemented through COVID.

There will however be a need to limit any internal investments to those unavoidable items to address sustainability and safety issues.

A key assumption in delivery of the core financial plan is that the commissioning approach from WHSSC and neighboring LHBs does not financially destabilise the UHB and that block contract arrangements will continue through 2021-22.

DRAFT Core Financial Plan Summary

	2021/22	2022/23
	Plan	Plan
	£m	£m
Prior Year Plan	(4.0)	(21.3)
Adjustment for non recurrent items in previous year	(21.3)	(4.0)
Draft b/f underlying deficit	(25.3)	(25.3)
Net allocation uplift (including LTA inflation)	19.4	
Draft cost pressures assessment	(27.4)	
Investments	(4.0)	
Recurrent cost improvement plans 1.5%	12.0	
Non Recurrent cost improvement plans 0.5%	4.0	
Draft Surplus/(Deficit) *	(21.3)	
Non recurrent allocation to offset b/fwd COVID deficit	21.3	
Draft Surplus/(Deficit)	0.0	

The UHB plan gives a breakeven in year position.

2. Continuation of non-recurrent response to COVID

The UHB has developed three planning scenarios, based around potential COVID prevalence. Financial modelling is based on the COVID central scenario that assumes COVID is with us all year but continues to recede. The response will need to remain dynamic and responsive to changes in COVID demand, working within an established escalation framework. Based on the considerable uncertainty of planning commitments the forecast below currently represents quarter 1 and quarter 2 only.

COVID Financial Forecast 2021-22 (based on month 2 MMR submission)

	Q1	Q2	Q3	Q4	Total
	£'000	£'000	£'000	£'000	£'000
Testing	639	639	639	639	2,556
Tracing	1,912	2,868	2,868	2,868	10,516
COVID-19 Vaccination Programme	5,311	5,447	3,821	3,711	18,290
Extended Flu vaccination		91	1,243	203	1,537
Field Hospitals (Lakeside Wing)	990	939	930	862	3,721
Cleaning Standards	417	1,058	1,116	1,116	3,707
CHC/FNC Packages	747	747	747	747	2,988
Other COVID-19 related spend	16,051	17,548	17,601	16,636	67,836
Sub Total COVID-19 additionality	26,067	29,337	28,965	26,782	111,151
Non delivery of planned savings due to COVID-19					
Planned Operational Underspends	(1,665)	(1,157)	(461)	(261)	(3,544)
Slippage on planned investments					
Repurposing of development initiatives					
COVID-19 Impact	24,402	28,180	28,504	26,521	107,607

 $^{^{*}}$ other COVID-19 related expenditure includes Recovery Plan costs of £13.660m

Key COVID financial assumptions

Local response stability allocation of £22.6m to cover first 6 months of the financial year based on Cardiff and Vale 13.3% allocation share. As per the final annual plan financial planning principles funding has been assumed to offset forecast costs for the seconds 6 months of the financial year.

Additional COVID funding has also been assumed totalling £3.544m relating to planned operational underspends to mitigate risks associated with the delivery of the 2021/22 savings programme.

Funding for national programmes on an actual cost basis:

- Testing costs
- Mass vaccination programme
- Transforming access to emergency care
- Cleaning standards
- NHS commissioned packages of care
- PPE
- Tracing costs

Full year forecasting remains a challenge given the range of potential COVID trajectories. Whilst COVID prevalence is currently low the organisation needs to remain COVID ready. Key cost drivers within our local COVID response include:

- Full year costs of £7.718m relating to the continued use of the independent sector.
 Independent sector usage described in our COVID recovery plan is in addition to this.
- Lakeside wing running and staffing costs. 50 beds are currently open.
- Additional staffing costs relating to the continued use of green zones.
- Revised layout and expansion of critical care
- Increased NCSO costs relating to medicines supply restraints
- Additional partnership working with the 3rd Sector
- Continuation of reductions in both private patient and commercial income streams

3. COVID Recovery and Redesign (Service)

The focus is now increasingly turning planning recovery of the system that will of course be a long term challenge. The organisation is now progressing its recovery plans in line with our initial recovery proposals against the WG £100m allocation for 2021/22.

Confirmation of £13.660m non-recurrent funding will support the following planned care proposals:

- Independent sector and insourcing £6.757m
- Waiting list initiatives £1.214m
- Specialty specific schemes £0.610m
- Therapies £0.448m
- Recruitment of key posts £3.381m
- Hire of 2 mobile theatre units £1.250m

Further recovery bids totalling £23.575m will be included within our draft annual plan addendum with an increased focus on unscheduled care, primary care, diagnostics and mental health.

Summary

This is a draft plan based on the final annual plan financial principles and expectations. We will continue to need to work closely with Welsh Government in finalising the plan and in ongoing assurances on delivery.

Financial Risks

We are facing a number of financial risks at this stage of the financial planning process. The key risks for are set out below:

Finalisation of planning assumptions and financial allocations - We continue to be in a glynamic environment with considerable uncertainty that is hindering planning commitments

- at this time. Confirmation and allocation of additional funding secured in the Welsh Government Final Budget will influence the final plan.
- Achievement of the efficiency plan target We will need to give this concerted attention in order to ensure delivery. Savings plans delivering 2% need to be in place as soon as possible. There will be clear lines of accountability in delivering identified high value opportunities.
- Management of Operational Pressures We will be expecting our budget holders to manage and recover any operational pressures within the totality of resources delegated to them.
 COVID Response The UHB will need to manage its COVID 19 response within the funds made available by Welsh Government. The response will need to remain dynamic and responsive to changes in COVID demand. Key to this will be the organisations ability to step down non recurrent COVID costs at pace. COVID stability funding post month 6 is yet to be confirmed but at this stage assumed to match forecast costs subject to review

The Health Board recognises the risks in the plan and is taking appropriate actions in order to ensure that risks are appropriately managed and that financial opportunities to support mitigation are fully explored.





Finance Committee Deep Dive – Cost Improvement Programme

Wednesday 23rd June 2021





Cost Improvement Programme (CIP) 2021/22

- CIP monitoring and reporting
- CAV CIP tracker
- CIP tracker governance
- Cost reduction and Efficiency savings definitions
- Current savings position and detailed schems



CIP monitoring and reporting



Process, structure, governance and accountability are key elements of safe, effective CIP delivery

- Organisations that deliver CIPs well:
- Engage with their staff
- Plan in detail
- Have robust monitoring arrangements
- Continually evaluate both individual CIP schemes and overall performance

Good governance arrangements are fundamental:

- Clear lines of accountability
- Performance management processes to ensure CIPs are delivered to timescale and plan



Cardiff and Vale CIP Tracker



Key challenges:

- Sharpen visibility of performance and accountability
- Timeliness and Consistency of CIP reporting
- Consistent messaging across the organisation
- Grip and control over scheme delivery
- Collating further savings schemes potential

Cardiff and Vale CIP Tracker



The database includes:

- Description of individual CIP schemes
- A named responsible officer
- Savings profiled over the current/next financial year
- Risk rating and scheme development stage Green, Amber or Red Pipeline (Tracker governance)
- Split of recurrent or non-recurrent savings, and part and full year effects
- Indication as to whether scheme is cross cutting throughout organisation or specific to a Clinical Board
- Scheme review dates

- The CIP tracker ensures consistency across the organisation in terms of scheme identification, monitoring and reporting to both internal and external audiences.
- Subsequently adopted across Wales and continuous improvements each year



CIP Tracker Governance (RAG rating)

RAG Rating	Project plan/brief	Accountable Lead	Financial & activity calculation	Financial phasing	Financial Code	MMR Report
Red Pipeline	Evidence of an opportunity that requires work up of a full project plan	Lead to be identified	Calculation of savings to be fully quanitified Full Project plan to be confirmed to allow complete financial assessment	Milestones of project and rationale for financial savings to be confirmed Calculation of savings and significant factors to be completed Financial savings to be confirmed	To be confirmed	0% Financial Value
Amber	with elements not fully confirmed and	Appropriate lead accountable for delivery of the project in place Project aproved and supported by relevant stakeholders	Financial assessment factors all known financial implications Financial calculation reflects confirmed deliverable value Financial calculation reflects actual savings identifies not a target	Financial saving phasing in line with confirmed plans and milestones	Financial code identified and confirmed	100% of identified delieverable value
Green		Appropriate lead accountable for delivery of the project Project approved and supported by relevant stakeholders	Complete project brief provides clear base for financial assessment Financial assessment includes savings and any required facilitating expenditure; capital or revenue Financial calculation reflects actual savings identified not a target	Financial savings phased in line with the milestones and timing identified within the project plan	Financial code identified and confirmed	100% of identified delieverable value



Cost Reduction and Efficiency Savings Definitions

Term	Definition	Monitoring Returns Classification
Cash-Releasing Saving (Pay)	A form of cost reduction saving which is workforce related, and specifically relates to providing a service at the same or better quality, for a lower cost, through new ways of working, that reduce cost on an ongoing recurrent basis.	Expenditure Savings Schemes
	A form of cost reduction saving which is non-pay related, and specifically relates to providing a service at the same or better quality, for a lower cost, through new ways of working or reduced prices, that reduce cost on an ongoing recurrent basis.	Expenditure Savings Schemes
Cost Avoidance	A form of cost reduction which specifically relates to eliminating or preventing future costs arising. This should be as a result of management action to drive a reduction in costs, for expenditure which is yet to be incurred. Cost avoidance measures may involve some expenditure but at a lower level than predicted future costs.	Expenditure Savings Schemes
Income Generation	A form of cost efficiency where an increased contribution to an organisation is generated that can be used for improving services. Income is typically recovered through providing more output from the same cost base, or charging for services provided. Schemes are typically cash generating and not cash releasing schemes.	Income Generation
Accountancy Gain	A form of cost reduction which is typically technical in nature, relating to changes in the balance sheet position, or changes in actual expenditure in comparison to previous years estimates or provisions. Savings are typically non-recurrent in nature.	Accountancy Gain





CIP Summary Tracker Position as at 17th June 2021



2021-22	in-vear plai	ľ

Directorate	21-22 Target 2%	Green	Amber	Total Green & Amber	Red	Shortfall on Total Target vs Green & Amber	% Target identified Green / Amber
	£'000	£'000	£'000	£'000	£'000	£'000	%
Capital Estates and Facilities	946	0	955	955	0	-8	101%
Healthboard Wide	4,000	987	2,000	2,987	0	1,013	75%
Children and Women	1,303	1,034	155	1,189	159	114	91%
Clinical Diagnostics and Therapeutics	1,199	773	0	773	0	425	65%
Corporate Executives	500	192	0	192	0	309	38%
Medicine	1,378	1,378	0	1,378	0	-0	100%
Mental Health	1,079	467	0	467	0	612	43%
Primary, Community and Intermediate Care	2,423	1,835	208	2,042	0	380	84%
Specialist Services	1,482	1,382	100	1,482	0	0	100%
Surgical Services	1,689	1,260	0	1,260	0	429	75%
Total	16,000	9,307	3,418	12,724	159	3,275	80%

2021.	22 ful	Lvoar	impact	recurrent	chemes

Directorate	21-22 Target 1.5%	Green	Amber	Total Green & Amber	Pipe line Re d	Shortfall on Total Target vs Green & Amber £'000	% Target identified Green / Amber
Capital Estates and Facilities	789	0	797	797	0	-8	101%
Healthboard Wide	2,000	987	0	987	0	1,013	49%
Children and Women	1,086	222	148	371	159	715	34%
Clinical Diagnostics and Therapeutics	999	311	0	311	0	688	31%
Corporate Executives	417	161	0	161	0	256	39%
Medicine	1,148	757	0	757	0	391	66%
Mental Health	899	100	0	100	0	799	11%
Primary, Community and Intermediate Care	2,019	727	448	1,175	0	844	58%
Specialist Services	1,235	982	100	1,082	0	153	88%
Surgical Services	1,407	273	0	273	0	1,135	19%
Total	12,000	4,520	1,493	6,013	159	5,987	50%







CIP Plans to date by Theme

Savings Tracker Summary	Cash-Releasing Saving	Cost Avoidance	Savings Total	Income Generation
£'000 (All Positi	ve Entries)			
Planned Care	2,500	60	2,560	209
Unscheduled Care	355	0	355	0
Primary and Community Care (Excl Prescribing)	173	0	173	0
Mental Health	467	0	467	0
Clinical Support	669	115	785	34
Non Clinical Support (Facilities/Estates/Corporate)	2,281	0	2,281	0
Commissioning	0	0	0	11
Across Service Areas	3,250	0	3,250	132
снс	1,200	0	1,200	0
Prescribing	266	0	266	0
Medicines Management (Secondary Care)	1,002	0	1,002	0
Green & Amber Sub-Total	12,163	175	12,338	386
Red Schemes	159	0	159	0
Grand Total A	12,322	175	12,497	386



CIP Detailed schemes

(Appendix 1)

- There are currently 268 schemes included on the CIP Tracker
 - 208 Green schemes
 - 18 Amber schemes
 - 38 Red schemes
- In order to bridge the gap against the savings plan amber schemes need to covert to Green to give further assurance.
- Red schemes need to be developed



CAV Savings Tracker Detail Appendix

JHB Savings Tracker 17th June 2021		Siving Schema 1(9)/	Current Plan PYS Year (Recurring	£9	Date Scheme Ro	4				4			No. See Avelor	to the Coltes Her
		19/17 19/1	Annual g Plan Schemes £'000 only)	Start Date 6	Date Scheme Ro Scheme rating (inc Expected to Income go Green Generation	L Service Area				£000 £000	en Jun Plan Jul Plan Aug Pl 1 1000 1000 1000			
and Facilities and Facilities	Property Property	CEFGO Rates - Barry R CEFG4 Rates - UHL R	5 4,815 241 240,75	01-Jul-21 (01-Jul-21 (01-Jul-21 Amber 01-Jul-21 Amber	Non Clinical Support (Facilities/Estates/Corpora Non Clinical Support (Facilities/Estates/Corpora	Estates Cutates	Cash-Releasing Saving Cash-Releasing Saving	Non Pay Non Pay		96 2	0 0 0	0 0 24 24	0 24
and Facilities and Facilities	Property Property	CEFG2 Rabes - UNW R CEF10 Rabes - Various NR	551 551,06 358	01-Jul-21 01-Jul-21	01-Jul-21 Amber 01-Jul-21 Amber	Non Clinical Support (Facilities/Estates/Corpora Non Clinical Support (Facilities/Estates/Corpora	Catates) Estates	Cash-Releasing Saving Cash-Releasing Saving	Non Pay Non Pay		220 5 158	5 55 55	55 55	55
omen omen	Property Children, Young People and Family Health Services	CET20	36 36 18	01-Apr-21 0 01-Apr-21 0	1-Apr-21 Green 1-Apr-21 Green	Planned Care Planned Care	Other Other	Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving	Non Pay Non Pay	3	220 5 158 3 3 3 1 3 3 1 1 1	3 3 3	3 3	3 3
orners orners	Children, Young People and Family Health Services Children, Young People and Family Health Services	C1979:S021 At Purchase Savings NR C1979:S020 Digital and Admin efficiencies R	10 10	01-Apr-21 0 01-Oct-21 0	1-Apr-21 Green 11-Oct-21 Red	Planned Care Planned Care	Other Other	Cash-Releasing Saving Cash-Releasing Saving	Pay - Other (Please Specify) Pay - Changes in Staffing Establishment	1	1 1 1	1 1 1	1 1 2 2	1 1 2 2
men men	Children, Young People and Family Health Services Children, Young People and Family Health Services	CYPPISOD7 Income generation, income recovery MR CYPPISOD2 Increased Shared Care arrangements R	10 10	01-Jul-21 0	01-Jul-21 Amber 11-Oct-21 Red	Planned Care Medicines Management (Secondary Care)	Other Medicines Management (Secondary Care)	Income Generation Cash-Releasing Saving	Non Pay		1	1 1 1	2 2	2 2
men	Children, Young People and Family Health Services Children, Young People and Family Health Services Children, Young People and Family Health Services		50	01-Apr-21 0	1-Oct-21 Green	Planned Care Planned Care Medicine Measurement (Ferrander Com)	Onter Other Medicines Management (Secondary Care)	Cash-Releasing Saving Cash-Releasing Saving	Non Pay			3	1 1	1 1
men	Children, Young People and Family Health Services Children Young People and Family Health Services	CEPPINSOL Skill Mix. R CYPRISOL Skill Mix.	15 15	01-Jul-21 I	01-Jul-21 Amber	Planned Care	Other	Cash-Releasing Saving	Pay - Changes in Staffing Establishment Pay - Other (Planes Specify)		2	2 2 2	2 2	2 2
men men men men	Children, Young People and Family Health Services Children's Neppleal for Wales Services	CYPPISOD9 Workforce Planning NR CHEW024 Additional Antimicrobial 2009 R	129	01-Apr-21 0 01-Jul-21	1-Apr-21 Green 01-Jul-21 Amber	Planned Care Medicines Management (Secondary Care)	Other Medicines Management (Secondary Care)	Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving	Non-Pay Pay - Changes in Staffing Establishment Pay - Other (Please Specify) Pay - Changes in Staffing Establishment Medicines Management (Primary & Secondary Care)	43 4	3 43 1	1 1 1	1 1	1 1
omen	Ordinary Nasquaria for Wales Services Oddewn Nasquaria for Wales Services	CHFW017 AL purchase savings NR CHFW013 Bulk purchase Diabetes Pamps NR	30	01-Apr-21 0	1-Apr-21 Green 1-Apr-21 Green	Planned Care Planned Care	Other Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Income Generation Cash-Releasing Saving Income Generation Cash-Releasing Saving Cash-Releasing Saving	Pay - Other (Please Specify) Non Pay	3	1 1 1	1 1 1	1 1	1 1 3 3
THAN THAN THAN THAN THAN THAN THAN THAN	Children's Hospital for Wales Services Children's Hospital for Wales Services	CHFW023 Caffeine Val Sharing - NICU R CHFW022 Drug off patent - Decrarosane R	10 10 E 7,6	01-May-21 03 01-May-21 03	I-May-21 Green I-May-21 Green	Medicines Management (Secondary Care) Medicines Management (Secondary Care)	Medicines Management (Secondary Care) Medicines Management (Secondary Care)	Cash-Releasing Saving Cash-Releasing Saving	Medicines Management (Primary & Secondary Care) Medicines Management (Primary & Secondary Care)		1 1 1	1 1 1	1 1	1 1
men men	Children's Hospital for Wales Services Children's Hospital for Wales Services	CHFW025 Enoxaparin drug swap to Rivanovaban R CHFW029A Impact of roll out of digital dictation on time and consumables - PAY R	6 6,1 7 7	01-Jul-21 I 01-Apr-21 0	01-Jul-21 Green 11-Apr-21 Green	Medicines Management (Secondary Care) Planned Care	Medicines Management (Secondary Care) Other	Cash-Releasing Saving Cash-Releasing Saving	Medicines Management (Primary & Secondary Care) Pay - Changes in Staffing Establishment	1	1 1 1	1 1 1	1 1	1 1
men men	Children's Hospital for Wales Services Children's Hospital for Wales Services	CHFW029G Impact of roll out of digital dictation on time and consumables - PAY R CHFW026 Income recovery NR	3 3 95	01-Apr-21 0 01-Jun-21 0	1-Apr-21 Green 11-Jun-21 Green	Planned Care Planned Care	Other Other	Cash-Releasing Saving Income Generation	Non Pay	0	0 0 0	0 0 0	0 0	0 0
rrien rrien	Children's Hospital for Wales Services Children's Hospital for Wales Services	CHFW028 Maintenance Review NR CHFW007 Meds Management R	30 36 35,94	01-Jun-21 0 01-Apr-21 0	11-Jun-21 Green 11-Sep-21 Red	Planned Care Planned Care	Other Other	Cash-Releasing Saving Cash-Releasing Saving	Non Pay Medicines Management (Primary & Secondary Care)		30	5 5	3 5	5 5
men men	Children's Hospital for Wales Services Children's Hospital for Wales Services	CHFW009 MR vacancy savings (Admin) MR CHFW002 MR vacancy savings (Therapies) NR	20	01-Apr-21 0 01-Apr-21 0	1-Apr-21 Green 1-Apr-21 Green	Planned Care Planned Care	Other Other	Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving	Pay - Other (Please Specify) Pay - Other (Please Specify)	2	2 2 2 2	2 2 2 2	2 2	2 2
TART TART	Children's Hospital for Wales Services Children's Hospital for Wales Services	CHI WOLD POLICENATOR OF pasent R CHI WOLD Procurement - review low volume, high value items R	30 30	01-Apr-21 0	01-Jul-21 Red	Planned Care Planned Care	Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving	Non Pay	1	1 1	3 3 3	3 3	3 3
men	Children's Hospital for Wales Services Children's Hospital for Wales Services	CHIW000 Speciality workforce efficiencies RR	20 100	01-Apr-21 01-Apr-21	01-Jul-21 Amper 01-Jul-21 Green	Planned Care Planned Care	Other China	Cash-Releasing Saving Cash-Releasing Saving	Pay - Other (Please Specify)		2 2	2 2 2	2 2	2 2
men	Children's Hospital for Wales Services Children's Rospital for Wales Services	CHFW026 Workforce Brokers R CREATER ARC Workforce Brokers	30 30	01-Apr-21 0	01-Jul-21 Red 0-Arr-21 Green	Planned Care Planned Care	Other Satient rare administration	Cash-Releasing Saving	Pay - Other (Please Specify) Pay - Changes in Staffing Establishment Pay - Changes in Staffing Establishment Medicines Menagement Rimmer & Secretary Care)	,	3 3	3 3 3	3 3	3 3
7401 7401 7401 7401 7401 7401 7401	Children's Nouposit for Window Services Obstetrics & Gynascology Obstetrics & Gynascology Obstetrics & Gynascology	COMPRESS Contemporary Compress Compr	1 1,357 15	01-Jul-21 0	01-Jul-21 Amber 11-Apr-21 Green	Medicines Management (Secondary Care) Planned Care	Medicines Management (Secondary Care) Other	Cost Avoidance Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving	Medicines Management (Primary & Secondary Care) Pay - Other (Please Specify)	1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0 0 0	0 0	0 0
Ten Ten	Obstatrica & Operacology	A.C. Section 2	8 8 27 17	01-Apr-21 0	12-Jun-21 Green 12-Apr-21 Green	The Description of the Control of th	Improved management of non-pay, including both traditional procurement and value based procurement Other	Cash-Releasing Saving	Pay - Come : (retailed squeezy) Non Pay - Changes in Staffing Establishment Non Pay - Changes in Staffing Establishment Non Pay - Chiter (Please Specify) MacEdiran Management (Primary & Secondary Care) Non Pay - Non	1	1 1 1 1 1 1 1 1 1 1	1 1 1	1 1	1 1
men men	Obstetrics & Gynaecology Obstetrics & Gynaecology	OSGCOS Meeting with Unisurge in regards to costs on C-Section Procedure Packs R OSGCO9 Midwifery Phones - EE R	7 7 E E	01-Apr-21 0	11-Jun-21 Green 01-Jul-21 Red	Planned Care Planned Care	Improved management of non-pay, including both traditional procurement and value based procurement Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Cash-Releasing Saving	Non Pay Non Pay		1 1	1 1 1	1 1	1 1
T-(1)	Obstetrics & Gynaecology Obstetrics & Gynaecology	OEG026 Parental Leave - Consultants NR OEG017 Pharmacy Savings R	14 11 11,169	01-Apr-21 0 01-Apr-21 0	12-Apr-21 Green 12-Jun-21 Green	Planned Care Planned Care	Other Other	Cash-Releasing Saving Cash-Releasing Saving	Pay - Other (Please Specify) Medicines Management (Primary & Secondary Care)	1	1 1 1	1 1 1	1 1	1 1
7.601 7.601 7.601 7.601 7.601	Obstetrics & Gyrsaecology Obstetrics & Gyrsaecology	OBG024 Vending Machine R OBG025 Vending Machine R	10 10	01-Oct-21 0	1-Aug-21 Amber 1-Oct-21 Amber	Planned Care Planned Care	Other Other	Cash-Releasing Saving Cash-Releasing Saving	Non Pay Non Pay			1 1 1	1 1 2 2	1 1 2 2
men cs and Therapeutics cs and Therapeutics cs and Therapeutics	Obstetrics & Gynaecology Chrical Diagnostics and Therapeutics Management	OBCC01 Workforce planning annually reviewed to forecast demand BR+ NR MAN01 Clinical Board Management Efficiencies R	250 32 31,949	01-Apr-21 0 01-Aug-21 0	1-Apr-21 Green 1-Aug-21 Green	Planned Care Clinical Support	Other Other	Cash-Releasing Saving Cash-Releasing Saving	Noon vay Pay - Changes in Staffing Establishment Pay - Variable Pay Pay - Other (Please Specify) Non Pay NON PAY	21 2	1 21 21 2	1 21 21 3 3 3	21 21 3 3	21 21 3 3
cs and Therapeutics cs and Therapeutics	Laboratory Medicine Laboratory Medicine	LAED BILLION BARNO S Canner Break - back HII with band 3 - start April back HII likely to start 1 June NR LAES MACE MODE BT: reduced testing. Transfusion sample reduction R	20 20	ul-Apr-21 0	1-Apr-21 Green	Clinical Support	Pathology pathways, workforce models, productivity	Cash-Releasing Saving Cash-Releasing Saving	Non Pay	2	2 2 2	1 1 1 2 2	2 2	2 2
cs and Therapeutics cs and Therapeutics	Laboratory Medicine Laboratory Medicine	LABS CELL OZ Equipment Service (Thermo) Capital purchase Microscopes NR	18 20 14	01-Apr-21 0	1-Apr-21 Green 1-Apr-21 Green	Clinical Support		Cost Avoidance	Non Pay	1	2 2	2 2 2	2 2	2 2
ics and Therapeutics ics and Therapeutics ics and Therapeutics ics and Therapeutics ics and Therapeutics ics and Therapeutics	Laboratory Medicine	1.455 (MAN)	24 24	01-Apr-21 0	12-Jun-21 Green	Clinical Support	Pathology pathway, workbras models, productively Chin Ching The pathology The pathway The pat	Cash-Releasing Saving Income Generation Cost Avoidance	Non ray	2	2 2 2	1 1 1 2 2 2 2	1 1 2 2	2 2
ics and Therapeutics	Laboratory Medicine	LARS HAZM 001 Offset savings for ADAMSS1 betsing R	0 0	01-Apr-21 0	1-Apr-21 Red	Clinical Support	Pathology - pathways workforce models productivity Dathology - pathways workforce models productivity Dathology - pathways workforce models productivity	Cost Avoidance Cost Avoidance	Non Pay Pay - Other (Please Specify)	7	7 7 7	7 7	0 0	0 0
ics and Therapeutics	Laboratory Medicine Laboratory Medicine	LARS BIO DS Service not leave cost on ICFMS following equipment replacements at lower pay point Band 7 NR LARS BIO DS Service on Leave cost on ICFMS following equipment replacement, will be next year feel in 2022	23 28 **	01-Apr-21 0	1-Apr-21 Green	Clinical Support Clinical Support	Improved management of non-new including both traditional programment and value based programment	Cash-Releasing Saving	Pay - Changes in Staffing Establishment Non Pay	2	2 2 2	2 2 2	2 2	2 2
ics and Therapeutics lics and Therapeutics ics and Therapeutics ics and Therapeutics ics and Therapeutics ics and Therapeutics ics and Therapeutics ics and Therapeutics	Laboratory Medicine	LABS BIO C7 Saving on Waters contract following equipment replacement	19 19,224	01-Apr-21 0	1-Apr-21 Green	Clinical Support	Improved management or non-pay, including both traditional procurement and value based procurement Improved management of non-pay, including both traditional procurement and value based procurement Other	Cash-Releasing Saving	Non Pay	2	2 2 2	2 2 2	2 2	2 2
cs and Therapeutics	Laboratory Medicine Medical Illustration	LABS CELL 04 Workforce review (HTA - 7 to 3) MED ILL 01 Increase in Print Room rechanges	31 30,6 9 8,621	01-Apr-21 0	1-Apr-21 Green	Clinical Support Clinical Support	Other Other	Cost Avoidance	Pay - Changes in Staffing Establishment NON PAY	3 0	3 3 3	3 3 3	3 3	3 3
cs and Therapeutics cs and Therapeutics	Labor anny Medicina Laboration y Medicina Medical Blustration Medical Blustration Medical Blustration Outpathents & Patient Admin Services	MED ILL 02 Maternity leave savings NR OPA02 Elimination of Band 3 vacancies through digitalisation NR	2 0	01-Jun-21 0 01-Apr-21 0	11-Jun-21 Green 11-Apr-21 Red	Clinical Support Clinical Support	Other Other	Cash-Releasing Saving Cash-Releasing Saving	Non-Pay Non-Pay Non-Pay - Changes in Staffing Establishment NON-NAY - Pay- Variable Pay - Pay- Variable Pay - Pay- Changes in Staffing Establishment - Pay- Changes in Staffing Establishment - Pay- Other (Please Spacify) - Pay- Changes in Staffing Establishment - Pay- Other (Please Spacify) - Pay- Changes in Staffing Establishment	0	2 0	0 0 0	0 0	0 0
cs and Therapeutics cs and Therapeutics	Outpatients & Patient Admin Services Outpatients & Patient Admin Services	OPA03 Further expansion of CIT (Circical Information Triage) R OPA01 Purchase of Annual Leave Scheme NR	50 50	01-Apr-21 0	11-Jun-21 Green 11-Apr-21 Green	Clinical Support Clinical Support	Other Other	Cost Avoidance Cash-Releasing Savins	Pay - Changes in Staffing Establishment Pay - Other (Please Specify)	0 0	4 4 4	4 4 4	4 4	4 4
ics and Therapeutics ics and Therapeutics	Outpatients & Patient Admin Services Pharmacy & Medicines Management	OPAD4 Reduction of Band 7 hours by 0.51 wte R CDT19 Additional vacancies NR	6 5,5 25	01-Apr-21 0 01-Jun-21 0	11-Jun-21 Green 11-Jun-21 Green	Clinical Support Clinical Support	Other Other Other Other Other Other Other Other Other	Cash-Releasing Saving Cash-Releasing Saving	Pay - Changes in Staffing Establishment Pay - Variable Pay Non Pay	0	0 0 0	0 0 0	0 0 2 2	0 0 2 2
ics and Therapeutics ics and Therapeutics	Pharmacy & Medicines Management Pharmacy & Medicines Management	CDT02 Cleanroom Maintenance (carried) R CDT18 CU SIA to provide Teaching for Mpharm degree NR	0 0	01-Sep-21 0 01-Jun-21 0	1-Sep-21 Red 11-Jun-21 Green	Clinical Support Commissioning	Other Other	Cash-Releasing Saving Income Generation	Non Pay		1 1	1 1 1	1 1	1 1
ics and Therapeutics ics and Therapeutics	Pharmacy & Medicines Management Pharmacy & Medicines Management	CDT03 FHW Cardiac income NR CDT04 Vacancies NR	14	01-Apr-21 0 01-Apr-21 0	1-Apr-21 Green 1-Apr-21 Green	Planned Care Planned Care	Other Other	Cash-Releasing Saving Cash-Releasing Saving	Pay - Other (Please Specify) Pay - Other (Please Specify)		2 1 1 2 2 1 1	1 1 1	1 1	1 1
tics and Therapeutics, tics and Therapeutics.	Outpatient & Patient Admis Services Patients & MacControl Management Phommap & Modicions Management Services Management S	1.00 1.00	11 11,171	01-Jun-21 0	u-apr-21 Green I1-Jun-21 Green	Repart Color Section Management Section (Section Management Section M	Other	Cash-Releasing Saving Cash-Releasing Saving	Pay - Other (Please Specify) Pay - Other (Please Specify) Non-Pay Pay - Variable Pay Non-Nay NON PAY NON PAY NON PAY NON PAY NON PAY NON PAY	5		5 5 5	5 5 1 1	5 5
ics and Therapeutics ics and Therapeutics	Radiology, Medical Physics & Clinical Engineering Radiology, Medical Physics & Clinical Engineering	CDT08 Procurement savings - Brean Medical Ltd NR CDT09 Procurement savings - Cardiac Services UK NR	3	01-Jun-21 0	11-Jun-21 Green 11-Jun-21 Green	Clinical Support Clinical Support	Other Other	Cash-Releasing Saving Cash-Releasing Saving	NON PAY NON PAY		0 0	S S S	0 0	0 0
ics and Therapeutics	Radiology, Medical Physics & Clinical Engineering Radiology, Medical Physics & Clinical Engineering	CDT11 Procurement savings - CE Medical Ltd NR NR	3	01-Jun-21 0	11-Jun-21 Green	Clinical Support	Dober Chies	Cash-Releasing Saving	NON PAY		1 1	1 1 1	1 1	1 1
tics and Therapeutics	Baddogy, Medical Physics & Chical Engineering Baddogy, Medical Physics & Chical Engineering Paddogy, Medical Physics & Chical Engineering Baddogy, Medical Physics & Chical Engineering	COTIS Procurement savings - Mindray UK Ltd NR COTIS Procurement savings - Mindray UK Ltd NR COTIS Procurement savings - Mindray UK Ltd NR	4 7	01-Jun-21 0	11-Jun-21 Green	Clinical Support	Dibter D	Cash-Releasing Saving	NON PAY		0 0	0 0 0	0 0	0 0
tics and Therapeutics	Radiology, Medical Physics & Clinical Engineering Radiology, Medical Physics & Clinical Engineering Radiology, Medical Physics & Clinical Engineering	CDT15 Procurement savings - Phillips Medical Systems NR CDT16 Procurement savings - Phillips Medical Systems CDT16 Procurement savings - Smith & Neshwa Healthcare Ltd	E 23	01-Jun-21 0	11-Jun-21 Green	Clinical Support Clinical Support	Other Other	Cash-Releasing Saving	NON PAY NON PAY		1 1	1 1 1	1 1	1 1
ics and Therapeutics ics and Therapeutics	Radiology, Medical Physics & Clinical Engineering Radiology, Medical Physics & Clinical Engineering	CDT17 Procurement savings - Welch Allyn NR CD706 Streamlining stock Me	5 72 0	01-Jun-21 0	11-Jun-21 Green	Clinical Support Clinical Support	Other Other	Cash-Releasing Saving	NON PAY NON PAY		1 1 7 7	1 1 1	1 1 7 7	1 1 7
ics and Therapeutics	Therapies Therapies	THER DELTO	3 3,469	01-Jun-21 0	1-Jun-21 Green I-May-21 Green	Clinical Support Clinical Support	Other Other	Cash-Releasing Saving	Pay - Variable Pay	0	1 1 1 5 0 0	1 1 0	0 0	0 0
ics and Therapeutics ics and Therapeutics	Thereplas	TOTATION TOTATION AND TOTATION AND TOTATION TOTATION AND TOTATIO	5 25 25,075	01-Apr-21 0	1-Apr-21 Green 1-May-21 Green	Clinical Support Clinical Support	Other Other	Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving	Pay - Variable Pay NON PAY	0 1	2 1 4 2 2	1 1 1 2 2	1 1 2	0 0
cs and Therapeutics cs and Therapeutics	Therapies Therapies	THER PHYSO1 Physiotherapy Service Lead Ispatients vacant hours NR THER SLTD4 Purchase of Annual Leave Scheme NR	27	01-Apr-21 0 01-May-21 01	1-Apr-21 Green 1-May-21 Green	Clinical Support Clinical Support	Other Other	Cash-Releasing Saving Cash-Releasing Saving	NON PAY Pay - Variable Pay Pay - Variable Pay NON PAY	0	0 8 3	3 3 0	0 0	0 0
ick and Therapeutics ics and Therapeutics	Therapies Therapies	THER SLID3 Reduction in travel costs R THER OTD1 Savings from splinting contract R	1 0,691 3 3,207	01-May-21 01 01-May-21 01	I-May-21 Green I-May-21 Green	Clinical Support Clinical Support	Other Other Other Other Other	Cash-Releasing Saving Cash-Releasing Saving	NON PAY NON PAY	0	0 0	0 0 0	0 0	0 0
ics and Therapeutics ics and Therapeutics		THER SLT01 Skill Mix 0.70wte Band 7 to 0.80wte Band 6 R	5 5,232 6 5,982	01-Oct-21 0	I-May-21 Green II-Oct-21 Green	Clinical Support Clinical Support	Other Other	Cash-Releasing Saving Cash-Releasing Saving	NON PAY Pay - Changes in Staffing Establishment Pay - Changes in Staffing Establishment	0	0 0	0 0 0	0 0	0 0
cs and Therapeutics cs and Therapeutics tives	Therapies Chief Executive Officer	THER DIETO3 Turneover NR DRIGO2 MICARE SUPPORT TERMINATION R	33 32,7456	01-Apr-21 0	1-May-21 Green 11-Apr-21 Green	Clinical Support Non Clinical Support (Facilities/Estates/Corpora	Other Dther	Cash-Releasing Saving Cash-Releasing Saving	Pay - Variable Pay Non Pay	0 1	3 3	0 0 0	3 3	3 3
tives	Therapies Chief Docutive Officer Chief Docutive Officer Director of Finance Director of Finance Director of Finance Director of Finance	LEMOL SAFE FUN BUSINESS TERMINATION R EXECT NON RECURRENT OPPORTUNITIES NR	28 28,416 11	01-Apr-21 0	1-Apr-21 Green 1-Apr-21 Green	Non Clinical Support (Facilities/Estates/Corpora Non Clinical Support (Facilities/Estates/Corpora	Dober	Cash-Releasing Saving Cash-Releasing Saving	Pay - Changes in starting Establishment Pay - Changes in starting Establishment Pay - Variable Pay Non	1	2 2	2 2	2 2	2 2
lives lives	Director of Finance	EXECUS VAT SECOVERY R	100 100	01-May-21 0	1-Apr-21 Green	Non Clinical Support (Facilities/Estates/Corpora	Differ	Cash-Releasing Saving	Non Pay	1	25 8	8 8 8	8 8	8 8
e e e e e	Central Reserves	CHE CAT	400 400	01-Jul-21 0 01-Jul-21 0	01-Jul-21 Amber	Across Service Areas Non Clinical Support (Earlities/Earlite Areas	Other Distance Estates	Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving	Non Pay	22	40 40 4	0 40 40	40 40 10 34	40 40 26 25
e e	Central Reserves Central Reserves	CORPO1 GRNI Write off NR CORPO1 Rates - Global Link s	1600	01-Jul-21 I	01-Jul-21 Amber 1-Apr-21 Green	Across Service Areas Non Clinical Support (Facilities/Estates/Corrova	Other Estates	Cash-Releasing Saving	Non Pay Non Pay	16 1	160 160 16 5 16 16 1	0 160 160	160 160 16 16	160 160 :
	Central Reserves Emergency and Acute Medicine	CORPO2 Rent - Global Link	507 505,668 2	01-Apr-21 0	1-Apr-21 Green 1-Apr-21 Green	Non Clinical Support (Facilities/Estates/Corpora Unscheduled Care) Estates Other		Non Pay Non Pay	42 4	2 42 42 4	2 42 42 0 0 0	42 42 0 0	42 42 0 0
	Emergency and Acute Medicine	MEDO4 Consultant Narse Vacancy 3 mths NR MEDIO Efficiency savings R	11 120 120	01-May-21 01 01-Apr-21 0	I-May-21 Green II-Apr-21 Green	The State of the S	Word notice Supposed naugement of non-pay, including both traditional procurement and value based procurement Word nutring Word nutring Interpret naugement of non-pay, including both traditional procurement and value based procurement Colorer Colorer	Cash-Releasing Saving Cash-Releasing Saving	Non-Pay Pay - Changes in Staffing Establishment Non-Pay - Changes in Staffing Establishment Pay - Changes in Staffing Establishment Pay - Changes in Staffing Establishment Non-Pay Non-Pay - Changes in Staffing Establishment Pay - Changes in Staffing Establishment	10 1	1	0 10 10	30 10	10 10
	Emergency and Acute Medicine Emergency and Acute Medicine	MEDO1 Re - alignment of ATC - 2 month closure NR MEDO2 Re - alignment of ATC - 2 month closure NR	20 5	01-Apr-21 0 01-Apr-21 0	1-Apr-21 Green 1-Apr-21 Green	Unscheduled Care Unscheduled Care	Ward number Ward number	Cash-Releasing Saving Cash-Releasing Saving	Pay - Changes in Staffing Establishment Pay - Changes in Staffing Establishment	7 2	7 7 2 2			
	Emergency and Acute Medicine Emergency and Acute Medicine	MEDI1 Tourniquet supplier switch R MED09 Workforce review - A&C NR	3 3	01-Apr-21 0 01-Apr-21 0	1-Apr-21 Green 1-Apr-21 Green	Unscheduled Care Unscheduled Care	Improved management of non-pay, including both traditional procurement and value based procurement Other Medical staff management	Cash-Releasing Saving Cash-Releasing Saving	Non Pay Non Pay	0	0 0	0 0 0	0 0	0 0
	Emergency and Acute Medicine Emergency and Acute Medicine	MEDOS Workforce review - Medical NR MEDO7 Workforce review - Narsing registered NR	27	01-Apr-21 0 01-Apr-21 0	1-Apr-21 Green 1-Apr-21 Green	Unscheduled Care Unscheduled Care		Cash-Releasing Saving Cash-Releasing Saving	Pay - Changes in Staffing Establishment Pay - Changes in Staffing Establishment	2	1 1 1 2 2 2	1 1 1 2 2	1 1 2 2	1 1 2 2
	Emergency and Acute Medicine Emergency and Acute Medicine	MEDOS Workforce review - Numing unnegistered NR MEDOS Workforce review of ANP service NR	253	01-Apr-21 0	1-Apr-21 Green 1-Apr-21 Green	Unscheduled Care Unscheduled Care	Ward numbring Ward numbring Ward numbring Ward numbring	Cash-Releasing Saving Cash-Releasing Saving	Pay - Changes in Staffing Establishment Pay - Changes in Staffing Establishment Pay - Changes in Staffing Establishment	1 13 1	1 1 1 3 13 13 1	1 1 1 3 13 13	1 1 13 13	1 1 13 13
	Integrated Medicine Integrated Medicine	MED24 Bulk Purchase - usabetes Pumps NR MED24 Bulk Purchase - Home Vent equipment NR	41	01-Apr-21 0	1-Apr-21 Green 1-Apr-21 Green	Planned Care Planned Care	improved management or non-pay, including both traditional procurement and value based procurement Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Cash-Releasing Saving	Non Pay	,	25 B 27 14	3 3	3 3	1 1
	Integrated Medicine	MRD21 Staff ancual leave purchase RR	3 20,04	01-Apr-21 0	1-Apr-21 Green	Planned Care	The control of the co	Cash-Releasing Saving Cash-Releasing Saving	Non Pay	0	0 0	0 0	2 2	2 2
	Medicine Clinical Board Management	MED27 A&C Vacant Franchis Sange - under warrarry NR MED27 A&C Vacant Franchis NR MED20 Crossificat C& Sanger	17 25	01-Jun-21 0	11-Jun-21 Green	Planned Care Planned Care	Employee management or non-pay, including both traditional procurement and value based procurement Other Other	Cash-Releasing Saving Cash-Releasing Saving	Non Pay Pay - Changes in Staffing Establishment Non Pay	,	12 4	2 2 2	4 4	2 2
>	Specialised Medicine Specialised Medicine	MED19 Consultant Praisin Benefit R MED16 Decomplishin of Bronchescoes - Maintenance savines	5 5 14 14 1647	01-Apr-21 0	1-Apr-21 Green	Planted Care Planted Care	Other Interoved manuscement of non-casy, including both traditional programment and value hased programment	Cash-Releasing Saving	Non Pay	1 0	1 1 1	1 1 1	1 1	1 1
	Tempers and Australia Medical Company and Medical Company and Australia Medical Company and Aust	MEDIS Maintenance savings - Clympus contract - Endoscopes & Electro-medical Equipment R Medicines Management - Endoscopes & Electro-medical Equipment B Medicines Management - Electro-medical Equipment - Electro-medical Electro-medical Electro-medical Electro-medical Electro-medical Electro-medical Electro-medical Electro-medical Electro-medical	63 63	01-Apr-21 0	1-Apr-21 Green	Planned Care Medicines Management (Secondary Cyrw)	Improved management of non-pay, including both traditional procurement and value based procurement Medicines Management (secondary Care)	Cash-Printers (Sonton	Non Pay Non Pay	5	5 5	5 5 5	3 3	5 5
3	Specialised Medicine Specialised Medicine	MEDI3 Medicines management - CF R MEDI7 Medicines Management - Upadacitisis & Rigotinis s	12 12	01-Apr-21 0	1-Apr-21 Green Red	Medicines Management (Secondary Care) Medicines Management (Secondary Care)	Improved management of enchaps, including both treditional procurement and value based procurement Medicine Management (Secondary Care)	Cash-Releasing Saving	Non Pay Non Pay	1	1 1 1	1 1 1	1 1	42 42 42 60 60 60 60 60 60 60 60 60 60 60 60 60
50.7	Specialised Medicine Specialised Medicine	MED14 Medicines Management - Vedolusimab R MED26 Medicines Management - Vedolusimab rebate NR	494 494 183	01-Jun-21 0	11-Jun-21 Green 11-Jun-21 Green	Medicines Management (Secondary Care) Medicines Management (Secondary Care)	Medicines Management (Secondary Care) Medicines Management (Secondary Care)	Cash-Releasing Saving Cash-Releasing Saving	Non Pay Non Pay		49 49 4 183	9 49 49	49 49	49 49
7:0	Specialised Medicine CHC / FNC	MED12 Workforce review NR NR MH02/1 CHC Assessments review R	5 300 100	01-Apr-21 0	1-Apr-21 Green 1-Apr-21 Green	Planned Care Mental Health	Ward marsing CHC	Cash-Releasing Saving Cash-Releasing Saving	Pay - Changes in Staffing Establishment CHC and Funded Nursing Care	0 8	0 0	0 0 0	0 0	0 0
\	/CHC / FNC	MH02/2	127	01-Apr-21 0	1-Apr-21 Green 1-Apr-21 Green	Mental Health Mental Health	CHC Other	Cosh-Balansina Sovina	CHC and Funded Nursing Care Non Pay	0	13 13 1	3 13 13	13 13	13 13
*3	MH Adult Services MH Adult Services	MH03 General non-pay efficiencies NR MH03/1 Staff travel expenses NR	20 21	01-Apr-21 0	1-Apr-21 Green 1-Apr-21 Green	Mental Health Mental Health	Other Other	Cash-Releasing Saving Cash-Releasing Saving	Non Pay Non Pay	7	7 7	2 2 2	2 2	2 2
•	Mt Adult Services MH Older Persons	MH04 Workforce Review - non -inpatient (ongoing project) NR MH01/3 Staff travel expenses NR	80 22	01-Jun-21 0 01-Apr-21 0	12-Jun-21 Green 12-Apr-21 Green	Mental Health Mental Health	Other Other	Cash-Releasing Saving Cash-Releasing Saving	Pay - Other (Please Specify) Non Pay	4 .	8 8	8 8 8	8 8	8 8
	Plychology Services Psychology Services	MH01/2 Staff travel expenses NR MH05 Workforce Review - ongoing review NR	95	01-Apr-21 0 01-Jun-21 0	1-Apr-21 Green 11-Jun-21 Green	Mental Health Mental Health	Other Other	Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving Cash-Releasing Saving	Non Pay Pay - Other (Please Specify)	3	3 3 10 10 1	0 10 10	10 10	10 10
nity and Intermediate Care nity and Intermediate Care	CHC/FNC	OCC Concentration to review 15	200 200	01-Apr-21 0	1-4pr-21 Green 1-4pr-21 Green 1-4pr-22 Green 1-4pr-23 Green 1-4pr-23 Green 1-4pr-24 Green 1-4pr-25 Green 1-4pr-26 Green 1-4pr-27 Green	CHC	CHC CHC	Cash-Releasing Saving	Non Pay Non Pay	17 1	20 13 13 13 13 13 13 13 13 13 13 13 13 13	7 17 17	17 17	17 17
nity and intermediate Care nity and intermediate Care	CHC/FNC	PCICCHC07 Community Packages CHC deep dive of packages on database NR PCICCHC08 EMI Narsing Home CHC deep dive of packages on database NR	250 50	01-Apr-21 0	11-Jun-21 Green 11-Jun-21 Green	CHC	CHC CHC	Cash-Releasing Saving Cash-Releasing Saving	Non Pay Non Pay	2	23 23 2 2 5 5	3 23 23 5 5 5	23 23 5 5	23 23 5 5
nity and Intermediate Care nity and Intermediate Care	CHC/FNC	PLICATION End or year cure, voPs review NR PCICCHICO4 FRC review with nursing home NR	25	01-Apr-21 0	11-Jun-21 Green	OIC	CHC	Cash-Releasing Saving Cash-Releasing Saving	Non Pay	1	5 5	2 2 2	2 2	2 2
		NR NR		Per-Apr-21 0	server 21 Green	CHL.	CITIC CONTROL OF THE		India Pay	- 2	19 19 1	24 14	24 14	49 19

Primary, community and Intermediate Care CHC / FNC	PCICCHCD9 Pallative Packages CHC review of placement costs PCICNWG2 General non-pay efficiencies	NR 250	01-Apr-21 01-Jun-21 Green	CHC	CHC	Cash-Releasing Saving Non Pay	5 :	14	14 14	34	14 14	14 1	14 14 14
Primary, Community and Intermediate Care CHC / FNC Primary, Community and Intermediate Care Localities Cardiff North West	PCICNW02 General non pay efficiencies	NR S	paragras paragras paren		Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Non Pay	1 1	1	1 1	1	1 1	1	1 1 1
Primary, Community and Intermediate Care Localities Cardiff North West Primary, Community and Intermediate Care Localities Cardiff North West	PCICNWID3 Nursing maternity leave PCICNWID1 Optimisation of DN travel schedule	NK 3	01-Apr-21 31-Jul-21 Green 4 01-Apr-21 01-Apr-21 Green 80 01-Apr-21 01-Apr-21 Green 51 01-Ort-21 01-Ort-21 Arrher	Primary and Community Care (Excl Prescribing) Primary and Community Care (Excl Prescribing)	Community staff productivity Community staff productivity	Cash-Releasing Saving Pay - Changes in Staffing Establishment Cash-Releasing Saving Non Pay	1 0	0	0 0	0	0 0	1 0	0 0 0
Primary, Community and Intermediate Care Localities Carolff South East Primary, Community and Intermediate Care Localities Carolff South East	PCISSED Clinical teating review PCISSED HIV Prescribing Switches	2 80	80 01-Apr-21 01-Apr-21 Green	Clinical Support	Other	Cash-Releasing Saving Non Pay Cash-Releasing Saving Non Pay	7 :	7	7 7	7	7 7	7	7 7 7
Primary, Community and Intermediate Care Localities Cardiff South East	PCICSEOS HIV Prescribing Switches	R 26		Medicines Management (Secondary Care)	Medicines Management (Secondary Care)	Cash-Releasing Saving Non Pay					4 4	4	4 4 4
Primary, Community and Intermediate Care Localities Cardiff South East	PCXCSZ01 Optimisation of DN travel schedule	R 4	4 01-Apr-21 01-Apr-21 Green	Primary and Community Care (Excl Prescribing)	Community staff productivity		0 0	0	0	-	0 0	0	0 0 1
Primary, Community and Intermediate Care Localities Cardiff South East Primary, Community and Intermediate Care Localities Cardiff South East	PCICSE03 Prison - remove HMP Officer post PCICSE04 Review of CHAP translation services	R 25	25 01-Apr-21 01-Apr-21 Green 10 01-Jun-21 01-Jun-21 Green	Primary and Community Care (Excl Prescribing) Primary and Community Care (Excl Prescribing)	Community staff productivity Better management of primary care costs outside contractor services (e.g. GPCOH, Managed practice surplus/deficits, PCSU's)	Cash-Releasing Saving Pay - Changes in Staffing Establishment Cash-Releasing Saving Non Pay	2 2	2	2 2	1 1 1 1 1	2 2	2	2 2 2
Primary, Community and Intermediate Care Localities Cardiff South East	PCICSION SUMMEDIC CHAP transaction services PCICSION Workforce review	2 2	7 00.5ep.21 01-0th-21 Green	Primary and Community Care (Exci Prescribing) Primary and Community Care (Exci Prescribing)	Detair management or primary care costs outside contractor services (e.g. GPCON, Managed practice surplus/demots, PCSO s) Community staff productivity	Cash-Releasing Saving Non Pay			1 1	\rightarrow	+ +	+++	
	PCICVAD4 Daytime services career break	NR S	10 03-3m-21 03-Jun-21 Green 7 03-5ep-21 03-06-22 Araber 01-Apr-21 01-Apr-21 Green 10 03-Apr-21 01-Apr-22 Green 10 03-Apr-22 03-Apr-23 Araber 4 03-Apr-21 03-Apr-21 Green 03-3m-21 03-3m-21 Green	Primary and Community Care (Excl Prescribing)	Community staff productivity		1 :	1	1 1	1	1 1	1	1 1 1
Primary, Community and Intermediate Care Localities Vale	PCCVA65 Daytims services skill rets PCCVA62 ORVCS Dressings Project PCCVA65 Opensastes of Otherwise Shedule	R 20	10 01-Apr-21 01-Apr-21 Green	Primary and Community Care (Excl Prescribing)	Community staff productivity	Cash-Releasing Saving Pay - Changes in Staffing Establishment	1 :	1	1 1	1	1 1	1	1 1 1
Primary, Community and Intermediate Care Localities Vale	PCICVA02 ONPOS Dressings Project	R 10	10 01-Sep-21 01-Sep-21 Amber	Primary and Community Care (Excl Prescribing)	Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Non Pay			_	1	1 1	1	1 1 1
Primary, Community and Intermediate Care Localities Vale Primary, Community and Intermediate Care PCIC Clinical Board Management	PCICVAGE Optimisation of DN travel schedule	R 4	4 01-Apr-21 01-Apr-21 Green	Primary and Community Care (Excl Prescribing)	Community staff productivity Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Non Pay	0 0		0 0	5	0 0	0	0 0 1
Primary, Community and Intermediate Care PCIC Clinical Board Management Primary, Community and Intermediate Care PCIC Clinical Board Management	PCCCGMT1 Convates Rebate on Dressing spend	ND 65	01.lun.21 01.lun.21 Green	Across Service Areas Across Service Areas	Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Non Pay Cash-Releasing Saving Non Pay		60	1 1			1	
Primary, Community and Intermediate Care Primary Care	PCICPCD1 Business Rates Review	R 188	188 01-Apr-21 01-Apr-21 Green 45,75 01-Jun-21 01-Jun-21 Green 150 01-Sep-21 01-Sep-21 Amber	Non Clinical Support (Facilities/Estates/Corporate)	Estates	Cash-Releasing Saving Non Pay Cash-Releasing Saving Non Pay	16 16	16	16 16	36	16 16	16 7	16 16 12
Primary, Community and Intermediate Care Primary Care	PCICMM01 Cincalet LOE	R 23	45,75 01-Jun-21 01-Jun-21 Green	Prescribing	Prescribing	Cash-Releasing Saving Non Pay		2	2 2	2	2 2	2	2 2 2
Primary, Community and Intermediate Care Primary Care	PCCCMST Spire working PCCCMST Spire working PCCCMST Sport working PCCCMST Sport Sport Sport PCCCMST Sport Sport Sport Sport PCCCMST Sport Sport Sport Sport PCCCMST Sport Sport Sport Sport PCCCMST Sport Sport Sport Sport PCCCMST Sport Sport Sport Sport Sport PCCCMST Sport Sport Sport Sport Sport Sport PCCCMST Sport Sport Sport Sport Sport Sport Sport Sport PCCCMST Sport Sport Sport Sport Sport Sport Sport Sport Sport PCCCMST Sport Sport	R 50	150 01-Sep-21 01-Sep-21 Amber	Prescribing	Prescribing Prescribing	Cash-Releasing Saving Non Pay Cash-Releasing Saving Non Pay				1 7	7 7	7 7	7 7 7
Primary, Community and Intermediate Care Primary Care	PCICMM02 Lidocaine patches to Ravio brand		16 01-Sep-21 01-Apr-21 Green	Prescribing	Prescribing	Cash-Releasing Saving Non Pay				-i	1 1	+++	11 1 1 1 1 1 1 1 1 1 1
Primary, Community and Intermediate Care Primary Care	PCICMM09 Low Value Prescribing papers 1 and 2	2 5	10 01-Sep-21 01-Sep-21 Amber 20 01-Sep-21 01-Apr-21 Green 120 01-Sep-21 01-Sep-21 Amber 100 01-Sep-21 01-Apr-21 Green	Prescribing	Prescribing	Cash-Releasing Saving Non Pay				1	1 1	1	1 1 1
Primary, Community and Intermediate Care Primary Care Primary, Community and Intermediate Care Primary Care	PCICMM09 Low Value Prescribing papers 1 and 2 PCICMM03 Macrogol preferred brand	R 20	20 01-Sep-21 01-Apr-21 Green	Prescribing	Prescribing Prescribing	Cash-Releasing Saving Non Pay				2	1 1	1	1 1 1
Primary, Community and Intermediate Care Primary Care Primary, Community and Intermediate Care Primary Care	PCICMM07 Preferred brand co-codamol 30/500 PCICMM04 Sod Chrom eyedrop to Opticrom brand	R 60	120 01-Sep-21 01-Sep-21 Amber	Prescribing	Prescribing Prescribing	Cash-Releasing Saving Non Pay			_	- 2	9 9	9	9 9 9
Primary, Community and Intermediate Care Primary Care Primary, Community and Intermediate Care Primary Care		R 36	20 01-Sep-21 01-Apr-21 Green	Prescribing Prescribing	Prescribing	Cash-Releasing Saving Non Pay Cash-Releasing Saving Non Pay		_	-	1 1 9 7	1 1	+ 1	1 1 1
Primary, Community and Intermediate Care Primary Care	PECENTIAL VIRTUE TO CONTROL OF THE C	NR BE	20 01-Sep-21 01-Apr-21 Green 01-Jun-21 01-Jun-21 Green	Prescribing Primary and Community Care (Excl Prescribing)	Prescribing Better management of primary care costs outside contractor services (e.g. GPCCH, Managed practice surplus/deficits, PCSU's)	Cash-Releasing Saving Non Pay Cash-Releasing Saving Commissioned Services		80			-		
Specialist Services Cardiac Services	CARD 009 Cardiology Pathway Efficiencies	R 220 NR 48 NR 34 R 200	120 01-Apr-21 01-Apr-21 Green	Across Service Areas	Other	Income Generation	10 10	10	10 10	10 4 3 20	10 10	10 ?	10 10 10
Specialist Services Cardiac Services	CARD 007 Device Procurement Savings CARD 004 Existing offer on drug eluting stents/ballcons	NR 48	01-Apr-21 01-Apr-21 Green 01-Apr-21 01-Apr-21 Green	Across Service Areas	Improved management of non-pay, including both traditional procurement and value based procurement Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Non Pay	4 4	3	4 4	4	4 4	4 4	4 4 4
Specialist Services Cardiac Services Specialist Services Cardiac Services	CARD DO2 Nich cost cardiar devices	NK 34	01-Apr-21 01-Apr-21 Green 200 01-Jun-21 01-Jun-21 Green	Across Service Areas Across Service Areas	Improved management of non-pay, including both traditional procurement and value based procurement Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Non Pay Cash-Releasing Saving Non Pay	3 3	30	3 3	30	20 3	30	20 20 20
Specialist Services Cardiac Services Specialist Services Cardiac Services	CARD 006 Maintenance Contracts	NR C		Across Service Areas	Improved management of non-pay, including both traditional procurement and value based procurement Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Non Pay			- 10		0 0	0	0 0 0
Specialist Services Cardiac Services Specialist Services Cardiac Services Specialist Services Cardiac Services Cardiac Services Cardiac Services	CARD 001 Premium nursing costs	NR C	Red	Across Service Areas Across Service Areas	Improved management of non-pay, including both traditional procurement and value based procurement Ward maning Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Pay - Variable Pay Cash-Releasing Saving Non Pay	0 0	0	0 0	0	0 0	0	0 0 0
Specialist Services Cardiac Services Specialist Services Cardiac Services	CARD 002 High cost cardes divices CARD 006 Maintenance Contracts CARD 001 Fremum nursing costs CARD 001 Fremum nursing costs CARD 001 Rather offer - remail light you'dli Boston Scientific CARD 001 Repairs on of PC scientific CARD 001 Repairs on of PC scientific CARD 001 Repairs on of PC scientific	NR 25	01-Apr-21 01-Apr-21 Green Red	Across Service Areas Across Service Areas	Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Non Pay Income Generation Commissioned Services	1 :	1	1 1	-1	1 1	0 1	1 1 1
Specialist Services Cardiac Services Specialist Services Critical Cane	CARD 010 Repatriation of PCI activity from Bridgend CRIT 009 Increased Commercial Trials Income	NR C	Red Red	Across Service Areas Commissioning	Other	Income Generation Commissioned Services Income Generation Commissioned Services				-	0 0	0	0 0 0
Specialist Services Critical Care Specialist Services Critical Care	CRIT 011 Increased WHSSC activity - recovery plan actions	NR C	Red	Commissioning	External - from other LHEs & Trusts	Income Generation Commissioned Services Income Generation Commissioned Services				-	0 0	1 0	0 0 0
Specialist Services Critical Care	CRIT 008 Meds Management	NR C	Red Red			Cash-Releasing Saving Medicines Management (Primary & Secondary Care)					0 0	0	0 0 0
Specialist Services Critical Care		R 5	5 01-Apr-21 01-Apr-21 Green	Across Service Areas	Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Non Pay	0 0	0	0 0	0	0 0	0	0 0 0
Specialist Services Critical Care Specialist Services Critical Care	CRIT 003 Programent savings - General efficiencies CRIT 003 Programent savings - Product rationalisation	NK 40	01-Apr-21 01-Apr-21 Green 15 01-Apr-21 01-Apr-21 Green	Across Service Areas	Improved management of non-pay, including both traditional procurement and value based procurement Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Non Pay Cash-Releasing Saving Non Pay	3 3	3	3 3	3	3 3	+ 3+	3 3 3
Specialist Services Critical Care Specialist Services Critical Care Specialist Services Critical Care Specialist Services Critical Care Critical Care Critical Care	COT 62 — Requirement straing. School or find communications. Frequency of the Communication	NR C		Across Service Areas Across Service Areas	Other	Cash-Releasing Saving Pay - Variable Pay		1	1	0 3 1 1	0 0	1 0	0 0 0
Specialist Services Critical Care	CRIT 004 Temporary Pay - Consultant Medical Rota Efficiencies	R 220	120 01-Apr-21 01-Apr-21 Green Red 50 01-Apr-21 01-Apr-21 Green	Across Service Areas	Medical staff management		10 10	10				10	10 10 10
Specialist Services Critical Care Specialist Services Critical Care	CRIT 005 Temporary Pay - Junior Medical	NR C	Red	Across Service Areas Across Service Areas	Medical staff management Ward nursing	Cash-Releasing Saving Pay - Variable Pay Cash-Releasing Saving Pay - Variable Pay				=	0 0	0	0 0 0
Specialist Services Critical Care	CRIT 006 Workforce Efficiencies - Nursing (R)	R 50	50 01-Apr-21 01-Apr-21 Green	Across Service Areas	Ward numbing	Cash-Releasing Saving Pay - Variable Pay	4 4	4	4 4	4	4 4	4	4 4 4
Specialist Services Haematology and Clinical Immunology Naematology and Clinical Immunology	MACM 012 Clinical Pathway Review - Lab Testing	R 60	60 01-Apr-21 01-Apr-21 Green	Across Service Areas Across Service Areas	Other Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Non Pay Cash-Releasing Saving Non Pay	5 .	5 5	5 5	3	5 7	1 3	5 5 5
Specialist Services Raematology and Clinical Immunology	MAEM 020 Income generation - Immunology Labs	R 13	12 01-Apr-21 01-Apr-21 Green	Across Service Areas	Other	Income Generation	1 1	1	1 1	1	1 1	1 1	1 1 1
Specialist Services Haematology and Clinical Immunology Specialist Services Haematology and Clinical Immunology	HAEM 020 Income generation - Immunology Labs HAEM 016 Invoicing - Clinical Trials	R 6	Red	Across Service Areas	Other	Income Generation Commissioned Services					0 0	0	0 0 0
Specialist Services Haematology and Clinical Immunology	MAZM 004 Meds Management - Bio-similar Posaconazole	R 120	120 01-Apr-21 01-Apr-21 Green	Medicines Management (Secondary Care)	Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Medicines Management (Primary & Secondary Care)						10 1	10 10 10
Specialist Services Haematology and Clinical Immunology Specialist Services Haematology and Clinical Immunology	HAEM 019 Meds Management - Capalisanab HAEM 002 Meds Management - Clinical Trials (Cancer)	NR 40 NR 0 R 90	01-Apr-21 01-Apr-21 Green	Medicines Management (Secondary Care)	Improved management of non-pay, including both traditional procurement and value based procurement Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Medicines Management (Primary & Secondary Care) Cash-Releasing Saving Medicines Management (Primary & Secondary Care)	3 3	3	3 3	3	3 3	0	3 3 3
Specialist Services Haematology and Clinical Immunology Specialist Services Haematology and Clinical Immunology	HAZM 003 Meds Management - Homecare	R 90	90 01-Oct-21 01-Jul-21 Amber	Medicines Management (Secondary Care) Medicines Management (Secondary Care)	Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Medicines Management (Primary & Secondary Care)			_	-	15 15	15	15 15 15
Specialist Services Haematology and Clinical Immunology	MAMM 033	R 5	5 01-Jun-21 01-Jun-21 Green	Medicines Management (Secondary Care) Across Service Areas	Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Medicines Management (Primary & Secondary Care) Cash-Releasing Saving Non Pay		1	1 1	1	1 1	1	1 1 1
Specialist Services Haematology and Clinical Immunology Specialist Services Haematology and Clinical Immunology Specialist Services Haematology and Clinical Immunology Haematology and Clinical Immunology	HAEM 009 Procurement - External Tests	R 30 R 30	10 01-Oct-21 01-Sep-21 Amber	Across Service Areas	Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Non Pay Cash-Releasing Saving Non Pay				-	2 2	2	2 2 2
Specialist Services Haematology and Clinical Immunology	HAZM 018 Procurement - Reduce General Clinical Supplies	R 30	30 01-Oct-21 01-Jun-21 Green	Across Service Areas	Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Non Pay				\leftarrow	5 5	3	3 3 3
Specialist Services Haematology and Clinical Immunology Specialist Services Haematology and Clinical Immunology	HARM 013 Workforce Efficiencies - Medical HARM 015 Workforce Efficiencies - Muraine	NR SE NR C	U1-Apr-21 U1-Apr-21 Green	Across Service Areas Across Service Areas	Medical staff management Ward remine	Cash-Releasing Saving Pay - Variable Pay Cash-Releasing Saving Pay - Variable Pay	0 0	3	0 0	5 0	0 0	1 3	3 3 3
Specialist Services Haematology and Clinical Immunology	HAEM 015 Workforce Efficiencies - Nunsing HAEM 014 Workforce Efficiencies - Other	NR C	Red	Across Service Areas	Ward running Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Pay - Variable Pay Cash-Releasing Saving Non Pay	0 0	0	0 0	0	0 0	0	0 0 0
Specialist Services Neurosciences Specialist Services Neurosciences	NEUR 003 Group Therapy - Open Water Swimming (Social Prescribing) NEUR 005 Income generation - Neuro Rehab Respite	R (Red	Planned Care	Albernatives to surgery External - from other LHEs & Trusts	Cost Avoidance Commissioned Services				\leftarrow	0 0	0	0 0 0
Specialist Services Neurosciences Specialist Services Neurosciences	NEUROOS Income generation - Neuro Rehab Respite	R C	Red	Commissioning	External - from other LHBs & Trusts External - from other LHBs & Trusts	Income Generation Commissioned Services			0 0	$\stackrel{\circ}{\vdash}$	0 0	1 0	0 0 0
Specialist Services Neurosciences	NEUR 004 Income generation - Spinal Rehab NEUR 009 Meds Management - Clinical Trials (MS)	NR C	Red	Commissioning Medicines Management (Secondary Care)	Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Medicines Management (Primary & Secondary Care)				-	0 0	0	0 0 0
Specialist Services Neurosciences	NEUR 019 Pathway Review - Epilepsy OP (See on symptoms)	R C	Red	Across Service Areas	Medical staff management	Cash-Releasing Saving Non Pay					0 0	0	0 0 0
Specialist Services Neurosciences	NEUR 020 Pathway Review - Epilepsy Surgery NEUR 002 Pathway Review - Headache (Botos) Service	R C	Red	Across Service Areas	Medical staff management	Cash-Releasing Saving Non Pay				\leftarrow	0 0	0	0 0 0
Specialist Services Neurosciences Specialist Services Neurosciences	NEUROCZ Pathway Review - Headache (School) Service	2 3	5 01-Apr-21 01-Apr-21 Green 5 01-Apr-21 01-Oct-21 Green	Across Service Areas Across Service Areas	Medical staff management	Cash-Releasing Saving Pay - Variable Pay Cash Releasing Saving Pay - Variable Pay		0	0 0	0		1	0 0 0
										0	0 0	0	0 0 0
Specialist Services Neurosciences	NEUR 017 Pathway Review - Pain Service	2 0	Red	Across Service Areas	Medical staff management	Cash-Releasing Saving Non Pay	0 0	0	0 0				
Specialist Services Neurosciences Specialist Services Neurosciences	NEUR 017 Pathway Review - Pain Service NEUR 023 Procurement - Maintenance contracts	R C	Red Red	Across Service Areas Across Service Areas	Medical staff management Medical staff management Inspowed management of non-yey, including both traditional procurement and value based procurement	Cash-Releasing Saving Pay - Variable Pay Cash-Releasing Saving Non Pay Cash-Releasing Saving Non Pay	0 0	0	0 0		0 0	0	0 0 0
Specialist Services Neurosciences	NEUROCO Pathway Rodes - 101	R C	Red Red Red	Across Service Areas Across Service Areas Across Service Areas	Improved management of non-pay, including both traditional procurement and value based procurement Medical staff management	Cash-Releasing Saving Non Pay Cash-Releasing Saving Pay - Variable Pay	0 0	0	0 0	F	0 0	0	0 0 0
Specialist Services Neurosciences Neurosciences Neurosciences	NEUROS7	R C R C NR C R 200	Red	Across Service Areas Across Service Areas Across Service Areas Across Service Areas	Improved management of non-pay, including both traditional procurement and value based procurement Medical staff management Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Non Pay Cash-Releasing Saving Pay - Variable Pay	0 0 17 13	7 17	0 0	17	0 6 0 0 17 17 2 2	0 17 1	0 0 0 0 0 0 0 17 17 17
Specialist Services Neurosciences Neurosciences	NCUID 017		Red Red Red Red 200 01-Apr-21 01-Apr-21 Green 20 01-Apr-21 01-Apr-21 Green 20 01-Apr-21 Green	Across Service Areas	Improved management of non-pay, including both traditional procurement and value based procurement Medical staff meagement Improved management of non-pay, including both traditional procurement and value based procurement Improved management of non-pay, including the procurement procurement and value based procurement Improved management of non-pay, including both traditional procurement and value based procurement Improved management of non-pay, including both traditional procurement and value based procurement	Cash-Releasing Saving Non Pay	17 11 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	7 17 : 1 2	0 0 17 17 2 2 1 1	17 2 1	0 0 0 0 17 17 2 2 1 1	0 17 1 2	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Specialist Services Neurosciences Specialist Services Neurosciences Specialist Services Neurosciences Specialist Services Neurosciences Specialist Services	NEUR 0.31 Sergical Pathway Review NEUR 0.31 Trading Frameworks - Badelogy SLA (MB) NEUR 0.11 Trading Frameworks - Badelogy SLA (MB) NEUR 0.11 Workforce Efficiencies - Madelal Vacancy Backfel NEUR 0.11 Workforce Efficiencies - Management	R 20 NR 30	Red Red 200 01-Apr-21 01-Apr-21 Green 20 01-Apr-21 01-Apr-21 Green 01-Apr-21 01-Apr-21 Green 01-Apr-21 01-Apr-21 Green	Across Service Areas	Improved insegement of non-pay, including both traditional procurement and value based procurement Medical talf imagement Improved insegement of non-pay, including both traditional procurement and value based procurement Improved insegement of non-pay, including both traditional procurement and value based procurement Medical talf imagement Medical talf imagement	Canh-Releasing Saving Day - Variable Pay Cash-Releasing Saving Cash-Releasing Saving Non-Pay Cash-Releasing Saving Non-Pay Cash-Releasing Saving Cash-Releasing Saving Pay - Variable Pay Cash-Releasing Saving Day Pay - Variable Pay	17 17 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	7 17 17 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0 0 17 17 2 2 1 1	27 2	0 0 0 17 17 27 2 1 1 1 0 0	0 17 2 1	0 0 0 0 0 0 17 17 17 17 17 1 1 1 1 0 0 0 0
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Report Title:	Finance Report for the Period Ended 31st May 2021										
Meeting:	Finance Committee	Meeting 23 rd June Date: 2021									
Status:	For Discussion x For Assurance x Approve	For Information x									
Lead Executive:	Executive Director of Finance										
Report Author (Title):	Deputy Director of Finance										

Background and current situation:

Welsh Government outlined the annual planning arrangements for the UHB in a letter dated March 11th 2021. The letter acknowledged that there were still uncertainties around the pattern of the COVID 19 virus and the impact on activity, workforce, recovery and the associated financial considerations. In addition, there was a recognition that the final Welsh Government Budget was likely to influence 2021/22 plans, however it was unlikely that the final budget would be agreed before the submission of initial plans. In this context the UHB submitted a draft plan at the end of March 2021 which focused on delivering in-year financial stability and maintaining the current level of underlying deficit. The draft plan included a planned deficit of £21.3m in 2021/22 and if delivered will ensure that the underlying position does not deteriorate. This draft plan has been updated to a break even plan to reflect assumed additional COVID income to cover slippage in the 20/21 savings programme due to the impact of the pandemic.

The draft plan is subject to further review during quarter 1 of 2021/22 in the light of additional planning guidance and the UHB expects to submit a final financial plan for 2021/22 at the end of quarter 1. A summary of the core draft plan submitted is provided in Table 1.

Table 1: 2021/22 Core Draft plan

	2021/22 Plan £m	2022/23 Plan £m
Prior Year Plan	(4.0)	
Adjustment for non recurrent items in previous year (note 1)	(21.3)	(4.0)
b/f underlying deficit	(25.3)	(25.3)
Net Allocation Uplift (including LTA inflation) (note 2) Draft Cost Pressures Assessment (note 3) Investments Recurrent Cost Improvement Plans 1.5% (note 4) Non Recurrent Cost Improvement Plans 0.5% (note 5)	19.4 (27.4) (4.0) 12.0 4.0	
Planned Surplus/(Deficit) 2021/22	(21.3)	
Non Recurrent COVID Funding to cover slippage in 2020/21 Recurrent saving schemes	21.3	
Updated Core Draft Financial Plan 2021/22 £m	0.0	





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In addition to the core financial plan of the Health Board identified by Table 1, the UHB will also incur additional COVID 19 costs is respect of response and recovery. These costs are considered to be in addition to the core financial plan and at this stage the UHB is anticipating additional funding to fully cover these costs. The UHB has a risk in its current and forecast level of COVID response costs where the current estimated costs for the first 6 months are £0.495m higher than confirmed allocations.

At month 2, the UHB is reporting an overspend of £0.436m against its updated draft plan. The UHB is reporting that it incurred net Covid response and recovery costs of £15.458m to month 2 and it is assumed that these costs will be covered by additional COVID 19 allocations.

Executive Director Opinion /Key Issues to bring to the attention of the Board/ Committee:

The draft Financial Plan sets out the UHB financial strategy in three parts:

- 1. Core Financial Plan: Delivering in-year financial stability and maintain the current level of underlying deficit
- 2. Continuation of non-recurrent response to COVID within available funding
- 3. COVID recovery and reset (service) within available funding

The brought forward COVID deficit of £21.313m relating to non-delivery of savings in 2020/21 is assumed to funded non-recurrently as per the Welsh Government final annual plan financial principals.

The reported financial position for the 2 months to the end of May is an operational deficit of £0.436m. Mitigating actions will need to be taken to ensure this position is recovered.

Delivery of the core financial plan includes a 2% (£16.0m) savings requirement. At month 2 £10.431m Green and Amber savings have been identified against the target. Further progress will need to be made before the final plan is submitted at the end of guarter 1.

The UHB also has a risk in its current and forecast level of COVID response costs which are in excess of funding received. The estimated costs for the first 6 months are £0.495m higher than confirmed allocations. This position is a significant improvement on the position reported at month 1.

Since reporting the month 2 financial position, the UHB has been informed that it can retain any reductions in planned expenditure due to the impact of the pandemic to offset financial pressures, with COVID costs being funded gross of this. This is a departure from has this was treated in 2020/21 and therfore clarity on this has been sought with Welsh Government.





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Assessment and Risk Implications

The Finance Dashboard outlined in Table 2 reports actual financial performance against key financial performance measures.

Table 2: Finance Dashboard @ May 2021

	uonocara @ may 2021	S	TATUS REPOR	Т	
Measure	May 2021	Rating	Latest Trend	Target	Time Period
Deliver 2021/22 Draft Financial Plan	Forecast year-end breakeven at month 2. £0.436m operational deficit at month 2.	А	^	Deliver 2021/22 £21.3m Planned Deficit	M2 2021-22
Remain within capital resource limits.	Expenditure at the end of May was £1.385m against a plan of £1.385m.	G	9	Approved planned expenditure £33.922m	M2 2021-22
Maintenance (no deterioration) of Underlying deficit	£25.3m assessed underlying deficit (ULD) position b/f to month 1. Forecast Year End ULD £25.3m	R	©	2021/22 plan to ensure no deterioration in £25.3m underlying deficit	M2 2021-22
Delivery of recurrent £12.000m 1.5% target	£5.652m forecast at month 1.	R	^	£12.000m	M2 2021-22
Delivery of £4m non recurrent target	£4.780m at month 1.	G	^	£4.000m	M2 2021-22
Creditor payments compliance 30 day Non NHS	Cumulative 94.7% at the end of May	А	^	95% of invoices paid within 30 days	M2 2021-22
Remain within Cash Limit	The UHB is predicting a positive cash balance at the end of 2021/22 in line with the forecast breakeven	G	<u> </u>	To remain within Cash Limit	M2 2021-22
Maintain Positive Cash Balance	Cash balance = £4.359m	G	<u> </u>	To Maintain Positive Cash Balance	End of May 2021

Month 2 Cumulative Financial Position

The Welsh Government monthly financial monitoring returns continue to capture and monitor costs due to COVID 19 that are over and above LHB plans. The financial position reported to Welsh Government for month 2 is a deficit of £0.436m and this is summarised in Table 3.

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Table 3: Month 2 Financial Position 2021/22

	Cumulative	Forecast
	Month 2	Year-End
	£m	Position £m
COVID 19 Additional Expenditure	16.635	111.149
COVID 19 Reductions in Planned Expenditure	(1.177)	(3.543)
Net COVID 19 Expenditure	15.458	107.606
COVID 19 Funding assumed	(19.008)	(128.919)
Deficit due to non delivery of 2020/21 recurrent Savings	3.550	21.313
Operational position (Surplus) / Deficit	0.436	0.000
Financial Position £m (Surplus) / Deficit £m	0.436	0.000

The month 2 deficit of £0.436m reflects the operational performance of the UHB with all COVID costs and the shortfall on the 2020/21 savings plan assumed to be funded.

The UHB is forecasting a break even position by year end. All risks will need to be managed to deliver this.

The additional COVID 19 expenditure in the year to month 2 was £16.635m and this has been offset by expenditure reduction £1.177m as a consequence of the curtailment of services arising from measures to manage COVID leaving net expenditure due to COVID 19 of £15.458m.

It is assumed that Welsh Government COVID funding including additional further COVID response funding will be provided to cover the COVID costs arising to month 2 and for the remainder of the year.

Since reporting the month 2 financial position, the UHB has been informed that it can retain any COVID 19 reductions in planned expenditure with COVID costs being funded gross of this. Confirmation of this is being sought with Welsh Government.

The additional COVID 19 expenditure is matched by the additional Welsh Government funding outlined in the table 4 below:

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Table 4: Welsh Government COVID 19 Funding assumed at month 2 2021/22

Welsh Government COVID Funding	Month 2 £m
COVID 19 Testing assumed	(0.426)
COVID 19 Tracing assumed	(1.972)
COVID 19 Vaccination assumed	(2.924)
Cleaning Standards assumed	(0.108)
PPE assumed	(0.752)
Continuing Care and Funded Nursing Care assumed	(0.498)
Urgent and Emergency Care assumed	(0.318)
COVID 19 Response - confirmed	(9.227)
COVID 19 Recovery - Confirmed	(0.406)
COVID 19: Vaccine Allergy SLA	(0.004)
Sub TotalTotal funding confirmed / assumed £m	(16.635)
NR Funding for Non Delivery of 2020/21 Recurrent Savings	(3.550)
COVID 19 Reductions in Planned Expenditure	1.177
Total COVID 19 Funding assumed	(19.008)

The UHB has a risk in its current and forecast level of COVID response costs which are in excess of funding received. The estimated costs for the first 6 months are £0.495m higher than confirmed allocations.

The UHB has a small operational overspend of £0.436m at Month 2 and Table 5 analyses the reported position between income, pay and non pay.

Table 5: Summary Financial Position for the period ended 31st May 2021

,						,			
Income/Pay/Non Pay	Budget	Actual	Gross	Reductions	Net	Welsh	Welsh	Operational	Total
			Expenditure	in Planned	Expenditure	Government	Government	Variance	Variance
			Due To	Expenditure	Due To	COVID 19	COVID 19	(Fav)/Adv	
			COVID 19	Due To	COVID 19	Funding	Funding		
				COVID 19		Assumed	2020/21		
							Savings		
							Shortfall		
	£m	£m	£m	£m	£m	£m	£m	£m	£m
In Month									
Income	(127.235)	(134.135)	0.483		0.483	(0.483)		(0.070)	(0.070)
Pay	57.633	61.383	3.829	(0.144)	3.685	(3.685)		0.065	0.065
Non Pay	69.602	71.260	3.629	(0.483)	3.145	(3.145)		(1.488)	(1.488)
Sub Total £m	0.000	(1.493)	7.941	(0.627)	7.313	(7.313)	0.000	(1.493)	(1.493)
COVID funding due to non delivery of 2020/21 recurrent Savin	0.000					(3.550)	3.550	0.000	0.000
Variance to Plan £m	0.000	(1.493)	7.941	(0.627)	7.313	(10.863)	3.550	(1.493)	(1.493)
Cumulative									
Income	(251.399)	(265.850)	1.037		1.037	(1.037)		(0.030)	(0.030)
Pay	114.671	121.994	8.095	(0.278)	7.817	(7.817)		(0.494)	(0.494)
Non Pay	136.728	144.291	7.502	(0.899)	6.603	(6.603)		0.960	0.960
Sub Total £m	(0.000)	0.435	16.635	(1.177)	15.458	(15.458)	0.000	0.436	0.436
COVID funding due to non delivery of 2020/21 recurrent Savin	0.000					(3.550)	3.550	0.000	0.000
Variance to Plan £m	(0.000)	0.436	16.635	(1.177)	15.458	(19.008)	3.550	0.436	0.436

Income

The year to date and in month financial position for income is shown in Table 6:





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Table 6: Income Variance @ May 2021						
Income	Gross	Reductions	Net	Welsh	Operational	Total
	Expenditure	in Planned	Expenditure	Government	Variance	Variance
	Due To	Expenditure	Due To	COVID 19	(Fav)/Adv	
	COVID 19	Due To	COVID 19	Funding		
		COVID 19		Assumed		
In Month	£m	£m	£m	£m	£m	£m
Revenue Resource Limit (RRL)	0.000	0.000	0.000	0.000	0.000	0.000
RRL Welsh Govt. COVID 19 Funding	0.000	0.000	0.000	0.000	0.000	0.000
Welsh Government Income (Non RRL)	0.000	0.000	0.000	0.000	0.000	0.000
Accommodation & Catering	0.119	0.000	0.119	(0.119)	0.009	0.009
Education & Training	0.000	0.000	0.000	0.000	(800.0)	(800.0)
Injury Cost Recovery Scheme (CRU) Income	0.000	0.000	0.000	0.000	0.000	0.000
NHS Patient Related Income	0.070	0.000	0.070	(0.070)	(0.088)	(0.088)
Other Operating Income	0.245	0.000	0.245	(0.245)	0.024	0.024
Overseas Patient Income	0.000	0.000	0.000	0.000	0.006	0.006
Private Patient Income	0.049	0.000	0.049	(0.049)	0.025	0.025
Research & Development	0.000	0.000	0.000	0.000	(0.039)	(0.039)
Variance to Plan £m	0.483	0.000	0.483	(0.483)	(0.070)	(0.070)
Cumulative						
Revenue Resource Limit (RRL)	0.000	0.000	0.000	0.000	0.000	0.000
RRL Welsh Govt. COVID 19 Funding	0.000	0.000	0.000	0.000	0.000	0.000
Welsh Government Income (Non RRL)	0.000	0.000	0.000	0.000	0.000	0.000
Accommodation & Catering	0.190	0.000	0.190	(0.190)	0.002	0.002
Education & Training	0.000	0.000	0.000	0.000	0.005	0.005
Injury Cost Recovery Scheme (CRU) Income	0.000	0.000	0.000	0.000	0.000	0.000
NHS Patient Related Income	0.194	0.000	0.194	(0.194)	(0.186)	(0.186)
Other Operating Income	0.558	0.000	0.558	(0.558)	0.119	0.119
Overseas Patient Income	0.000	0.000	0.000	0.000	(0.005)	(0.005)
Private Patient Income	0.096	0.000	0.096	(0.096)	0.056	0.056
Research & Development	0.000		0.000		, ,	(0.020)
Variance to Plan £m	1.037	0.000	1.037	(1.037)	(0.030)	(0.030)

The income position at month 2 is an operational underspend of £0.030m. The additional COVID 19 cost of £1.037m is matched by £1.037m of assumed COVID 19 funding.

The key COVID 19 costs related to income reductions have continued in month and cumulative income losses are as follows:

- £0.190m shortfall on accommodation and catering income as a result of a reduction in restaurant services.
- £0.194m adverse variance in NHS Patient related income following the reduction in English non-contracted income due to COVID 19.
- £0.558m deficit against Other Operating Income. The majority of the deficit is a result of reduced General Dental Services activity leading to a loss of Dental Patient Charges income. There is also a reduction in income because of reduced activity in radiopharmacy.
- £0.096m adverse variance against private patient income following the re-planning of non COVID activity.

Pay

The year to date and in month financial position for pay is shown in Table 7

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Table 7: Analysis of pay expenditure by staff group @ May 2021 Gross Welsh Operational Expenditure in Planned Expenditure Variance Government Variance Due To Expenditure Due To COVID 19 (Fav)/Adv COVID 19 Due To COVID 19 **Funding** COVID 19 Assumed In Month £m £m £m £m £m £m Medical and Dental 0.856 0.000 0.856 (0.856)0.227 0.227 Nursing (registered) 1.267 (0.144)1.123 (1.123)(0.005)(0.005)0.712 0.000 0.712 (0.712)0.289 0.289 Nursing (unregistered) Scientific, prof & technical 0.085 0.000 0.085 (0.085)(0.186)(0.186)Additional clinical services 0.181 0.000 0.181 (0.181)(0.144)(0.144)Management, admin & clerical 0.516 0.000 0.516 (0.516)(0.189)(0.189)(0.211)Other staff groups 0.211 0.000 0.211 0.073 0.073 Total £m 3.829 3.685 (3.685) 0.065 0.065 (0.144)Cumulative Medical and Dental 1.659 0.000 1.659 (1.659)0.455 0.455 Nursing (registered) 2.698 (0.278)2.420 (2.420)(0.351)(0.351)Nursing (unregistered) 1.476 0.000 1.476 (1.476)0.564 0.564 Scientific, prof & technical 0.147 0.0000.147 (0.147)(0.381)(0.381)Additional clinical services 0.374 0.000 0.374 (0.374)(0.268)(0.268)0.984 0.000 0.984 (0.984)(0.294)(0.294)Management, admin & clerical 0.758 0.000 0.758 Other staff groups (0.758)(0.218)(0.218)

The pay position at month 2 is an operational underspend of £0.494m. The additional COVID 19 expenditure of £8.095m is netted down by planned expenditure reductions of £0.278m and matched by £7.817m of assumed COVID 19 funding.

8.095

(0.278)

7.817

(7.817)

(0.494)

(0.494)

Significant COVID 19 pay costs have been incurred for medical and nursing staff especially in the Medicine Clinical Board where there are cumulative additional costs of £2.540m and in the PCIC Clinical Board where additional costs of £2.645m are reported across all staff groups. Additional COVID 19 pay costs have also been incurred across all other Clinical Boards bar Genomics. Some of these costs are offset by nursing staff savings in the Surgical Clinical Board.

Operational pay is balanced or in surplus in all Clinical Boards except the Medicine Clinical Board where there is an operational overspend of £0.754m primarily as a result of nursing and medical costs and in Capital and Estates which is reporting an operational pay overspend of £0.154m at month 2.

Non Pay

Total £m

The year to date and in month financial position for non pay is shown in Table 8.





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Table 8: Non Pay Variance @ May 2021 Welsh Non Pay Reductions Operational Gross Net Expenditure Variance Expenditure in Planned Government Variance Due To Expenditure Due To COVID 19 (Fav)/Adv COVID 19 Due To COVID 19 **Funding** COVID 19 Assumed In Month £m £m £m £m £m £m Drugs / Prescribing 0.347 (0.003)0.344 (0.344)0.113 0.113 Clinical services & supplies 0.123 (0.249)(0.126)0.126 0.088 0.088 0.381 0.000 0.381 (0.381)(0.674)(0.674)General supplies & services Establishment expenses 0.033 0.000 0.033 (0.033)0.042 0.042 Premises & fixed plant 0.407 0.000 0.407 (0.407)0.651 0.651 Continuing healthcare 0.249 0.000 0.249 (0.249)0.140 0.140 (0.098)**Commissioned Services** 0.335 (0.139)0.196 (0.196)(0.098)0.032 **Primary Care Contractors** 0.124 (0.092)(0.032)(0.007)(0.007)(1.630 0.000 (1.743)(1.743)Other non pay 1.630 1.630 (3.145)(1.488) Total £m 3.629 3.145 (1.488 Cumulative Drugs / Prescribing (0.028)0.714 (0.714)0.312 0.312 Clinical services & supplies 0.200 (0.483)(0.283)0.283 0.268 0.268 0.770 (0.770)(0.068)(0.068)General supplies & services 0.000 0.7700.000(0.062)Establishment expenses 0.062 0.062 (0.141)(0.141)0.000 0.900 Premises & fixed plant 0.900 (0.900)0.160 0.160 0.498 0.000 0.498 (0.498)0.185 0.185 Continuing healthcare **Commissioned Services** 0.458 (0.139)0.319 (0.319)(0.028)(0.028)Primary Care Contractors 0.539 (0.249)0.290 (0.290)(0.017)(0.017)Other non pay 3.333 0.000 3.333 (3.333)0.289 0.289 Total £m 7.502 (0.899)6.603 (6.603)0.960 0.960

There is an operational overspend of £0.960m non pay budgets. The additional COVID 19 expenditure of £7.502m is netted down by planned expenditure reductions of £0.899m and matched by £6.603m of assumed COVID 19 funding.

The in month operational underspend of £1.488m related to the reversal out of £1.775m of the original planned deficit in month 2 (being one twelfth of the original £21.3m planning deficit which was included in month).

The key COVID 19 costs related to non pay are as follows:

- £0.770m expenditure on general supplies and services primarily relating to PPE where
 costs are less than the original forecast as a result of changes in the price and volume of
 PPE.
- £0.900m expenditure on Premises and Fixed Plant including £0.497m in relation to the Mass vaccination centres, £0.039m relating to energy, utilities and rates at the Lakeside Surge Hospital.
- £3.333m on other non pay primarily due to the Local Authority TTP Team and healthcare activity commissioned from the Independent sector.

A reduction in planned expenditure of £0.899m is reported against non pay costs mainly arising from reduced levels consumables associated with elective activity and adjustments to dental contracts.





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The main issues driving the £0.960m operational overspend against non pay were as follows:

- £0.312m overspend against drugs and prescribing primarily in primary care GP prescribing.
- £0.185m overspend against Continuing Healthcare as a result of pressures in the Mental Health Clinical Board.
- £0.289m adverse variance against other non-pay for various non pay pressures.

Net Expenditure Due to COVID 19

Forecast net COVID 19 expenditure is £107.606m and is summarised in table 9:

Table 9: Summary of Forecast COVID 19 Net Expenditure

Tuble 9. Guillinary of Forecast 90 VIB 10 Net Experience	Month 2	Forecast
		Year-End
		Position
	£m	£m
COVID 19 Testing	0.426	2.557
COVID 19 Tracing	1.972	11.532
COVID 19 Vaccination	2.924	18.291
Extended Flu vaccination	0.000	1.536
Cleaning Standards	0.108	3.707
PPE	0.752	4.545
Continuing Care and Funded Nursing Care	0.498	2.988
Urgent and Emergency Care	0.318	1.997
COVID 19 Local Response	9.227	50.151
COVID 19 Recovery	0.406	13.660
COVID 19 Non Delivery of Savings Plans	0.000	0.000
COVID 19 Reductions in Planned Expenditure	(1.177)	(3.543)
COVID 19: Vaccine Allergy SLA	0.004	0.090
COVID 19: Long Covid Recovery Pathway		0.096
COVID 19 Release of Planned Investments	0.000	0.000
Net Expenditure Due To COVID 19 £m	15.458	107.607
Welsh Government COVID funding confirmed / assumed	(15.458)	(107.607)
Net COVID 19 Forecast Position (Surplus) / Deficit £m		0.000
NR Funding for Non Delivery of 2020/21 Recurrent Savings	(3.550)	(21.313)
Net COVID 19 Forecast Position (Surplus) / Deficit £m	(3.550)	(21.313)

Forecast COVID 19 Funding

The forecast funding for COVID 19 is £128.919m to match the forecast net costs inclusive and £21.313m in support of the planning deficit identified in the initial draft plan as outlined below in Table 10.





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Table 10: Summary of Forecast COVID 19 Funding

Welsh Government COVID Funding	Month 2 £m	Forecast Year-End Position
00) VD 40 T - 1	(0.400)	£m
COVID 19 Testing assumed	(0.426)	(2.557)
COVID 19 Tracing assumed COVID 19 Vaccination assumed	(1.972) (2.924)	(11.532) (18.291)
Extended Flu vaccination assumed	0.000	(1.536)
Cleaning Standards assumed	(0.108)	` ′
PPF assumed	(0.752)	(4.545)
Continuing Care and Funded Nursing Care assumed	(0.498)	(2.988)
Urgent and Emergency Care assumed	(0.498)	(2.900)
	` '	(22.618)
COVID 19 Response - confirmed COVID 19 Response - assumed	(9.227) 0.000	(27.533)
·		,
COVID 19 Recovery - Confirmed	(0.406)	(13.660)
COVID 19: Vaccine Allergy SLA	(0.004)	(0.090)
COVID 19: Long Covid Recovery Pathway	0.000	(0.096)
COVID 19 Reductions in Planned Expenditure	1.177	3.543
Sub Total COVID funding confirmed / assumed £m	(15.458)	(107.606)
NR Funding for Non Delivery of 2020/21 Recurrent Savings	(3.550)	(21.313)
Total COVID funding confirmed / assumed £m	(19.008)	(128.919)

The surplus non recurrent COVID funding is to be applied to the brought forward COVID deficit of £21.313m relating to a shortfall in recurrent savings delivery in 2020/21.

Key Financial Assumptions

- The brought forward COVID deficit of £21.313m relating to non-delivery of savings in 2020/21 is funded non recurrently.
- Local response cost allocation of £22.6m to cover first 6 months of the financial year based on Cardiff and Vale 13.3% allocation share
- Funding for national programmes on an actual cost basis:
 - Testing costs
 - Mass vaccination programme
 - Transforming access to emergency care
 - Cleaning standards
 - NHS commissioned packages of care
 - PPE
 - Tracing costs (allocated from separate fund)
- Initial COVD recovery allocation of £13.660m

In line with the final annual plan financial planning principles issued, COVID response funding has been assumed in line with current full year forecast costs but this will be subject to further external detailed review.

Overarching Planning assumptions for 2021/22





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The first principle of the UHB's approach to planning through the pandemic has been, and continues to be, "COVID ready". This recognises the need to be ahead of the 'COVID-curve' and an appreciation that the uncertainty is such that UHB plans must be dynamic and anticipate the full range of possibilities. As a result, the UHB:

- has developed, with its Local Authority partners, a comprehensive surveillance dashboard to closely monitor all aspects of the pandemic which gives us an early warning if the situation is deteriorating
- utilises 'nowcasts' to predict future COVID demand over 4-week time horizons
- has established the concept of 'gearing' to set out our escalation and de-escalation measures as COVID numbers increase and decrease
- has developed internal models to produce longer-term scenario modelling and understand the range of potential trajectories for COVID

To that end the UHB has developed three broad scenarios (shown in table 11), representing the range of plausible circumstances (for COVID 19) over the coming year. It is important to note this is not to predict or project what might happen, but rather to understand the range of demand levels that the UHB may need to be prepared for. The model used for these scenarios has been further developed to account for the impact that the vaccine roll-out programme is expected to have on reducing susceptibility within the population.

Table 11: Scenario Analysis

	11. Occilario	<u>y</u>	
Sce	nario	Gear	Description
1	COVID-19	Lower end of	COVID recedes significantly during quarter
	"best-	'Significant' or	one and – as a consequence of the vaccine
	case"	'COVID-free'	programme and no new vaccine-resistant
			variants emerging - doesn't return to any
			significant degree
2	COVID-19	Substantial	New variants emerge over the summer which
	"worst-	(during	significantly reduce the effectiveness of the
	case"	Autumn/Winter)	vaccines and result in a substantial third wave
			in the Autumn/Winter of 21/22
3	COVID-19	Significant	COVID reduces through Q1/Q2 but then a
	"central"	(during	smaller third wave occurs during
	scenario	Autumn/Winter)	Autumn/Winter as a result of a partial
		,	reduction in the effectiveness of the vaccines

COVID Local Response

Full year forecasting remains a challenge given the range of potential COVID trajectories. Whilst COVID prevalence is currently low the organisation needs to remain COVID ready. Key cost drivers within the UHB's local COVID response include:

- Full year costs of £7.718m relating to the continued use of the independent sector and the extension of the mobile MRI at UHW. Independent sector usage decribed in the UHB's COVID recovery plan is in addition to this.
- Lakeside wing running and staffing costs. 50 beds are currently open.

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- Additional staffing costs relating to the continued use of green zones.
- Revised layout and expansion of critical care
- Incresaed NCSO costs relating to medicines supply restraints
- Additional partnership working with the 3rd Sector
- Ongoing reductions in both private patient and commercial income streams

COVID Recovery

The focus is now increasingly turning to planning recovery of the system which will present a long term challenge. The organisation is now progressing its recovery plans in line with its initial recovery proposals against the WG £100m allocation for 2021/22.

In order to minimize the risk to patients of not progressing recovery plans at the earliest opportunity the Chief Operating Officer was authorized to progress up to £6m of recovery schemes at risk and subsequently approved the following schemes at risk. It should be noted that these schemes have a recurrent costs that will need to be managed out by staff turnover should funding not be available next financial year. This however appears unlikely.

Confirmation of £13.660m non-recurrent funding will support the following proposals:

- Independent sector and insourcing £6.757m
- Waiting list initiatives £1.214m
- Specialty specific schemes £0.610m
- Therapies £0.448m
- Recruitment of key posts £3.381m
- Hire of 2 mobile theatre units £1.250m

Further recovery bids have been included within the UHB's draft plan submitted on 11th June with a focus on unscheduled care, primary care, diagnostics and mental health.

Urgent and Emergency Care

The UHB continues to shape its unscheduled care plans around the goals of the national urgent and emergency care framework. Costs included relate to urgent primary care centres and CAV 24/7.

Resuming Non-Covid Activity

Throughout the pandemic the UHB has maintained core essential services. Given the uncertainty brought about by COVID 19 the UHB continues to operate in 4 week planning cycles, with prioritisation of need based upon clinical-stratification rather than time-based stratification

The reductions in non pay costs due to reduced elective capacity is forecast to be £3.543m over the year. This represents activity rising to 70% of pre-COVID levels through Q1, 80% through

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Q2 and 90% through Q4 supported by COVID recovery plans including continued, and increased use of the independent sector and the commissioning of new modular theatres.

Financial Risks Uncertainties

The financial forecast sets out the UHBs best assessment of income and costs based upon alignment of capacity, activity, service and finances of the COVID "central" scenario. The key financial risks and uncertainties are:

- Continuation of block contract arrangements;
- The financial forecast reflects the UHB being COVID ready and has been based upon the UHB COVID "central" scenario, and the actual scale of impact will largely determine the resource requirements linked to workforce availability.

Dependent upon the scale of a third COVID wave, further mitigating actions and identification of financial opportunities may be required to manage these and other risks to support system resilience.

Financial Performance of Clinical Boards

Budgets were set to ensure that there is sufficient resource available to deliver the UHB's plan. Financial performance for month 2 by Clinical Board is shown in Table 12.

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Table 12: Financial Performance for the period ended 31st May 2021

Colinical Board Pentition CoVID 19 Expenditure Due to COVID 19 Expenditure Expenditure Expenditure CoVID 19 Expenditure Expenditure CoVID 19 Expenditure Expenditure Expenditure Expenditure Expenditure CoVID 19 Expenditure E	Table 12. I illancial Fenomiance for th	e periou em	u c u 31	IVIAY ZUZ	. •		
All Wales Genomics Service	Clinical Board	Expenditure Due To COVID 19	in Planned Expenditure due to	Expenditure Due to COVID 19	Government COVID 19 Funding Assumed	Position (Surplus) / Deficit Variance	(Surplus) / Deficit Variance
Capital Estates & Facilities 0.271 0.000 0.271 (0.271) 0.070 0.0 Children & Women 0.234 0.000 0.234 (0.234) 0.069 0.0 Clinical Diagnostics & Therapies 0.189 0.000 0.189 (0.002) (0.023) (0.023) (0.023) (0.000) 0.000 0.000 0.000 (0.000)	In Month						
Children & Women	All Wales Genomics Service	0.000	0.000	0.000	0.000	(0.006)	(0.006)
Clinical Diagnostics & Therapies 0.189 0.000 0.189 (0.189) (0.023) (0.05 0.05 0.000 0.003 0.233 0.233 0.074 0.000 0.274 0.000 0.273 0.233 0.074 0.000 0.274 0.000 0.274 0.000 0.274 0.000 0.274 0.000 0.274 0.000 0.274 0.000 0.274 0.000 0.274 0.000 0.274 0.000 0.274 0.000 0.274 0.000 0.274 0.000 0.004 0.016 0.000	Capital Estates & Facilities	0.271	0.000	0.271	(0.271)	0.070	0.070
Surge Hospitals	Children & Women	0.234	0.000	0.234	(0.234)	0.069	0.069
Executives	Clinical Diagnostics & Therapies	0.189	0.000	0.189	(0.189)	(0.023)	(0.023)
Medicine	Surge Hospitals	0.000	0.000	0.000	0.000	(0.000)	(0.000)
Mental Health 0.233 0.000 0.233 (0.233 0.074 0.001 PCIC 3.575 (0.060) 3.515 (3.515) (0.034) (0.0	Executives	0.179	0.000	0.179	(0.179)	(0.175)	(0.175)
PCIC 3.575 (0.060) 3.515 (3.515) (0.034) (0.05)	Medicine	1.256	0.000	1.256	(1.256)	0.535	0.535
Specialist		0.233	0.000	0.233	(0.233)	0.074	0.074
Surgery 0.424 (0.428) (0.004) 0.004 0.116 0.75	PCIC	3.575	(0.060)	3.515	(3.515)	(0.034)	(0.034)
SubTotal Delegated Position £m 6.635 (0.488) 6.147 (6.147) 0.596 0.5	Specialist	0.274	0.000	0.274	(0.274)	(0.030)	(0.030)
Central Budgets 1.305 (0.139) 1.166 (1.166) (0.314) (0.314) (0.314) (0.314) (0.314) (0.314) (0.314) (0.314) (0.314) (0.314) (0.314) (0.314) (0.314) (0.627) (7.313) (7.313) (7.313) (7.313) (7.313) (0.314) (0.314) (0.314) (0.627)	Surgery	0.424	(0.428)	(0.004)	0.004	0.116	0.116
Total Variance pre COVID -19 Funding 7.941 (0.627) 7.313 (7.313) 0.282 0.3 W.G Funding for 2020/21 Savings Shortfall due To COVID 19 (change in planning assumptions) 0.000 0.000 (1.775) (1.7 Total Variance £m 7.941 (0.627) 7.313 (7.313) (1.493) (1.4 Cumulative 0.000 0.000 0.000 0.000 0.000 0.000 (0.001) (0.0 Capital Estates & Facilities 0.808 0.000 0.808 (0.808) 0.040 0.0 0.0 0.000	SubTotal Delegated Position £m	6.635	(0.488)	6.147	(6.147)	0.596	0.596
W.G Funding for 2020/21 Savings Shortfall due To COVID 19 (change in planning assumptions) 0.000 0.000 (1.775) (1.775) Total Variance £m 7.941 (0.627) 7.313 (7.313) (1.493) (1.4 Cumulative All Wales Genomics Service 0.000 0.000 0.000 0.000 0.000 0.000 0.000 0.001) (0.00 Capital Estates & Facilities 0.808 0.000 0.808 (0.808) 0.040 0.0 Children & Women 0.452 0.000 0.452 (0.452) 0.112 0.0 Clinical Diagnostics & Therapies 0.416 0.000 0.416 (0.416) 0.012 0.0 Surge Hospitals 0.000 </td <td>Central Budgets</td> <td>1.305</td> <td>(0.139)</td> <td>1.166</td> <td>(1.166)</td> <td>(0.314)</td> <td>(0.314)</td>	Central Budgets	1.305	(0.139)	1.166	(1.166)	(0.314)	(0.314)
Total Variance £m 7.941 (0.627) 7.313 (7.313) (1.493) (1.4 Cumulative All Wales Genomics Service 0.000 0.000 0.000 0.000 (0.001) (0.0 Capital Estates & Facilities 0.808 0.000 0.808 (0.808) 0.040 0.0 Children & Women 0.452 0.000 0.452 (0.452) 0.112 0. Clinical Diagnostics & Therapies 0.416 0.000 0.416 (0.416) 0.012 0.0 Surge Hospitals 0.000 0.000 0.000 0.000 0.000 0.000 (0.000) (0.000	Total Variance pre COVID -19 Funding	7.941	(0.627)	7.313	(7.313)	0.282	0.282
Cumulative All Wales Genomics Service 0.000 0.000 0.000 0.000 (0.001) (0.0 Capital Estates & Facilities 0.808 0.000 0.808 (0.808) 0.040 0.0 Children & Women 0.452 0.000 0.452 (0.452) 0.112 0. Clinical Diagnostics & Therapies 0.416 0.000 0.416 (0.416) 0.012 0.0 Surge Hospitals 0.000 0.000 0.000 0.000 (0.000)	W.G Funding for 2020/21 Savings Shortfall due To COVID 19 (change	e in planning assump	tions)	0.000	0.000	(1.775)	(1.775)
All Wales Genomics Service 0.000 0.000 0.000 0.000 (0.001) (0.001) Capital Estates & Facilities 0.808 0.000 0.808 (0.808) 0.040 0.0 Children & Women 0.452 0.000 0.452 (0.452) 0.112 0.0 Clinical Diagnostics & Therapies 0.416 0.000 0.416 (0.416) 0.012 0.0 Surge Hospitals 0.000 0.000 0.000 0.000 (0.000)	Total Variance £m	7.941	(0.627)	7.313	(7.313)	(1.493)	(1.493)
Capital Estates & Facilities 0.808 0.000 0.808 (0.808) 0.040 0.0 Children & Women 0.452 0.000 0.452 (0.452) 0.112 0. Clinical Diagnostics & Therapies 0.416 0.000 0.416 (0.416) 0.012 0.0 Surge Hospitals 0.000 0.000 0.000 0.000 (0.000)<	Cumulative		,		,	,	,
Children & Women 0.452 0.000 0.452 (0.452) 0.112 0.000 Clinical Diagnostics & Therapies 0.416 0.000 0.416 (0.416) 0.012 0.000 Surge Hospitals 0.000 0.000 0.000 0.000 (0.000) (0.246) (0.226) (0.2240) (0.240)	All Wales Genomics Service	0.000	0.000	0.000	0.000	(0.001)	(0.001)
Clinical Diagnostics & Therapies 0.416 0.000 0.416 (0.416) 0.012 0.0 Surge Hospitals 0.000 0.000 0.000 0.000 (0.000) (0.00	Capital Estates & Facilities	0.808	0.000	0.808	(808.0)	0.040	0.040
Surge Hospitals 0.000 0.000 0.000 0.000 (0.000) (0.000) (0.000) (0.000) (0.000) (0.000) (0.000) (0.000) (0.000) (0.000) (0.246) (0.2 Medicine 2.753 0.000 2.753 (2.753) 0.945 0.5 Mental Health 0.510 0.000 0.510 (0.510) 0.124 0.7 PCIC 7.602 (0.242) 7.360 (7.360) 0.080 0.0 Specialist 0.491 0.000 0.491 (0.491) 0.009 0.0 Surgery 0.940 (0.796) 0.144 (0.144) 0.188 0.7 SubTotal Delegated Position £m 14.337 (1.038) 13.299 (13.299) 1.262 1.2 Central Budgets 2.298 (0.139) 2.158 (2.158) (0.826) (0.8	Children & Women	0.452	0.000	0.452	(0.452)	0.112	0.112
Executives 0.366 0.000 0.366 (0.366) (0.246) (0.2 Medicine 2.753 0.000 2.753 (2.753) 0.945 0.5 Mental Health 0.510 0.000 0.510 (0.510) 0.124 0.7 PCIC 7.602 (0.242) 7.360 (7.360) 0.080 0.0 Specialist 0.491 0.000 0.491 (0.491) 0.009 0.0 Surgery 0.940 (0.796) 0.144 (0.144) 0.188 0.7 SubTotal Delegated Position £m 14.337 (1.038) 13.299 (13.299) 1.262 1.2 Central Budgets 2.298 (0.139) 2.158 (2.158) (0.826) (0.8	Clinical Diagnostics & Therapies	0.416	0.000	0.416	(0.416)	0.012	0.012
Medicine 2.753 0.000 2.753 (2.753) 0.945 0.9 Mental Health 0.510 0.000 0.510 (0.510) 0.124 0.7 PCIC 7.602 (0.242) 7.360 (7.360) 0.080 0.0 Specialist 0.491 0.000 0.491 (0.491) 0.009 0.0 Surgery 0.940 (0.796) 0.144 (0.144) 0.188 0.7 SubTotal Delegated Position £m 14.337 (1.038) 13.299 (13.299) 1.262 1.2 Central Budgets 2.298 (0.139) 2.158 (2.158) (0.826) (0.8	Surge Hospitals	0.000	0.000	0.000	0.000	(0.000)	(0.000)
Mental Health 0.510 0.000 0.510 (0.510) 0.124 0.7 PCIC 7.602 (0.242) 7.360 (7.360) 0.080 0.0 Specialist 0.491 0.000 0.491 (0.491) 0.009 0.0 Surgery 0.940 (0.796) 0.144 (0.144) 0.188 0.7 SubTotal Delegated Position £m 14.337 (1.038) 13.299 (13.299) 1.262 1.2 Central Budgets 2.298 (0.139) 2.158 (2.158) (0.826) (0.8	Executives	0.366	0.000	0.366	(0.366)	(0.246)	(0.246)
PCIC 7.602 (0.242) 7.360 (7.360) 0.080 0.0 Specialist 0.491 0.000 0.491 (0.491) 0.009 0.0 Surgery 0.940 (0.796) 0.144 (0.144) 0.188 0. SubTotal Delegated Position £m 14.337 (1.038) 13.299 (13.299) 1.262 1.2 Central Budgets 2.298 (0.139) 2.158 (2.158) (0.826) (0.8	Medicine	2.753	0.000	2.753	(2.753)	0.945	0.945
Specialist 0.491 0.000 0.491 (0.491) 0.009 0.0 Surgery 0.940 (0.796) 0.144 (0.144) 0.188 0.0 SubTotal Delegated Position £m 14.337 (1.038) 13.299 (13.299) 1.262 1.2 Central Budgets 2.298 (0.139) 2.158 (2.158) (0.826) (0.8	Mental Health	0.510	0.000	0.510	(0.510)	0.124	0.124
Surgery 0.940 (0.796) 0.144 (0.144) 0.188 0.1 SubTotal Delegated Position £m 14.337 (1.038) 13.299 (13.299) 1.262 1.2 Central Budgets 2.298 (0.139) 2.158 (2.158) (0.826) (0.8	PCIC	7.602	(0.242)	7.360	(7.360)	0.080	0.080
SubTotal Delegated Position £m 14.337 (1.038) 13.299 (13.299) 1.262 1.262 Central Budgets 2.298 (0.139) 2.158 (2.158) (0.826) (0.8	Specialist	0.491	0.000	0.491	(0.491)	0.009	0.009
Central Budgets 2.298 (0.139) 2.158 (2.158) (0.826) (0.8	Surgery	0.940	(0.796)	0.144	(0.144)	0.188	0.188
Central Budgets 2.298 (0.139) 2.158 (2.158) (0.826) (0.8	SubTotal Delegated Position £m	14.337	(1.038)	13.299	(13.299)	1.262	1.262
Total Variance £m 16.635 (1.177) 15.458 (15.458) 0.436 0.4	Central Budgets	2.298	(0.139)	2.158	(2.158)	(0.826)	(0.826)
	Total Variance £m	16.635	(1.177)	15.458	(15.458)	0.436	0.436

Delegated budgets are £1.262m overspent for the 2 months to the end of May 2021. The operational deficit of £1.262m against delegated budgets is offset by a £0.826m underspend against central budgets leaving a reported overspend of £0.436m at month 2.

The largest operational overspend is in the Medicine Clinical Board (£0.945m deficit) where the main pressure areas continue to be in nursing and medical staffing.

Savings Programme

The number of identified green and amber schemes increased by £1.945m in month from £8.486m to £10.431m. This leaves the UHB with a further £5.569m of schemes to identify to meet the £16.000m savings target as outlined in table 13 below:





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Table 13: Savings Schemes

<u> </u>			
	Total	Total	Total
	Savings Savings		Savings
	Target	Identified	(Unidentified)
	£m	£m	£m
Total £m	16.000	10.431	(5.569)

Further progress will need to be made before the final plan is submitted at the end of quarter 1

Further analysis of the May position is shown in **Appendix 1**.

Underlying Financial Position

A key challenge to the UHB is eliminating its underlying deficit. The UHB's accumulated underlying deficit brought forward into 2021/22 is £25.3m which reflects the £21.3m shortfall against the recurrent savings 2020/21 target due to the pandemic. An illustration of the year on year movement in the underlying deficit is shown at **Appendix 2**.

Delivery of the UHB's draft financial plan will ensure that the underlying position does not deteriorate in 2021/22 and this will leave an underlying deficit of £25.3m to carry forward to 2021/22 as shown in Table 14.

Table 14: Summary of Forecast Underlying Financial Position

		Draft Position	on @Month 2
	Submitted Draft Plan £m	Non Recurrent £m	Recurrent Position £m
b/f underlying deficit	(25.3)	0.0	(25.3)
Net Allocation Uplift (inc LTA inflation) Cost Pressures	19.4 (27.4)		19.4 (27.4)
Investments	(4.0)		(4.0)
Recurrent Cost Improvement Plans Non Recurrent Cost Improvement Plans	12.0 4.0	4.0	12.0
Submitted 2020/21 IMTP £m In Year Movements	(21.3)	4.0	(25.3)
Operational Expenditure Cost Increase Due To Covid-19	(111.1)	(111.1)	
Planned Operational Expenditure Cost Reduction Due To Covid-19 COVID 19 Welsh Govt. Funding based on Q3/Q4 planning assumptions	3.5 111.1	3.5 111.1	
COVID 19 Welsh Govt. Funding for the non delivery of 2020/21 recurrent savings In Year Operational Pressures including Unidentified Savings Gap	21.3 (3.5)	21.3 (3.5)	
	,		(25.2)
Planned Breakeven 2021/22	0.0	25.3	(25.3)
Planned Surplus/(Deficit) 2021/22	0.0	25.3	(25.3)

Balance Sheet

The balance sheet is expected to be provided at month 3 following external audit of the 2020/21 draft financial accounts and determination of draft brought forward balances.





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Cash Flow Forecast

The closing cash balance at the end of May was £4.359m which is broadly in line with plan and detailed in **Appendix 3**.

The UHB is predicting a positive cash balance at the end of 2021/22 in line with the revised financial forecast breakeven.

Public Sector Payment Compliance

The UHB's public sector payment compliance performance was 94.7% at the end of May which is 0.3% under the 95% target level. Performance has improved from the April position and is expected to continue to improve as the year progresses.

Capital Resource Limit (CRL)

Progress against the CRL for the period to the end of May 2021 is summarised in Table 15 and detailed in **Appendix 4**.

Table 15: Progress against Capital Resource Limit @ May 2021

	£m
Planned Capital Expenditure at month 10	1.385
Actual net expenditure against CRL at month	1.385
Variance against planned Capital Expenditure at month 2	0.000

Capital progress for the year to date is satisfactory with net expenditure to the end of May being 4% of the UHB's approved Capital Resource Limit which is in line with scheme forecasts. The UHB had an approved capital resource limit of £33.922m as at the 27th May 2021 comprising of £14.871m discretionary funding and £19.051m towards specific projects (including Rookwood Replacement, Maelfa Well Being Hub, Cystic Fibrosis Service, & the National Imaging Programme)

Key Risks

Delivery of the core financial plan includes a 2% (£16.0m) savings requirement. At month the UHB needed to identify a further £5.569m of Green and Amber savings to meet the 2% (£16.0m) savings requirement required to deliver the core financial plan. Further progress will need to be made before the final plan is submitted at the end of quarter 1.

The UHB also has a risk in its current and forecast level of COVID response costs which are in excess of funding received. The estimated costs for the first 6 months are £0.495m higher than confirmed allocations. This position is a significant improvement on the position reported at month 1.





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Recommendation:

The Finance Committee is asked to:

- **NOTE** the Gross month 2 financial impact of COVID 19 which is assessed at £15.458m;
- **NOTE** the additional Welsh Government COVID 19 funding of £15.458m assumed within the month 2 position;
- **NOTE** the £21.313m of non recurrent Welsh Government Covid 19 Funding which is assumed as coverage in respect of the 2020/21 recurrent savings shortfall;
- **NOTE** the reported overspend of £0.436m at month 2 due to operational pressures;
- NOTE the forecast breakeven which is consistent with the revised financial plan expected
 to be submitted to Welsh Government at the end of June and assumes additional funding
 of £128.919m to manage the impact of COVID 19 in 2021/22;
- NOTE that confirmation is being sought from Welsh Government that the UHB can retain COVID 19 reduction in planned expenditure to mitigate financial pressures;
- **NOTE** that the UHB has a risk in its current and forecast level of COVID response costs which are in £0.495m in excess of funding received for the first 6 months.
- **NOTE** the 2021/22 brought forward Underlying Deficit of £25.3m and the forecast carry forward of £25.3m to 2022/23.

Shaping our Future Wellbeing Strategic Objectives This report should relate to at least one of the UHB's objectives, so please tick the box of the relevant objective(s) for this report Have a planned care system where 1. Reduce health inequalities demand and capacity are in balance Be a great place to work and learn 2. Deliver outcomes that matter to 7. people 3. All take responsibility for improving 8. Work better together with partners to our health and wellbeing deliver care and support across care sectors, making best use of our people and technology Reduce harm, waste and variation 4. Offer services that deliver the sustainably making best use of the population health our citizens are Χ entitled to expect resources available to us 5. Have an unplanned (emergency) 10. Excel at teaching, research, care system that provides the right innovation and improvement and care, in the right place, first time provide an environment where innovation thrives Five Ways of Working (Sustainable Development Principles) considered Please tick as relevant, click here for more information Prevention Long term Integration Collaboration Involvement Χ **Equality and Health Impact** Assessment Not Applicable Completed:

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2021/22 SAVING SCHEMES

2021-22 In-Year Effect

Clinical Board	21-22 Target 2%	Green	Amber	Total Green & Amber	Red	Shortfall on Total Target vs Green & Amber
	£'000	£'000	£'000	£'000	£'000	£'000
Capital Estates and Facilities	946	0	797	797	0	150
Children and Women	1,303	746	252	998	159	305
Clinical Diagnostics and Therapeutics	1,199	430	24	454	0	745
Corporate Executives	500	92	0	92	0	409
Medicine	1,378	1,033	0	1,033	0	345
Mental Health	1,079	145	0	145	0	934
Primary, Community and Intermediate Car	2,423	802	1,240	2,042	0	380
Specialist Services	1,482	1,097	330	1,427	0	55
Surgical Services	1,689	497	0	497	0	1,192
Sub Total Clinical Boards £'000	12,000	4,842	2,643	7,485	159	4,515
Healthboard Wide	4,000	947	2,000	2,947	0	1,053
Total £'000	16,000	5,789	4,643	10,431	159	5,568

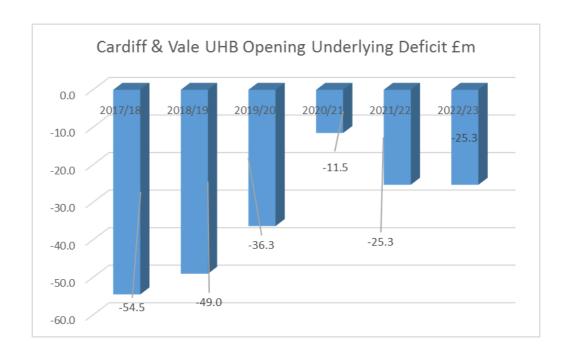
2021-22 Full Year Effect

Clinical Board	21-22 Target 1.5%	Green	Amber	Total Green & Amber	Pipeline Red	Shortfall on Total Target vs Green & Amber
	£'000	£'000	£'000	£'000	£'000	£'000
Capital Estates and Facilities	789	0	797	797	0	-8
Children and Women	1,086	130	175	305	159	781
Clinical Diagnostics and Therapeutics	999	232	24	256	0	743
Corporate Executives	417	61	0	61	0	356
Medicine	1,148	757	0	757	0	391
Mental Health	899	0	0	0	0	899
Primary, Community and Intermediate Car	2,019	671	504	1,175	0	844
Specialist Services	1,235	752	330	1,082	0	153
Surgical Services	1,407	273	0	273	0	1,135
Sub Total Clinical Boards £'000	10,000	2,876	1,829	4,705	159	5,295
Healthboard Wide	2,000	947	0	947	0	1,053
Total £'000	12,000	3,823	1,829	5,652	159	6,348

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Year on Year Movement in Cardiff & Vale UHB Underlying Deficit







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APPENDIX 3

CASHFLOW FORECAST AT THE END OF MAY 2021

					<u> </u>	<u> </u>							,
	April £'000	May £'000	June £'000	July £'000	Aug £'000	Sept £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £,000	Total £,000
RECEIPTS													
WG Revenue Funding - Cash Limit (excluding NCL)	103,150	98,720	94,247	103,747	69,607	97,107	86,697	94,617	107,477	78,532	94,292	78,925	1,107,120
WG Revenue Funding - Non Cash Limited (NCL)	1,195	1,590	1,320	1,320	1,320	1,320	1,320	1,320	1,320	1,320	1,320	4,902	19,567
WG Revenue Funding - Other (e.g. invoices)	2,787	1,285	1,285	1,285	1,525	1,285	1,525	1,285	1,285	1,525	4,173	4,414	23,656
WG Capital Funding - Cash Limit	7,750	2,500	1,000	0	2,830	2,830	2,830	2,830	2,830	2,830	2,830	2,861	33,921
Sale of Assets	0	0	0	0	0	0	0	0	0	0	24	6,982	7,006
Income from other Welsh NHS Organisations	39,174	38,782	41,254	34,000	48,648	37,679	41,607	35,000	36,788	42,607	34,000	45,282	474,821
Other - (Specify in narrative)	4,694	12,133	6,575	11,847	8,197	5,847	12,871	5,847	5,643	12,667	5,440	8,080	99,840
TOTAL RECEIPTS	158,749	155,010	145,682	152,199	132,127	146,067	146,850	140,899	155,343	139,482	142,055	144,464	1,758,926
PAYMENTS													
Primary Care Services : General Medical Services	5,287	4,770	8,352	4,923	4,923	8,318	4,923	4,923	8,318	4,923	4,923	8,318	72,898
Primary Care Services : Pharmacy Services	149	111	109	125	125	125	125	125	250	500	250	250	2,244
Primary Care Services : Prescribed Drugs & Appliances	16,063	4	8,614	16,540	0	8,270	8,270	8,270	16,540	0	8,270	8,270	99,111
Primary Care Services : General Dental Services	2,003	2,115	2,154	2,090	2,090	2,090	2,090	2,090	2,090	2,090	2,090	2,090	25,083
Non Cash Limited Payments	1,615	2,234	1,693	1,735	1,735	1,735	1,735	1,735	1,735	1,735	1,735	1,735	21,157
Salaries and Wages	57,573	65,877	62,997	57,537	57,364	57,440	57,433	57,351	57,516	57,300	57,939	57,884	704,210
Non Pay Expenditure	58,849	72,825	53,941	64,128	57,939	58,097	64,321	58,459	58,896	64,988	58,893	59,368	730,704
Capital Payment	10,624	2,666	1,000	1,000	2,704	2,704	2,704	2,704	2,704	2,704	2,704	2,703	36,924
Other items (Specify in narrative)	5,440	4,833	7,179	5,120	5,120	7,165	5,120	5,120	7,165	5,120	5,120	7,165	69,667
TOTAL PAYMENTS	157,602	155,434	146,038	153,198	132,000	145,945	146,721	140,777	155,214	139,360	141,925	147,783	1,761,997
Net cash inflow/outflow	1,147	(425)	(357)	(999)	127	123	129	121	130	122	130	(3,319)	
Balance b/f	3,637	4,784	4,359	4,002	3,003	3,130	3,253	3,382	3,503	3,633	3,754	3,884	
Balance c/f	4,784	4,359	4,002	3,003	3,130	3,253	3,382	3,503	3,633	3,754	3,884	566	



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PROGRESS AGAINST CRL AS AT 31st MAY 2021

All Wales Capital Programme: E000 E000	Approved CRL issued May 27 th 2021 £'000s		33,922				
E000		\	ear To Date	9		Forecast	
All Wales Capital Programme:	Performance against CRL						
Rockwood reprovision at Liandough		£'000	£'000	£'000	£'000	£'000	£'000
SARC'S OBC Fees							
Maefia Veilbeing Hub	-						331
National Programmes - Fire 0			,		_		C
National Programmes – Heristructure 0		+					(
National Programmes – Decarbonisation National Programmes – Mental Health Decarbon – September 1					_		(
National Programmes			·				
Eye Care - e-referral system			_				
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Statutory Compliance 79 79 0 2,800	I.T.	(0)	(0)	0	1,250	1,250	C
Estates	Equipment						C
Sub Total 551 551 0				0			C
Other schemes: 0				0			(331)
DH Assets 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		551	551	0	14,871	14,540	(331)
Sub Total 0 0 0 0 0 Capital grants: 0 0 0 0 0 DH Assets 0 0 0 0 0 Sub Total 0 0 0 0 0 Chartible Funds Equipment 0 0 0 0 0 Sub Total 0 0 0 0 0 0 Asset Disposals: 0 0 0 0 0 0 0 CARING FOR PEOPLE 0							
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Donations:						-	
Chartible Funds Equipment		U	U	U	- 0	U	C
Sub Total		0	0	0	^	^	C
Asset Disposals: 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0					0		0
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PERFORMANCE AGAINST CRL (Under)/Over £'000s (32 537)		,,,,,,	.,	, ,			
	PERFORMANCE AGAINST CRL (Under)/Over £'000s		(32,537)			n	

Report Title:	Finance Risk Re	Finance Risk Register									
Meeting:	Finance Committe	Finance Committee Meeting Date: 23rd June 2021									
Status:	For Discussion	For Assurance	For Approval	For Information							
Lead Executive:	Executive Direct	or of Finance									
Report Author (Title):	Assisstant Direc	tor of Finance									

Background and current situation:

This report highlights the 2021/22 Finance Risk Register risk categorisation by severity of risk as at 23rd June 2021. The detailed 2021/22 risk register is shown in Appendix 1.

The number of risks identified in each category is shown below:

2021/22 UHB Financial Risks at 23rd June 2021

Risk Category	Risk Score	Number of Risks as at 23 June 2021
Extreme Risk	20 - 25	3
High Risk	12 - 16	5
Moderate Risk	4 - 10	0
Low Risk	1 - 3	0

A summary of the **Extreme Risks** are shown below:

Fin01/21 – Maintaining underlying deficit of £25.3m in line with draft annual plan.

Fin02/21 – Deliver in year breakeven position. Management of budget pressures.

Fin03/21 - Delivery of £16.0m (2.0%) CIP

COVID response and recovery funding risks rated as **High** pending WG funding confirmation.

Assessment and Risk Implications (Safety, Financial, Legal, Reputational etc.)

The Finance Committee will be kept up to date regarding any additions to the Risk Register or any change in risk assessment.





Recommendation:

The Finance Committee is asked to:

• NOTE the risks highlighted within the 2021/22 risk register

Shaping our Future Wellbeing Strategic Objectives

This report should relate to at least one of the UHB's objectives, so please tick the box of the relevant objective(s) for this report

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1.	Reduce health inequalities		6.	Have a planned care system where demand and capacity are in balance				
2.	Deliver outcomes that matter to people		7.	Be a great place to work and learn				
3.	All take responsibility for improving our health and wellbeing		8.	Work better together with partners to deliver care and support across care sectors, making best use of our people and technology				
4.	Offer services that deliver the population health our citizens are entitled to expect		9.	Reduce harm, waste and variation sustainably making best use of the resources available to us				
5.	Have an unplanned (emergency) care system that provides the right care, in the right place, first time		10.	Excel at teaching, research, innovation and improvement and provide an environment where innovation thrives				
	Five Ways of Working (Sustainable Development Principles) considered							

Please tick as relevant, click here for more information

Prevention	Long term	Integration	Collaboration	Involvement
Equality and Health Impact Assessment Completed:	Yes / No / Not Ap If "yes" please pro report when publi	ovide copy of the a	ssessment. This	will be linked to the



Page 1 2.1a Finance Risk Register 2021-22 - Appendix 1

						itial Risl Rating	k			rent I Rating						Rat	et Risk ting if trols in lace		
CB/Dir Ref No	Domain	Date Entered onto new CB/Dir/UHB Risk Register	Risk/Issue (Including Impact)	Exec Lead	Impact /	Likelihood	Existing Controls	Assurance	Impact /	Likelihood	Gaps in Controls	Gaps in Assurance	Summary of Additional Actions being undertaken	Who	When	Impact / Consequence	Likelihood	Date of Next Review	Level of assurance required
Fin01/21	Finance	Jan-20	The opening underlying deficit in the draft 21/22 plan is £25.3m. The annual plan aims to maintain the £25.3m underlying deficit .	Director of Finance	5	4	Governance reporting and monitoring arrangements through the Finance Committee and Board	Limited Assurance	5	4	Adequate but more A Required		Progress against the underlying deficit is to be g managed by Management Executive.	e Assistant Director of Finance	Jun-21	3	3 9	May-21	Management
Fin02/21	Finance	Jan-20	Deliver in year breakeven position. Manage Budget pressures	e Director of Finance	5	4	The requirement to manage budget pressures clearly communicated to primary budget holders. Standing Financial Instructions set spending limits. Break even plans have been requested from all Clinical Boards. Progress to be reviewed through Executive Performance Reviews with Clinical Boards.	Limited Assurance	5	4	20 Adequate but more A Required	Plans to address overspending budgets in 2020/21 addressing the risk in 2021/22. Operational overspend a month 2 £0.436m.	Escalation process led by Chief Executive	Assistant Director of Finance	Jun-21	3	3 9	May-21	Management
Fin03/21	Finance	Jan-20	Deliver 2%% CIP £16m (1.5% recurrent)	Director of Finance	5	4	2% CIP target clearly communicated to budget holders. CIP tracker in place to monitor weekly progress across the organisation. Health Board Wide Schemes being led by Executive Directors Monthly Financial Clearance Meeting. Executive / Clinical Board Performance Reviews.	Limited Assurance	5	4	Adequate but more A	£10.431m savings identified as green or amber against target of £16m as at w/c 8th June 2021.	Escalation process led by Chief Executive	Assistant Director of Finance	Jun-21	3	3 9	May-21	Management
Fin04/21	Finance	Jan-20	Manage internal investments within draft £4m envelope	Director of Finance	4	3	When Internal investment plan agreed business cases to be approved through the Business Case Approval Group (BCAG)	Reasonable assurance	4	3	Adequate but more A Required	Action Final investement schedule to be agreed	Internal investments will not be agreed until the UHB has a full savings programme in place.	Assistant Director of Finance	Jun-21	2	2 4	May-21	Management
Fin05/21	Finance	Jan-20	Commissioning Risks including block contracts	Director of Finance	4	3	Regular performance/LTA meetings with other providers/WHSSC and internal commissioning group.	Reasonable assurance	4	3	Adequate but more A	Action / Annual plan commisione / provider sign off and agreement	r None	Assistant Director of Finance	Jun-21	2	2 4	May-21	Management
Fin06/21	Finance	Feb-20	Winter pressures managed within available resources	Director of Finance	4	4	Winter plan for 2021/22 developed in partnership with Local Authorities and signed off by Management Executive	Reasonable assurance	4	3	Adequate but more A Required	None None	Progress report to be received through performance review meetings.	Assistant Director of Finance	Jun-21	2	2 4	May-21	Management
Fin07/21	Finance	Feb-20	COVID-19 Response	Director of Finance	4	4	Oversight arrangements in place at Board level and through the command structure. Expenditure Plans developing controlled through Management Executive and Directors of Operations.	Limited Assurance	4	4	Adequate but more A	Agreement of expenditure plan and monitoring against WG £22.6m 6 month allocation. Awaitic confirmation of Q3/Q4 WG COVID response allocation.	Detailed expenditure forecast covering Q1	Assistant Director of Finance	Jun-21	3	3 9	May-21	Management
Fin08/21	Finance	Feb-20	COVID-19 Recovery	Director of Finance	4	4	Oversight arrangements in place at Board level and through the command structure. Expenditure Plans developing controlled through Management Executive and Directors of Operations.	Limited Assurance	4	4	Adequate but more A Required	Agreement of expenditure plan and monitoring against WG £13.660m allocation	e Recovery plan bids against £100m Recovery fund to be submitted to WG by 26th April. £13.660m funding agreed. Further Recovery bids submitted totalling £23.575m on 11th June.	Assistant Director of Finance	Jun-21	3	3 9	May-21	Management



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	Consequence score	(severity levels) and ex	amples of descriptors		
	1	2	3	4	
Domains	Negligible	Minor	Moderate	Major	Catastrophic
Impact on the safety of patients, staff or public (physical/psychologi cal harm)	Minimal injury requiring no/minimal intervention or treatment.	Minor injury or illness, requiring minor intervention	Moderate injury requiring professional intervention	Major injury leading to long-term incapacity/disability	Incident leading to death
	No time off work	Requiring time off work for >3 days	Requiring time off work for 4-14 days	Requiring time off work for >14 days	Multiple permanent injuries or irreversible health effects
		Increase in length of hospital stay by 1-3 days	Increase in length of hospital stay by 4-15 days	Increase in length of hospital stay by >15 days	An event which impacts on a large number of patients
			RIDDOR/agency reportable incident	Mismanagement of patient care with long-term effects	
			An event which impacts on a small number of patients		
Quality/complaints/a udit	Peripheral element of treatment or service suboptimal	Overall treatment or service suboptimal	Treatment or service has significantly reduced effectiveness	Non-compliance with national standards with significant risk to patients if unresolved	Totally unacceptable level or quality of treatment/service
	Informal complaint/inquiry	Formal complaint/ Local resolution	Formal complaint / Local resolution (with potential to go to independent review)		Inquest/ombudsman inquiry Gross failure of patient safety if findings not acted on
		Single failure to meet internal standards	Repeated failure to meet internal standards	Critical report	Gross failure to meet national standards
		Minor implications for patient safety if unresolved Reduced performance rating if unresolved	Major patient safety implications if findings are not acted on		
Human resources/ organisational development/staffing / competence	Short-term low staffing level that temporarily reduces service quality (< 1 day)	Low staffing level that reduces the service quality	Late delivery of key objective/ service due to lack of staff	Uncertain delivery of key objective/service due to lack of staff	Non-delivery of key objective/service due to lack of staff
				Unsafe staffing level or competence (>5 days)	Ongoing unsafe staffing levels or competence
			Low staff morale	Loss of key staff	Loss of several key staff
			for mandatory/key	Very low staff morale No staff attending mandatory/ key professional training	No staff attending mandatory training /key professional training on an ongoing basis
Statutory duty/ inspections	No or minimal impact or breech of guidance/ statutory duty	Breech of statutory legislation	Single breech in statutory duty	Enforcement action	Multiple breeches in statutory duty
15 17 P. 15 15 15 15 15 15 15 15 15 15 15 15 15			5 5	Multiple breeches in statutory duty	Prosecution
.;53 				Improvement prohibition notices Critical report	Complete systems change required Severely critical report

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Adverse publicity/ reputation	Rumours Potential for public concern	Local media coverage – short-term reduction in public confidence Elements of public expectation not being met	Local media coverage – long-term reduction in public confidence	National media coverage with <3 days service well below reasonable public expectation	National media coverage with >3 days service well below reasonable public expectation. MP/AM concerned (questions in the House/Assembly) Total loss of public confidence
Business objectives/ projects	Insignificant cost increase/ schedule slippage	<5 per cent over project budget Schedule slippage	5–10 per cent over project budget Schedule slippage	Non-compliance with national 10–25 per cent over project budget Schedule slippage Key objectives not met	Incident leading >25 per cent over project budget Schedule slippage Key objectives not met
Finance including claims	Small loss Risk of claim remote	Loss of 0.1–0.25 per cent of budget	Loss of 0.25–0.5 per cent of budget	Uncertain delivery of key objective/Loss of 0.5–1.0 per cent of budget	Non-delivery of key objective/ Loss of >1 per cent of budget
		Claim less than £10,000	Claim(s) between £10,000 and £100,000	Claim(s) between £100,000 and £1 million Purchasers failing to pay on time	Failure to meet specification/ slippage Loss of contract Claim(s) >£1 million
Service/business interruption	Loss/interruption of >1 hour	Loss/interruption of >8 hours	Loss/interruption of >1 day	Loss/interruption of >1 week	Permanent loss of service or facility
Environmental impact	Minimal or no impact on the environment	Minor impact on environment	Moderate impact on environment	Major impact on environment	Catastrophic impact on environment



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Likelihood Score (L)

What is the likelihood of the consequence occurring?

- •The frequency based score is appropriate in most circumstances and is easier to identify. It should be used whenever it is possible to identify the frequency at which a risk is likely to occur.
- The probability score is more appropriate for risks relating to time limited or one-off projects or business objectives

Likelihood Score

Descriptor	1 Rare	2 Unlikely	3 Possible	4 Likely	5 Almost Certain
Frequency How often does it might it happen	This will probably never happen/ recur	Do not expect it to happen / recur but it is possible it may do so	Might happen or recur occasionally	Will probably happen/recur but it is not a persisting issue	Will undoubtedly happen/recur, possibly frequently
Probability Will it happen or not? % chance of not meeting objective	<0.1 per cent	0.1-1 per cent	1 -10 per cent	10-50 per cent	>50 per cent

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Table 3 - Risk Scoring = Consequence x Likelihood (C x L)

Consequence	Likelihood Score								
Score	1	2	3	4	5				
5 - Catastrophic	5	10	15	20	25				
4 - Major	4	8	12	16	20				
3 - Moderate	3	6	9	12	15				
2 - Minor	2	4	6	8	10				
1 - Negligible	1	2	3	4	5				

For grading risk, the scores obtained from the risk matrix are assigned grades as follows

1 - 3 = Low Risk	Quick, easy measures implemented immediately and further action planned for when resources permit
4 - 10 = Moderate Risk	Actions implemented as soon as possible but no later than a year
12 - 16 = High Risk	Actions implemented as soon as possible but no later than six months
20 - 25 = Extreme Risk	Requires urgent action. The UHB Board is made aware and it implements immediate corrective action



THE WELSH GOVERNMENT FINANCIAL COMMENTARY

FINANCIAL POSITION FOR THE TWO MONTH PERIOD ENDED 31st MAY 2021

INTRODUCTION

The Health Board agreed and submitted draft financial plan to Welsh Government at the end of March 2021. The draft plan included a planned deficit of £21.3m in 2021/22 and if delivered will ensure that the underlying position is stabilised and does not deteriorate. Welsh Government has since asked the UHB to assume non recurrent COVID funding to cover the initial planning deficit of £21.3m caused by COVID impacting on delivery of 2020/21 savings plans and the UHB is now forecasting a break-even year end position on this basis.

The draft plan is subject to further review and the UHB expects to submit a final financial plan for 2021/22 at the end of guarter 1.

At month 2, the UHB is reporting an overspend of £0.436m against its updated draft plan.

BACKGROUND

Welsh Government outlined the annual planning arrangements for the UHB in a letter dated March 11th 2021. The letter acknowledged that there were still uncertainties around the pattern of the COVID 19 virus and the impact on activity, workforce, recovery and the associated financial considerations. In addition there was a recognition that the final Welsh Government Budget was likely to influence 2021/22 plans, however it was unlikely that this would be agreed before the submission of initial plans. In this context the UHB submitted a draft plan at the end of March 2021 which focused on delivering in-year financial stability and maintaining the current level of underlying deficit. The draft plan included a planned deficit of £21.3m in 2021/22 and if delivered will ensure that the underlying position does not deteriorate. This draft plan has been updated to a break even plan to reflect additional COVID income to cover slippage in the 20/21 savings programme due to the impact of the pandemic. This updated draft core financial plan is provided in Table 1.





Table 1: 2021/22 Updated Core Draft Plan

Table 1. 2021/22 opuated core brait i fall	2021/22	2022/23
	Plan	Plan
	£m	£m
Prior Year Plan	(4.0)	(21.3)
Adjustment for non recurrent items in previous year (note 1)	(21.3)	(4.0)
b/f underlying deficit	(25.3)	(25.3)
Net Allocation Uplift (including LTA inflation) (note 2)	19.4	
Draft Cost Pressures Assessment (note 3)	(27.4)	
Investments	(4.0)	
Recurrent Cost Improvement Plans 1.5% (note 4)	12.0	
Non Recurrent Cost Improvement Plans 0.5% (note 5)	4.0	
Planned Surplus/(Deficit) 2021/22	(21.3)	
Non Recurrent COVID Funding to cover slippage in 2020/21 Recurrent saving schemes	21.3	
Updated Core Draft Financial Plan 2021/22 £m	0.0	

This represents the core financial plan of the Health Board. In addition the UHB will be incurring additional COVID 19 costs is respect of response and recovery. These are seen in addition to the core financial plan and at this stage the UHB is anticipating additional funding to cover these costs.

The UHB has separately identified non COVID 19 and COVID 19 expenditure against its submitted plan in order to assess the financial impact of COVID 19.

A full commentary has been provided to cover the tables requested for the month 2 financial position.

The response to the queries raised in the month 1 financial monitoring returns is set out in an attachment to this commentary.

MOVEMENT OF OPENING FINANCIAL PLAN TO FORECAST OUTTURN and UNDERLYING POSITION (TABLE A & A1)

Table A sets out the financial plan and latest position at month 2 for which the following should be noted:

- It is assumed that LTA inflation of £5.075m that will passed to the UHB from other Health Boards;
- The UHBs £16m 2021/22 savings target is reported on lines 8,9 & 13;
- The forecast position reflects the assessed COVID 19 response and recovery costs in Table B 3 and assumes that additional Welsh Government Funding will be provided to match the costs;
- The bought forward and forecast underlying deficit is £25.313m as outlined in the draft financial plan.





The identification and delivery of the £12m (1.5%) recurrent savings target is key to delivery of the planned in year and underlying position.

OVERVIEW OF KEY RISKS & OPPORTUNITIES (TABLE A2)

Table A2 reflects the risks identified in the draft plan and these will continue to be reviewed on a monthly basis.

ACTUAL YEAR TO DATE (TABLE B AND B2)

Table B confirms the year to date deficit of £0.436m and reflects the analysis contained in the annual operating plan in Table A. The UHB is reporting a deficit of £0.436m for the year to date and a forecast breakeven as shown in Table 2.

Table 2: Summary Financial Position for the period ended 31st May 2021

· · · · · · · · · · · · · · · · · · ·	Cumulative Month 2 £m	Forecast Year-End Position £m
COVID 19 Additional Expenditure	16.605	111.149
Gross Expenditure Due To COVID 19	16.605	111,149
COVID 19 Reductions in Planned Expenditure	(1.177)	(3.543)
Welsh Government COVID funding received / assumed	(16.605)	The state of the s
Net COVID 19 Forecast Position (Surplus) / Deficit £m	(1.177)	(3.543)
COVID FUNDING for Deficit due to non delivery of 2020/21 recurrent Savings	(3.550)	
Operational position (Surplus) / Deficit	5.163	
Financial Position £m (Surplus) / Deficit £m	0.436	

The month 1 deficit of £0.436m comprised of the following:

- (£1.177m) reductions in planned expenditure due to COVID 19
- (£3.550m) planned deficit funding (2/12th of £21.300m);
- £5.163m operational pressures including underlying brought forward position.

It is profiled that the small adverse operational variance of £0.436m at month 2, which is not considered material, will be recovered over months 4 and 5 and that the UHB will deliver a breakeven position by year end.

The forecast assumes that the UHB will successfully identify and deliver further savings schemes to cover the planning assumptions detailed in the draft financial plan.

The additional COVID 19 expenditure in the year to month 2 was £16.605m and this has been offset by expenditure reduction £1.177m as a consequence of the curtailment of services arising from measures to manage COVID leaving net expenditure due to COVID 19 of £15.428m.





It is assumed that Welsh Government COVID funding including additional further COVID response funding will be provided to cover the gross COVID costs arising in the year to month 2 and for the remainder of the year. It is anticipated that the expenditure reductions arising in planned care will be available to offset non COVID operational pressures in year.

PAY & AGENCY (TABLE B2)

The UHB recorded Agency costs of £1.815m in month 2 and £1.281m of these cost related to registered nursing and midwifery where additional pressures are being reported due to high non COVID sickness rates.

COVID 19 ANALYSIS (TABLE B3)

At month 1 Table B3 is projecting net expenditure due to COVID-19 to be £111.149m. The COVID year-end forecast position is showing a surplus of £24.856m following confirmation/assumed funding matching gross expenditure. This is summarised in table 3:

Table 3: Summary of Forecast COVID 19 Net Expenditure

	Month 2	Forecast
		Year-End
	and the same	Position
	£m	£m
COVID 19 Testing	0.426	2.557
COVID 19 Tracing	1.972	
COVID 19 Vaccination	2.924	
Extended Flu vaccination	0.000	
Cleaning Standards	0.108	
PPE	0.752	
Continuing Care and Funded Nursing Care	0.498	
Urgent and Emergency Care	0.318	
COVID 19 Local Response	9.197	
COVID 19 Recovery	0.406	
COVID 19 Non Delivery of Savings Plans	0.000	
COVID 19: Vaccine Allergy SLA	0.004	
COVID 19: Long Covid Recovery Pathway		0.096
COVID 19 Release of Planned Investments	0.000	
Gross Expenditure Due To COVID 19 £m	16.605	
Welsh Government COVID funding confirmed / assumed	(16.605)	(111.149)
COVID 19 Forecast Position (Surplus) / Deficit £m before ULD fund	0.000	
COVID 19 Reductions in Planned Expenditure	(1.177)	, ,
NR Funding for Non Delivery of 2020/21 Recurrent Savings	(3.550)	
COVID 19 Forecast Position (Surplus) / Deficit £m	(4.727)	(24.856)

This forecast includes assumed Welsh Government funding totaling £111.149m to match the forecast costs and a further £21.313m in support of the planning deficit identified in the initial draft plan as outlined below in Table





Table 4: Summary of Forecast COVID 19 Funding

	Month 2 £m	Forecast
Welsh Government COVID Funding		Year-End
Weish Covernment Covid Landing		Position
	10.00	£m
COVID 19 Testing assumed	(0.426)	(2.557)
COVID 19 Tracing assumed	(1.972)	(11.532)
COVID 19 Vaccination assumed	(2.924)	(18.291)
Extended Flu vaccination assumed	0.000	(1.536)
Cleaning Standards assumed	(0.108)	(3.707)
PPE assumed	(0.752)	(4.545)
Continuing Care and Funded Nursing Care assumed	(0.498)	(2.988)
Urgent and Emergency Care assumed	(0.318)	(1.997)
COVID 19 Response - confirmed	(9.197)	(22.618)
COVID 19 Response - assumed	0.000	(27.533)
COVID 19 Recovery - Confirmed	(0.406)	(13.660)
COVID 19: Vaccine Allergy SLA	(0.004)	(0.090)
COVID 19: Long Covid Recovery Pathway	0.000	(0.096)
Sub Total COVID funding confirmed / assumed £m	(16.605)	(111.150)
NR Funding for Non Delivery of 2020/21 Recurrent Savings	(3.550)	(21.313)
Total COVID funding confirmed / assumed £m	(20.155)	(132.463)

The surplus non recurrent COVID funding is to be applied to the brought forward COVID defict of £21.313m relating to a shortfall in recurrent savings delivery in 2020/21.

Gross COVID expenditure is now assumed to be fully funded. It is assumed that COVID 19 reductions in planned care expenditure can now be used to mitigate risks against full delivery of the 2021/22 savings programme and any other operational pressures.

Key Financial Assumptions

The key assumptions are as follows:

- The brought forward COVID deficit of £21.313m relating to non-delivery of savings in 2020/21 is funded non recurrently.
- Local response cost allocation of £22.6m to cover first 6 months of the financial year based on Cardiff and Vale 13.3% allocation share
- Funding for national programmes on an actual cost basis:
 - Testing costs
 - Mass vaccination programme
 - Transforming access to emergency care
 - Cleaning standards
 - NHS commissioned packages of care
 - PPF
 - Tracing costs (allocated from separate fund)
- Initial COVD recovery allocation of £13.660m





In line with the final annual plan financial planning principles issued, COVID response funding has been assumed in line with current full year forecast costs subject to further detailed review.

Overarching Planning assumptions for 2021/22

The first principle of the UHB's approach to planning through the pandemic has been, and continues to be, "COVID ready". This recognises the need to be ahead of the 'COVID-curve' and an appreciation that the uncertainty is such that UHB plans must be dynamic and anticipate the full range of possibilities. As a result the UHB:

- has developed, with its Local Authority partners, a comprehensive surveillance dashboard to closely monitor all aspects of the pandemic which provides the UHB with an early warning if the situation is deteriorating
- utilises 'nowcasts' to predict future COVID demand over 4-week time horizons
- has established the concept of 'gearing' to set out our escalation and deescalation measures as COVID numbers increase and decrease
- has developed internal models to produce longer-term scenario modelling and understand the range of potential trajectories for COVID

To that end the UHB has developed three broad scenarios (shown in table 5), representing the range of plausible circumstances (for COVID 19) over the coming year. It is important to note this is not to predict or project what might happen, but rather to understand the range of demand levels that the UHB may need to be prepared for. The model used for these scenarios has been further developed to account for the impact that the vaccine roll-out programme is expected to have on reducing susceptibility within the population.

Table 5: Scenario Analysis

avic	able 3. Scenario Analysis						
Sce	nario	Gear	Description				
1	COVID-19 "best- case"	Lower end of 'Significant' or 'COVID-free'	COVID recedes significantly during quarter one and – as a consequence of the vaccine programme and no new vaccine-resistant variants emerging - doesn't return to any significant degree				
2	COVID-19 "worst- case"	Substantial (during Autumn/Winter)	New variants emerge over the summer which significantly reduce the effectiveness of the vaccines and result in a substantial third wave in the Autumn/Winter of 21/22				
3	COVID-19 "central" scenario	Significant (during Autumn/Winter)	COVID reduces through Q1/Q2 but then a smaller third wave occurs during Autumn/Winter as a result of a partial reduction in the effectiveness of the vaccines				





COVID Local Response

Full year forecasting remains a challenge given the range of potential COVID trajectories. Whilst COVID prevalence is currently low the organisation needs to remain COVID ready. Key cost drivers within the UHB's local COVID response include:

- Full year costs of £7.718m relating to the continued use of the independent sector and the extension of the mobile MRI at UHW.
 Independent sector usage decribed in the UHB's COVID recovery plan is in addition to this.
- Lakeside wing running and staffing costs. 50 beds are currently open.
- Additional staffing costs relating to the continued use of green zones.
- Revised layout and expansion of critical care
- Incresaed NCSO costs relating to medicines supply restraints
- Additional partnership working with the 3rd Sector
- Ongoing reductions in both private patient and commercial income streams

COVID Recovery

The focus is now increasingly turning to planning recovery of the system that will present a long term challenge. The organisation is now progressing its recovery plans in line with its initial recovery proposals against the WG £100m allocation for 2021/22.

Confirmation of £13.660m non-recurrent funding will support the following proposals:

- Independent sector and insourcing £6.757m
- Waiting list initiatives £1.214m
- Specialty specific schemes £0.610m
- Therapies £0.448m
- Recruitment of key posts £3.381m
- Hire of 2 mobile theatre units £1.250m

Further recovery bids will be included within the UHB's draft plan to be submitted on 11th June with a focus on unscheduled care, primary care, diagnostics and mental health.

Urgent and Emergency Care

The UHB continues to shape its unscheduled care plans around the goals of the national urgent and emergency care framework. Costs included relate to urgent primary care centres and CAV 24/7.





Resuming Non-Covid Activity

Throughout the pandemic the UHB has maintained core essential services. Given the uncertainty brought about by COVID 19 the UHB continues to operate in 4 week planning cycles, with prioritisation of need based upon clinical-stratification rather than time-based stratification

The reductions in non pay costs due to reduced elective capacity is forecast to be £3.543m over the year. This represents activity rising to 70% of pre-COVID levels through Q1, 80% through Q2 and 90% through Q4 supported by COVID recovery plans including continued, and increased use of the independent sector and the commissioning of new modular theatres.

Financial Risks and Uncertainties

The financial forecast sets out the UHBs best assessment of income and costs based upon alignment of capacity, activity, service and finances of the COVID "central" scenario. The key financial risks and uncertainties are:

- Continuation of block contract arrangements;
- The financial forecast has been based upon the UHB COVID "central" scenario, and the actual scale of impact will largely determine the resource requirements linked to workforce availability.

Dependent upon the scale of a third COVID wave, further mitigating actions and identification of financial opportunities may be required to manage these and other risks to support system resilience.

Savings Programme 2021-22 (TABLE C, C1 & C2)

The number of identified green and amber schemes increased by £1.945m in month from £8.486m to £10.431m. This leaves the UHB with a further £5.569m of schemes to identify to meet the £16.000m savings target as outlined in table 6 below:

Table 6: Savings Schemes





Professional Control	Total	Total	Total
	Savings	Savings	Savings
	Target	Identified	(Unidentified)
	£m	£m	£m
Total £m	16.000	10.431	(5.569)

INCOME/EXPENDITURE ASSUMPTIONS (TABLE D)

The current status of Welsh LTA agreements is as follows:

- Aneurin Bevan The LTA is agreed and signed.
- Swansea Bay The LTA is agreed and signed.
- Hywel Dda The LTA is agreed and signed.
- Powys The LTA is agreed and signed.
- Cwm Taf Morgannwg The LTA is agreed and signed.
- WHSSC The LTA is agreed and signed.
- Velindre The LTA is being finalised for some minor amendments and is expected to be fully signed by COP 11 June.

INCOME ASSUMPTIONS 2021/22 (TABLE E)

Table E outlines the UHB's 2021/22 resource limit.

Similar to practice in previous years, the UHB forecast continues to exclude £1.028m of recurrent expenditure which has arisen following a change in the accounting treatment of UHB PFI schemes under International Financial Reporting Standards (IFRS). The UHB is assuming that Welsh Government will continue to provide resource cover for this.

CASH FLOW (TABLE G)

The closing cash balance at the end of May was £4.359m which is broadly in line with plan.

The UHB is predicting a positive cash balance at the end of 2021/22 in line with the revised financial forecast breakeven.

CAPITAL SCHEMES (TABLES I &J)

4% of the UHB's approved Capital Resource Limit has been expended to date, this is in line with scheme forecasts.

Planned expenditure for the year reflects the latest CRL received from Welsh Government dated 27th May, 2021.

Attention is drawn to the following figures shown in Table 1

CARING FOR PEOPLE KEEPING PEOPLE WELL



1. The forecast overspend ascribed to the Rookwood Hospital Replacement Scheme repays funding drawn down but not spent in previous years, this is managed within the discretionary forecast.

All other schemes are in line with annual forecast.

AGED WELSH NHS DEBTORS (TABLE M)

At the 31st May 2021, 5 invoices raised by the UHB against other Welsh NHS bodies had been outstanding for more than 17 weeks, one has since been paid. Two outstanding invoices relate to NWSSP and two relate to Cwm Taf.

OTHER ISSUES

The financial information reported in these monitoring returns aligns to the financial details included within Finance Committee and Board papers. These monitoring returns will be taken to the 23rd June 2021 meeting of the Finance Committee for information.





CONCLUSION

Welsh Government wrote to the UHB on 11th March 2021 outlining the annual planning arrangements for 2021/22. The UHB submitted a draft financial plan at the end of March 2021 and expects to submit a final plan at the end of quarter 1 in line with the Welsh Government timetable.

The UHB is committed to achieving in year and recurrent financial balance as soon as possible and currently has a one year draft financial plan for 2021/22 which aims to deliver financial stability and ensure that the underlying position does not deteriorate. This includes a savings target of £16.0m.

The reported financial position for the 2 months to the end of May is a deficit of £0.436m. This is expected to be recovered by the end of August and the UHB is forecasting a breakeven position at year end on the assumption that £21.3m of non recurrent COVID funding is provided to cover the planning deficit included in the initial draft plan due to slippage on 2020/21 savings plans due to the pandemic.

LEN RICHARDS CHIEF EXECUTIVE

11th June 2021

CATHERINE PHILLIPS EXECUTIVE DIRECTOR OF FINANCE

11th June 2021





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Cardiff & Vale ULHB Table A - Movement of Opening Financial Plan to Forecast Outturn

This Table is currently showing 0 errors

Line 14 should reflect the corresponding amounts included within the latest IMTP/AOP submission to WG Lines 1 - 14 should not be adjusted after Month 1

		In Year	Non		FYE of
		Effect	Recurring	Recurring	Recurring
		£'000	£'000	£'000	£'000
1	Underlying Position b/fwd from Previous Year - must agree to M12 MMR (Deficit - Negative Value)	-25 313	0	-25 313	-25 313
2	Planned New Expenditure (Non Covid-19) (Negative Value)	-33 575	-48	-33 527	-33 527
3	Planned Expenditure For Covid-19 (Negative Value)	-111 151	-111 151		
4	Planned Welsh Government Funding (Non Covid-19) (Positive Value)	16 501	0	16 501	16 501
5	Planned Welsh Government Funding for Covid-19 (Positive Value)	132 464	132 464		
6	Planned Provider Income (Positive Value)	5 075	0	5 075	5 075
7	RRL Profile - phasing only (In Year Effect / Column C must be nil)	0	0	0	0
8	Planned (Finalised) Savings Plan	8 992	4 597	4 395	5 489
9	Planned (Finalised) Net Income Generation	277	114	162	162
10	Planned Profit / (Loss) on Disposal of Assets	0	0	0	0
11	Planned Release of Uncommitted Contingencies & Reserves (Positive Value)	0	0		
12	Covid Expenditure Reductions	0	0		
13	Planning Assumptions still to be finalised at Month 1	6 730	0	6 730	6 834
14	Opening IMTP / Annual Operating Plan	0	25 976	-25 976	-24 778
15	Reversal of Planning Assumptions still to be finalised at Month 1	-6 730	0	-6 730	-6 834
16	Additional In Year & Movement from Planned Release of Previously Committed Contingencies & Reserves (Positive	0			
17	Additional In Year & Movement from Planned Profit / (Loss) on Disposal of Assets	0	0		
18	Underachievement of Month 1 Finalised Income Generation Due to Covid-19 (Negative Value)	0			
19	Other Movement in Month 1 Planned & In Year Net Income Generation	0		0	0
20	Underachievement of Month 1 Finalised Savings Due to Covid-19 (Negative Value)	0			
21	Other Movement in Month 1 Planned Savings - (Underachievement) / Overachievement	0		0	-979
22	Additional In Year Identified Savings - Forecast	0		0	0
23	Variance to Planned RRL & Other Income	0	0		
24	Additional In Year & Movement in Planned Welsh Government Funding for Covid-19 (Positive Value - additional)	0	0		
25	Additional In Year & Movement in Planned Welsh Government Funding (Non Covid) (Positive Value - additional)	0	0		
26	Additional In Year & Movement Expenditure for Covid-19 (Positive Value - additional/Negative Value - reduction)	0			
27	In Year Expenditure Cost Reduction Due To Covid-19 (Positive Value)	3 543	3 543		
28	In Year Slippage on Investments/Repurposing of Developmental Initiatives Due To Covid-19 (Positive Value)	0	0		
29	In Year Accountancy Gains (Positive Value)	0	0	0	0
30	Net In Year Operational Variance to IMTP/AOP (material gross amounts to be listed separately)	0	0		
31	Actions to mitigate Savings Delivery & In Year Operational Pressurres	3 678	1 071	2 607	7 278
32	In Year Operational Pressurres in addition to Savings Delivery	-491	-491		
33		0			
34		0			
35		0			
36		0			
37		0			
38		0			
39		0			
40	Forecast Outturn (- Deficit / + Surplus)	0		-30 100	-25 313

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	YTD	In Year Effect
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
1	-2 109	-2 109	-2 109	-2 109	-2 109	-2 109	-2 109	-2 109	-2 109	-2 109	-2 109	-2 109	-4 219	-25 313
2	-2 704	-2 704	-2 704	-2 704	-2 704	-2 704	-2 704	-2 704	-2 704	-2 704	-2 704	-3 835	-5 407	-33 575
3	-8 806	-7 799	-9 463	-9 936	-9 354	-10 047	-9 849	-9 704	-9 411	-9 302	-8 790	-8 690	-16 604	-111 151
4	1 375	1 375	1 375	1 375	1 375	1 375	1 375	1 375	1 375	1 375	1 375	1 375	2 750	16 501
5	8 806	11 351	11 239	11 712	11 130	11 823	11 625	11 480	11 187	11 078	10 566	10 466	20 157	132 464
6	423	423	423	423	423	423	423	423	423	423	423	423	846	5 075
7	258	155	-226	-125	-126	-163	-184	-178	-185	-185	-88	1 046	413	0
8	408	492	882	780	780	818	839	833	840	840	742	739	900	8 992
9	13	30	23	23	23	23	23	23	23	23	23	23	43	277
10													0	0
11													0	0
12													0	0
13	561	561	561	561	561	561	561	561	561	561	561	561	1 122	6 730
14	-1 775	1 775	0	0	0	0	0	0	0	0	0	0	0	0
15	-561	-561	-561	-561	-561	-561	-561	-561	-561	-561	-561	-561	-1 122	-6 730
16													0	0
17													0	0
18	0	0	0	0	0	0	0	0	0	0	0	0	0	0
19	0	0	0	0	0	0	0	0	0	0	0	0	0	0
20	0	0	0	0	0	0	0	0	0	0	0	0	0	0
21	0	0	0	0	0	0	0	0	0	0	0	0	0	0
22	0	0	0	0	0	0	0	0	0	0	0	0	0	0
23													0	0
24	0	0	0	0	0	0	0	0	0	0	0	0	0	0
25													0	0
26	0	0	0	0	0	0	0	0	0	0	0	0	0	0
27	661	516	489	411	436	310	154	154	154	104	104	54	1 177	3 543
28	0	0	0	0	0	0	0	0	0	0	0	0	0	0
29	0	0	0	0	0	0	0	0	0	0	0	0	0	0
30													0	0
31			72	368	343	251	407	407	407	457	457	508	0	3 678
32	-254	-237											-491	-491
33													0	0
34													0	0
35													0	0
36													0	0
37													0	0
38													0	0
39													0	0
40	-1 929	1 493	0	218	218	0	0	0	0	0	0	0	-436	0

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This Table is currently showing 0 errors

Table B3 - COVID-19 Analysis

A - Ad	ditional Expenditure	1	2	3	4	5	6	7	8	9	10	11	12		
					-		-	-		-					Forecast
		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total <u>YTD</u>	year-end position
A1	Enter as positive values	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
1	Testing (Additional costs due to C19) enter as positive values - actual/forecast														
2	Provider Pay (Establishment, Temp & Agency)														
3	Administrative, Clerical & Board Members	92			83	83			83	83		83		166	
4	Medical & Dental	0	0		0	0				0		0			
5	Nursing & Midwifery Registered	102	83		92	92	92		92	92		92		185	
6	Prof Scientific & Technical	0	0	Ů	0	0			0	0		0			
7	Additional Clinical Services	30			24	24			24	24		24		47	
8	Allied Health Professionals	10		6	6	6			6	6		6		11	
10	Healthcare Scientists Estates & Ancillary	0			0	0				0		0		0	
11	Students	0			0	0				0		0		0	
12		235		U	205	205				205		205			
13	Sub total Testing Provider Pay	235			0	2 05				205		2 05		410	
14	Primary Care Contractor (excluding drugs)	0			0	0				0		0		0	
15	Primary Care - Drugs Secondary Care - Drugs	0			0	0				0		0		0	_
16	Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7	8		8	8	8			9	8		8		16	
17	Healthcare Services Provided by Other NHS Bodies	0			0	0			0	0		0		0	
18	Non Healthcare Services Provided by Other NHS Bodies	0		0	0	0			0	0		0		0	_
19	Continuing Care and Funded Nursing Care	Ö		0	0	0			0	0		0		ŏ	_
20	Other Private & Voluntary Sector	0		0	0	0	0		0	0		0		ō	
21	Joint Financing and Other (includes Local Authority)	0			0	0			0	0		0		ō	0
22	Other (only use with WG agreement & state SoCNE/I line ref)	0	0	0	0	0			0	0	0	0	0	0	0
23	, , , , , , , , , , , , , , , , , , , ,	0			0	0			0	0		0		0	0
24		0	0	0	0	0	0	0	0	0	0	0	0	0	0
25		0	0	0	0	0	0	0	0	0	0	0	0	0	0
26	Sub total Testing Non Pay	8	8	8	8	8	8	8	8	8	8	8	8	16	98
	TOTAL TESTING EXPENDITURE	243		213	213	213				213		213	213		
1 28	PLANNED TESTING EXPENDITURE (In Opening Plan)	243													
	PLANNED TESTING EXPENDITURE (In Opening Plan) MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE	243 0	183	213	213	213	213	213	213	213	213	213	213	426	2 557
29	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE	243 0	183	213			213	213	213	213	213		213	426	2 557
29 A2	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast		183	213	213	213	213	213	213	213	213	213	213	426	2 557
29	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency)		183 0	213	213	213	213 0	213 0	213 0	213	213	213	213	426	2 557
29 A2 30	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast	0	183 0	213 0	213	213 0	213 0	213 0	213 0	213	213 0	213 0	213	426 0	0 0
29 A2 30 31	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental	0	183 0	213 0	213 0	213 0	213 0	213 0 0	213 0	213 0	213 0	213 0	213 0	426 0	0 0
29 A2 30 31 32	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members	0 0	183 0 0 0 0 0	213 0	213 0	213 0 0 0	213 0 0 0 0 0	213 0 0 0 0 0 0	213 0 0 0 0 0	213 0 0	213 0	213 0 0	213 0 0 0 0 0	0 0 0	0 0 0
29 A2 30 31 32 33	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered	0 0 0	0 0 0 0 0 0	213 0 0 0 0 0 0 0 0	213 0 0 0 0	213 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0	213 0 0 0 0 0 0	0 0 0	213 0	213 0 0 0 0 0 0 0	0 0 0 0 0 0 0	426 0 0 0 0 0	0 0 0
29 A2 30 31 32 33 34	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Allied Health Professionals	0 0 0 0	0 0 0 0 0 0 0	213 0 0 0 0 0 0 0	213 0 0 0 0 0 0	213 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	213 0 0 0 0 0 0	0 0 0 0 0 0	213 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	2 557
29 A2 30 31 32 33 34 35 36 37	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services	0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	213 0 0 0 0 0 0	0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	2 557 0 0 0 0 0 0 0 0 0 0 0
29 A2 30 31 32 33 34 35 36 37	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Allied Health Professionals	0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	426 0 0 0 0 0 0 0 0 0 0 0	2 557 0
29 A2 30 31 32 33 34 35 36 37 38	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Allied Health Professionals Healthcare Scientists	0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 0 0 0 0 0 0 0 0 0 0 0 0 0 0
29 A2 30 31 32 33 34 35 36 37 38	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Allied Health Professionals Healthcare Scientists Estates & Ancillary Students Sub total Tracing Provider Pay	0 0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	426 0 0 0 0 0 0 0 0 0 0 0	2 557 0
29 A2 30 31 32 33 34 35 36 37 38 39 40	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Allied Health Professionals Healthcare Scientists Estates & Ancillary Students Sub total Tracing Provider Pay Primary Care Contractor (excluding drugs)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
29 A2 30 31 32 33 34 35 36 37 38 39 40	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
29 A2 30 31 32 33 34 35 36 37 38 39 40 41 42	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Allied Health Professionals Healthcare Scientists Estates & Ancillary Students Sub total Tracing Provider Pay Primary Care - Drugs Secondary Care - Drugs	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
29 A2 30 31 32 33 34 35 36 37 38 39 40 41 42 43	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Allied Health Professionals Healthcare Scientists Estates & Ancillary Students Sub total Tracing Provider Pay Primary Care Contractor (excluding drugs) Primary Care - Drugs Secondary Care - Drugs Secondary Care - Drugs Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
29 A2 30 31 32 33 34 35 36 37 38 39 40 41 42 43	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prol Scientific & Technical Additional Clinical Services Allied Health Professionals Healthcare Scientists Estates & Ancillary Students Sub total Tracing Provider Pay Primary Care - Drugs Perimary Care - Drugs Secondary Care - Drugs Provider - Non Pay C(linical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7 Healthcare Services Provided by Other NHS Bodies	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
29 A2 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Alided Health Professionals Healthcare Scientists Estates & Ancillary Students Sub total Tracing Provider Pay Primary Care Contractor (excluding drugs) Primary Care - Drugs Secondary Care - Drugs Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7 Healthcare Services Provided by Other NHS Bodies Non Healthcare Services Provided by Other NHS Bodies	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	183 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	213 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
29 A2 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	213	213 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 0
29 A2 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Allied Health Professionals Healthcare Scientists Estates & Ancillary Students Sub total Tracing Provider Pay Primary Care - Drugs Secondary Care - Drugs Secondary Care - Drugs Frovider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7 Healthcare Services Provided by Other NHS Bodies Non Healthcare Services Provided by Other NHS Bodies Continuing Care and Funded Nursing Care Other Private & Voluntary Sector	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213	213 0	213 0	213	213 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 0
29 A2 30 31 32 33 34 35 36 37 38 40 41 42 43 44 45 46 47 48	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Allied Health Professionals Healthcare Scientists Estates & Ancillary Students Sub total Tracing Provider Pay Primary Care Contractor (excluding drugs) Primary Care - Drugs Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7 Healthcare Services Provided by Other NHS Bodies Non Healthcare Services Provided by Other NHS Bodies Continuing Care and Funded Mursing Care Other Private & Voluntary Sector Joint Financing and Other (includes Local Authority)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 0
29 A2 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Allied Health Professionals Healthcare Scientists Estates & Ancillary Students Sub total Tracing Provider Pay Primary Care - Drugs Secondary Care - Drugs Secondary Care - Drugs Frovider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7 Healthcare Services Provided by Other NHS Bodies Non Healthcare Services Provided by Other NHS Bodies Continuing Care and Funded Nursing Care Other Private & Voluntary Sector	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 C
29 A2 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 50	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Allied Health Professionals Healthcare Scientists Estates & Ancillary Students Sub total Tracing Provider Pay Primary Care Contractor (excluding drugs) Primary Care - Drugs Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7 Healthcare Services Provided by Other NHS Bodies Non Healthcare Services Provided by Other NHS Bodies Continuing Care and Funded Mursing Care Other Private & Voluntary Sector Joint Financing and Other (includes Local Authority)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	213	213 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
29 A2 30 31 32 33 4 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 50 50 50 50 50 50 50 50 50 50 50 50	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Allied Health Professionals Healthcare Scientists Estates & Ancillary Students Sub total Tracing Provider Pay Primary Care Contractor (excluding drugs) Primary Care - Drugs Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7 Healthcare Services Provided by Other NHS Bodies Non Healthcare Services Provided by Other NHS Bodies Continuing Care and Funded Mursing Care Other Private & Voluntary Sector Joint Financing and Other (includes Local Authority)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213	213 0 0 0 0 0 0 0 0 0 0 0 0 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 C							
29 A2 30 31 32 33 34 35 36 37 38 39 40 41 41 42 43 44 45 46 47 48 49 50 50 50 50 50 50 50 50 50 50 50 50 50	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Allied Health Professionals Healthcare Scientists Estates & Ancillary Students Sub total Tracing Provider Pay Primary Care Contractor (excluding drugs) Primary Care - Drugs Secondary Care - Services Provided by Other NHS Bodies Non Healthcare Services Provided by Other NHS Bodies Non Healthcare Services Provided by Other NHS Bodies Continuing Care and Funded Nursing Care Other Private & Voluntary Sector Joint Financing and Other (includes Local Authority) Other (only use with WG agreement & state SoCNE/I line ref)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	213	213 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 (1)
29 A2 30 31 31 32 33 34 35 36 41 42 43 44 45 56 56 56 56 56 56	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Allied Health Professionals Healthcare Scientists Estates & Ancillary Students Sub total Tracing Provider Pay Primary Care Contractor (excluding drugs) Primary Care - Drugs Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7 Healthcare Services Provided by Other NHS Bodies Non Healthcare Services Provided by Other NHS Bodies Continuing Care and Funded Nursing Care Other Private & Voluntary Sector Joint Financing and Other (includes Local Authority) Other (only use with WG agreement & state SoCNE/I line ref)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	213 3 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 () () () () () () () () () () () () ()						
29 A2 30 31 32 33 34 35 36 39 40 41 42 43 44 45 46 67 59 50 52 63 54 55	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Ciercial & Board Members Medical & Dental Mursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Allied Health Professionals Healthcare Scientists Estates & Ancillary Students Sub total Tracing Provider Pay Primary Care of Drugs Primary Care of Drugs Primary Care of Drugs Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7 Healthcare Services Provided by Other NHS Bodies Non Healthcare Services Provided by Other NHS Bodies Non Healthcare Services Provided by Other NHS Bodies Other Other (Dar and Funded Nursing Care Other Private & Voluntary Sector Other (Only use with WG agreement & state SocNE/I line ref) Other (Only use with WG agreement & state SocNE/I line ref) Other (Only use With WG agreement & State SocNE/I line ref) Other (Only use WEPEDITURE Other Section Other Section	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0							
29 A2 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 56 56 55 55	MOVEMENT FROM OPENING PLANNED TESTING EXPENDITURE Tracing (Additional costs due to C19) enter as positive values - actual/forecast Provider Pay (Establishment, Temp & Agency) Administrative, Clerical & Board Members Medical & Dental Nursing & Midwifery Registered Prof Scientific & Technical Additional Clinical Services Allied Health Professionals Healthcare Scientists Estates & Ancillary Students Sub total Tracing Provider Pay Primary Care Contractor (excluding drugs) Primary Care - Drugs Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7 Healthcare Services Provided by Other NHS Bodies Non Healthcare Services Provided by Other NHS Bodies Continuing Care and Funded Nursing Care Other Private & Voluntary Sector Joint Financing and Other (includes Local Authority) Other (only use with WG agreement & state SoCNE/I line ref)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	183 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0 0 0 0 0 0 0 0 0 0 0 0 0	213 3 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	213 0	426 0 0 0 0 0 0 0 0 0 0 0 0 0	2 557 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0							

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105 Other (only use with WG agreement & state SoCNE/I line ref)															
Barrian Count South So															
State Continue									1						
Control Cont														433	
Company Comp						350								180	
Control Control Control Control Control	٠.														
March Property March M			242			653		332				332			
45 Proc. Accessory 15 15 15 15 15 15 15 1		Allied Health Professionals	0		0			0		0			0	0	
## Company Com														0	
Second Second Processes Proceeds Programs Proceeds Programs 175 17	- 00													47	
6			-	-	-		-							1 222	
10						1 902	1 033	1 033		1 033	1 033	1 033	1 033	1 033	
Proceedings The Content		Primary Care - Drugs				0	0	0		0	0	0	0	0	
20	71		0	0	0	0		0		0	0		0	0	0 0
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77 Description 1													0	121	
19 The price of the price o														131	
20 10 10 10 10 10 10 10														0	
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10 Professor Pay (Establishment, Temp & Agency)			0]	0 [0	0 [0 [0	0 [0	0	0	0 [0	<u> </u>
B. Additional Charles Reviews															
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10 10 10 10 10 10 10 10	89	Nursing & Midwifery Registered	0	0	0	0	0	0	0	0	0	0	0	0	0 0
10 10 10 10 10 10 10 10				-			-							0	
Secretaries				-				0						0	
9.8 Estate & Ancidary 9.9 Estate & Ancidary 9.0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0				-			-	0					-	0	-
Secondary Commence (causing drugs)								·						0	-
Section Provider				-			-	-					-	0	-
97 Primary Care Contractor (excluding drugs) 98 Primary Care Drugs 99 Primary Care Drugs 90 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0					-							-		ő	
98 Secondary Care - Drugs 99 Secondary Care - Drugs 90 Provider - North PSY (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7 90 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0							0			496		98	84	21	0 1 536
100 Provider - Non Pay (Clinical & General Supples, Rent, Rabes, Equipment etc) Exclude PPE - see AT							-							0	
Mailtonian Services Provided by Other NNS Bodies								-					-	0	
102 Non Healthcare Servicede by Other NHS Bodies														0	
Continuing Care and Funded Nursing Care and Funded N							Ŭ						- v	0	
104 Other Private & Voluntary Sector 0 0 0 0 0 0 0 0 0														0	
106 Other (only use with WG agreement & state SoCNE/I line ref)							0					0	0	0	0 0
107	105													0	0 0
108		Other (only use with WG agreement & state SoCNE/I line ref)												0	
10 Sub total Extended Flu Vaccination Non Pay 0 0 0 0 0 0 0 0 0														0	
10 Sub total Extended Flu VacCination Non Pay 0 0 0 0 0 0 91 583 496 165 98 84 21 0 1536 11 TOTAL EXTENDED FLU VACC EXPENDITURE 0 0 0 0 0 0 0 0 0	.00												•	U	
111 DTAL EXTENDED FLU VACC EXPENDITURE (in Opening Plan)		Sub total Extended Flu Vaccination Non Pay			-	-	-	_		-	-	-	-	21	
112 PLANNED EXTENDED FLU VACC EXPENDITURE (In Opening Plan) 0 0 0 0 0 0 0 0 0															
113 MOVEMENT FROM OPENING PLANKED EXTENDED FLU VACC EXPENDITURE 0 0 0 0 0 0 0 0 0					-										
Field Hospital Surge (Additional costs due to C19) enter as positive value - actual/forecast Field Hospital Surge (Additional costs due to C19) enter as positive value - actual/forecast Field Hospital Surge (Additional costs due to C19) enter as positive value - actual/forecast Field Hospital Surge (Additional costs due to C19) enter as positive value - actual/forecast Field Hospital Surge (Additional Costs due to C19) enter as positive value - actual/forecast Field Hospital Surge (Additional Costs due to C19) enter as positive value - actual/forecast Field Hospital Surge (Additional Costs due to C19) enter as positive value - actual/forecast Field Hospital Field	113	MOVEMENT FROM OPENING PLANNED EXTENDED FLU VACC EXPENDITURE	0												
	A5	Field Hospital / Surge (Additional costs due to C19) enter as positive value - actual/forecast	•	•		•			•	•		•	•		
116 Medical & Dental Medical & Dental & Dental Medical & Dental & Dental Medical & Dental & De	114	Provider Pay (Establishment, Temp & Agency)													
117 Nursing & Midwifery Registered 128 1	115	Administrative, Clerical & Board Members											5	5	
118 Prof Scientific & Technical 119 Additional Clinical Services 10 219 109 94 89 87 87 87 87 87 87 87 87 87 87 87 87 87														102	
1/96 Additional Clinical Services														103	
Allied Health Professionals 0 0 0 0 0 0 0 0 0														45	
(21 Healthcare Scientists									0					0	
123 Students Stu	621	Healthcare Scientists	0		0	0	0		0		0	0		0	
124 Sup dial Field Hospital / Surge Provider Pay 0 511 264 245 240 242 238 238 242 238 238 175 511 2 871 125 Primāry Çafe Contractor (excluding drugs) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0														22	
125 Primary Cête Contractor (excluding drugs) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0														0	
126 Primary Oping Op														175	
127 SecondaryCare - Drugs 0 13 7													•	0	
128 Provider - Nort'Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7 0 131 63 <th< td=""><td>127</td><td>Secondary Care - Drugs</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>7</td><td>7</td><td></td></th<>	127	Secondary Care - Drugs											7	7	
129 Provider - Non'Pay\(Decommissioning Casts\) 0 0 0 0 0 0 0 0 0	128	Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7											63	63	
130 Healthcare Servicés∮Provided by Other NHS Bodies 0 <td< td=""><td>129</td><td>Provider - Non Ray (Decommissioning Costs)</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>0</td><td>0</td><td></td></td<>	129	Provider - Non Ray (Decommissioning Costs)											0	0	
132 Continuing Care and Funded Nursing Care 0	130	Healthcare Services Provided by Other NHS Bodies	0						0					0	
														0	
133 Other Private & Voluntary Sector 0 0 0 0 0 0 0 0														0	
	133	Other Private & voluntary Sector	U	U	0	U	U	0	U	U	U	U	υj	U	<u> </u>

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134	Joint Financing and Other (includes Local Authority)	0	0	0	0	0	0	0	0	0	0	0	0	. 0	0
135	Joint Financing and Other - (Compensation for Consequential Losses)	0	0	0	0	0	0		0		0	0	0	. 0	0
	Other (only use with WG agreement & state SoCNE/I line ref)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
137		0	0	0	0	0	0	•	0	0	0	0	0	0	0
138		0	0	0	0	0	0	0	0	0	0	0	0	0	0
139		0	0	0	0	0	0	· ·	0	0	0	0	0	0	0
140	Sub total Field Hospital / Surge Non Pay	0	144	70	70	70	70		70	70	70	70	70	144	849
141	TOTAL FIELD HOSPITAL / SURGE EXPENDITURE	0	656	334	316	310	313		308	313	308	308	245	656	3 721
142	PLANNED FIELD HOSPITAL / SURGE EXPENDITURE (In Opening Plan)	0	656	334	316	310	313	308	308	313	308	308	245	656	3 721
143	MOVEMENT FROM OPENING PLANNED FIELD HOSPITAL / SURGE EXPENDITURE	0	0	0	0	0	0	0	0	0	0	0	0	0	0
A6	Cleaning Standards (Additional costs due to C19) enter as positive value - actual/forecast														
144	Provider Pay (Establishment, Temp & Agency)													ı	
145	Administrative, Clerical & Board Members	0	0	0	0	0	0	•	0	0	0	0	0	0	0
146	Medical & Dental	0	0	0	0	0	0		0	0	0	0	0	0	0
147	Nursing & Midwifery Registered	0	0	0	0	0	0		0	0	0	0	0	0	0
148	Prof Scientific & Technical	0	0	0	0	0	0		0	0	0	0	0	0	0
149	Additional Clinical Services	0	0	0	0	0	0		0	0	0	0	0	0	0
150	Allied Health Professionals	0	0	0	0	0	0		0	0	0	0	0	0	0
151	Healthcare Scientists	0	0	0	0	0	0		0	0	0	0	0	0	0
152	Estates & Ancillary	155	(48)	309	321	366	372		372	372	372	372	372	108	3 707
153	Students	0	0	0	0	0	0		0	0	0	0	0	0	0
	Sub total Cleaning Standards Provider Pay	155	(48)	309	321	366	372	372	372	372	372	372	372	108	3 707
	Primary Care Contractor (excluding drugs)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
156	Primary Care - Drugs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
157	Secondary Care - Drugs	0	0	0	0	0	0		0	0	0	0	0	0	0
158	Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A7	0	0	0	0	0	0		0	0	0	0	0	0	0
159	Healthcare Services Provided by Other NHS Bodies	0	0	0	0	0	0		0	0	0	0	0	0	0
160	Non Healthcare Services Provided by Other NHS Bodies	0	0	0	0	0	0		0	0	0	0	0	0	0
161	Continuing Care and Funded Nursing Care	0	0	0	0	0	0	•	0	0	0	0	0	0	0
162	Other Private & Voluntary Sector	0	0	0	0	0	0		0	0	0	0	0	0	0
163	Joint Financing and Other (includes Local Authority)	0	0	0	0	0	0		0	0	0	0	0	0	0
164	Other (only use with WG agreement & state SoCNE/I line ref)	0	0	0	0	0	0	•	0	0	0	0	0	0	0
165		0	0	0	0	0	0		0	0	0	0	0	0	0
166		0	0	0	0	0	0	0	0	0	0	0	0	0	0
167		0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Sub total Cleaning Standards Non Pay	0	0	0	0	0	0	•	0	0	0	0	0	0	0
169	TOTAL CLEANING STANDARDS EXPENDITURE	155	(48)	309	321	366	372	372	372	372	372	372	372	108	3 707
170	PLANNED CLEANING STANDARDS EXPENDITURE (In Opening Plan)	155	(48)	309	321	366	372	372	372	372	372	372	372	108	3 707
171	MOVEMENT FROM OPENING PLANNED CLEANING STANDARDS EXPENDITURE	0	0	0	0	0	0	0	0	0	0	0	0	0	0



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Δ7	Other (Additional costs due to C19) enter as positive value - actual/forecast	-					-					-			$\overline{}$
	Provider Pay (Establishment, Temp & Agency)														
173	Administrative, Clerical & Board Members	137	160	134	139	139	139	124	124	124	124	124	124	297	1 590
174	Medical & Dental	790	831	927	944	894	890	906	901	901	901	907	907	1 621	10 698
175	Nursing & Midwifery Registered	1 183	607	710	822	819	819	825	818	817	818	818	817	1 789	9 873
176	Prof Scientific & Technical	52	53	49	49	58	58	58	58	58	58	58	58	105	668
177	Additional Clinical Services	524	423	406	379	358	358	354	355	362	363	363	363	947	4 610
178	Allied Health Professionals	222	31	86	86	85	98	98	98	110	110	110	110	253	1 242
179	Healthcare Scientists	1	1	1	1	1	1	1	1	1	1	1	1	2	12
180	Estates & Ancillary	205	80	108	93	94	108	93	94	108	93	94	108	284	1 274
181	Students	0	0	0	0	0	0	0	0	0	0	0.	0	-01	
182	Other (only use with WG Agreement & state SoCNE/I line ref)	0	13	(13)	0	0	0	0	0	0	0	0	0	13	
183	Carlot (only dec with the righteen on a date decrease in the righteen of the r	0	0	0	0	0	0	0	0	0	0	0	0	0	
184		0	0	0	0	0	0	0	0	0	0	0	0	0	- 0
185		0	0	0	0	0	0	0	0	0	0	0	0	0	- 0
186	Sub total Other C-19 Provider Pay	3 113	2 198	2 406	2 512	2 447	2 470	2 459	2 449	2 481	2 468	2 475	2 488	5 311	29 967
187	Primary Care Contractor (excluding drugs)	315	233	243	232	231	215	204	193	192	171	171	171	548	2 571
188	Primary Care Contractor (excluding drugs) - Costs as a result of lost GDS Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
189	Primary Care - Drugs	337	289	313	313	313	313	313	313	313	313	313	313	626	3 753
190	Secondary Care - Drugs	57	45	60	60	60	60	60	60	60	60	60	60	102	699
191	Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see separate line	462	391	531	657	662	670	671	673	676	671	671	684	853	7 418
192	Provider - Non Pay - PPE	379	373	379	379	379	379	379	379	379	379	379	379	752	4 545
193	Healthcare Services Provided by Other NHS Bodies	111	56	27	57	57	57	57	57	57	57	57	57	167	711
194	Healthcare Services Provided by Other NHS Bodies - Additional Costs due to Block Contracts - Wales NHS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
195	Healthcare Services Provided by Other NHS Bodies - Additional Costs due to Block Contracts - England NHS	0	0	0	0	0	0	0	0	0	0	0	0	0	0
196	Non Healthcare Services Provided by Other NHS Bodies	0	0	0	0	0	0	0	0	0	0	0	0	0	0
197	Continuing Care and Funded Nursing Care	249	249	249	249	249	249	249	249	249	249	249	249	498	2 988
198	Other Private & Voluntary Sector	569	655	807	573	952	952	877	877	877	877	408	408	1 225	8 832
199	Other Private & Voluntary Sector - Private Hospital Providers	200	183	217	818	818	818	818	818	818	818	818	818	383	7 959
200	Joint Financing and Other (includes Local Authority)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
201	Other (only use with WG Agreement & state SoCNE/I line ref)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
202	Loss of Private Patient Income	19	19	31	31	31	31	31	31	31	31	31	31	38	348
203		0	(12)	0	0	0	0	0	0	0	0	0	0	(12)	(12)
204		0	29	0	0	0	0	0	0	0	0	0	0	29	29
205		0	0	0	0	0	0	0	0	0	0	0	0	0	0
206	Sub total Other C-19 Non Pay	2 699	2 509	2 857	3 369	3 752	3 744	3 658	3 650	3 651	3 625	3 157	3 170	5 208	39 840
207	TOTAL OTHER C-19 EXPENDITURE	5 812	4 707	5 263	5 881	6 199	6 214	6 117	6 098	6 132	6 093	5 631	5 658	10 519	69 807
	PLANNED OTHER C-19 EXPENDITURE (In Opening Plan)	5 812	4 707	5 263	5 881	6 199	6 214	6 117	6 098	6 132	6 093	5 631	5 658	10 519	69 807
	MOVEMENT FROM OPENING PLANNED OTHER C-19 EXPENDITURE	0	0	0	0	0	0		0	0	0	0	0	0	0
	TOTAL ADDITIONAL EXPENDITURE DUE TO COVID	8 806	7 799	9 463	9 936	9 354	10 047	9 849	9 704	9 411	9 302	8 790	8 690	16 604	111 151
	PLANNED ADDITIONAL EXPENDITURE DUE TO COVID (In Opening Plan)	8 806	7 799	9 463	9 936	9 354	10 047	9 849	9 704	9 411	9 302	8 790	8 690	16 604	111 151
	MOVEMENT FROM OPENING PLANNED ADDITIONAL COVID EXPENDITURE	0	0	0	0 000	0	0		0	0 4.1.	0	0	0	0	0
	The state of the s														<u> </u>



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B - In Year Non Delivery of Savings / Net Income Generation Schemes Due To C19	1	2	3	4	5	6	7	8	9	10	11	12		
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Forecast year-end position
Enter as Positive values	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
213 Non Delivery of Savings (due to C19) - Actual/Forecast		2000	2111											
214 Non Delivery of Finalised (M1) Savings	0	0	0	0	0	0	0	0	0	0	0	0	0	0
215 Non finalisation of Planning Assumptions (savings) at M1	0	0	0	0	0	0			0		0	0	0	0
216 Non Delivery of Finalised (M1) Net Income Generation Schemes - Actual/Forecast	0	0	0	0	0	0			0		0		0	
217 TOTAL NON DELIVERY OF SAVINGS/NET INCOME GENERATION DUE TO COVID	0	0	0	0	0	0	0	0	0	0	0	0	0	0
C - In Year Operational Expenditure Cost Reduction Due To C19														
	1	2	3	4	5	6	7	8	9	10	11	12		
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Forecast year-end position
Enter as Negative values	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
218 Expenditure Reductions (due to C19) - Actual/Forecast														
219 Reduction of non pay costs due to reduced elective activity	(234)	(284)	(234)	(150)	(200)	(100)	(100)	(100)	(100)	(50)	(50)	0	(518)	
220 Reduction of outsourcing costs due to reduced planned activity	0	0	0	0	0	0		0	0	0	0	0	0	_
221 WHSSC C-19 Slippage (as advised by WHSSC)	(31)	(29)	(37)	(36)	(36)	(36)	0		0		0	0	(60)	
222 Other (please specify): Bed closures due to social distancing 223 Cross-border Non-Contracted Activity (NCA)	(134) (262)	(144) (59)	(100) (118)	(100) (125)	(75) (125)	(50) (124)	(54)	(54)	(54)		(54)	(54)	(278)	
223 Cross-border Non-Contracted Activity (NCA) 224	(262)	(59)	(118)	(125)	(125)	(124)		(54)	(54)		(54)	(54)	(321)	
225	0	0	0	0	0	0			0		0	0	0	_
226	0	0	0	0	0	0			0			0	ŏ	
227	0	0	0	0	0	0			0		0	0	0	0
228 TOTAL EXPENDITURE REDUCTION	(661)	(516)	(489)	(411)	(436)	(310)	(154)	(154)	(154)	(104)	(104)	(54)	(1 177)	(3 543)
D - In Year Slippage on Planned Investments/Repurposing of Developmental Initiatives due to C19	0	0	0	0	0	0	0	0	0	0	0	0		
	1	2	3	4	5	6	7	8	9	10	11	12		Forecast
	Apr	2 May	3 Jun	4 Jul	5 Aug	6 Sep	7 Oct	8 Nov	9 Dec	10 Jan	11 Feb	12 Mar	Total YTD	Forecast year-end position
Enter as Negative values	Apr £'000					-							Total YTD	year-end
229 Slippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast		May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar		year-end position
229 Slippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast 230	£'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar	£'000	year-end position £'000
229 Slippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast 230 231	£'000	May £'000 0 0	Jun £'000	Jul £'000	Aug £'000	\$ep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar	£'000	year-end position £'000
229 Slippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast 230 231 232	£'000	May £'000	Jun £'000	Jul £'000	Aug £'000	\$ep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar	£'000	year-end position £'000
229 Slippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast 230 231 232 233	£'000	May £'000	Jun £'000	Jul £'000	Aug £'000	\$ep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar	£'000	year-end position £'000
229 Slippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast 230 231 232 233 234	£'000	May £'000	Jun £'000	Jul £'000	Aug £'000	\$ep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar	0 0 0 0	year-end position £'000
229 Slippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast 230 231 232 233	£'000	May £'000	Jun £'000	Jul £'000	Aug £'000	\$ep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar	£'000	year-end position £'000
229 Slippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast 230 231 232 233 234 235	£,000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000	£'000	year-end position £'000 0 0 0 0 0 0 0 0 0
229 Stippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast 230 231 232 233 234 235 236	£'000	May £'000 0 0 0 0 0 0	Jun £'000	Jul £'000	### Aug ### 000	Sep £'000	Oct £'000	**Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000	£'000 0 0 0 0	year-end position £'000 0 0 0 0 0 0 0 0 0 0 0
229 Slippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast 230 231 232 233 234 235 236 237	£'000	May £'000	Jun £'000	Jul £'000	Aug £'000	\$ep £'000	Oct £'000	Nov £'000	Dec £'000 0 0 0 0 0 0 0 0 0	Jan £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Feb £'000	Mar £'000	£'000	year-end position £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
229 Slippage on Planned Investments/Repurposing of Developmental initiatives (due to C19) - Actual/Forecast 230 231 232 233 234 235 236 237 238 239 TOTAL RELEASE/REPURPOSING OF PLANNED INVESTMENTS/DEVELOPMENT INITIATIVES 240 ACTUAL / FORECAST - EXPENDITURE IMPACT DUE TO COVID-19	6,000	May £'000 0 0 0 0 0 0 0	Jun £'000	Jul £'000	Aug £'000 0 0 0 0 0 0 0	Sep £'000	Oct £'000 0 0 0 0 0	Nov £'000	Dec £'000 0 0 0 0 0 0 0	Jan £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Feb £'000	Mar £'000 0 0 0 0 0 0 0 0	\$'000 0 0 0 0 0 0 0 0	year-end position £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
239 Slippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast 230 231 232 233 234 235 236 237 238 239 TOTAL RELEASE/REPURPOSING OF PLANNED INVESTMENTS/DEVELOPMENT INITIATIVES	£'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 8145	May £'000	Jun £'000	Jul £'000	Aug £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Sep £'000	Oct £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Nov £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Dec £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Jan £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 9199	Feb £'000	Mar £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	\$'000 0 0 0 0 0 0 0 0	year-end position £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
229 Slippage on Planned Investments/Repurposing of Developmental initiatives (due to C19) - Actual/Forecast 230 231 232 233 234 235 236 237 238 239 TOTAL RELEASE/REPURPOSING OF PLANNED INVESTMENTS/DEVELOPMENT INITIATIVES 240 ACTUAL / FORECAST - EXPENDITURE IMPACT DUE TO COVID-19	000'3	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000 0 0 0 0 0 0 0 0 0	Jan £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Feb £'000	Mar £'000 0 0 0 0 0 0 0 0 0 0	\$'000 0 0 0 0 0 0 0 0	year-end position £'000 0 0 0 0 0 0 0 0 0 0 107608
239 Slippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast 230 231 232 233 234 235 236 237 238 239 TOTAL RELEASE/REPURPOSING OF PLANNED INVESTMENTS/DEVELOPMENT INITIATIVES 240 ACTUAL / FORECAST - EXPENDITURE IMPACT DUE TO COVID-19	£'000 0 0 0 0 0 0 0 0 0 0 0 0 0 8145	May £'000 0 0 0 0 0 0 0 0 0 0 7 283	Jun £'000	Jul £'000	Aug £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 8918	Sep £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Oct £'000	Nov £'000 0 0 0 0 0 0 0 0 0 0 0 0 9 551	Dec £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Jan £'000	Feb £'000	Mar £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	£'000 0 0 0 0 0 0 0 0 0 0 0 15 428	year-end position £'000
239 Slippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast 230 231 232 233 234 235 236 237 238 239 TOTAL RELEASE/REPURPOSING OF PLANNED INVESTMENTS/DEVELOPMENT INITIATIVES 240 ACTUAL / FORECAST - EXPENDITURE IMPACT DUE TO COVID-19	£'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 8145	May £'000	Jun £'000	Jul £'000	Aug £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Sep £'000	Oct £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Nov £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Dec £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Jan £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 9199	Feb £'000	Mar £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	\$'000 0 0 0 0 0 0 0 0	year-end position £'0000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
239 Stippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast 230 231 232 233 234 235 236 237 238 239 TOTAL RELEASE/REPURPOSING OF PLANNED INVESTMENTS/DEVELOPMENT INITIATIVES 240 ACTUAL / FORECAST - EXPENDITURE IMPACT DUE TO COVID-19 E - Additional Weish Government Funding for C19	£'000 0 0 0 0 0 0 0 0 0 0 0 0 8145	May £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 7 283	Jun £'000	Jul £'000	Aug £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Sep £'000	Oct £:000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 7 Cot	8 Nov	Dec £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Jan £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 1 0 Jan Jan	Feb £'000	Mar £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	£'000 0 0 0 0 0 0 0 0 0 0 15 428	year-end position £'000 0 0 0 0 0 0 0 0 0 107 608
230 231 232 233 234 235 236 237 238 239 230 231 231 232 233 234 235 236 237 238 239 230 231 238 239 230 231 238 239 230 231 238 239 230 231 238 239 239 230 230 231 238 239 230 230 231 238 239 239 230 230 230 231 231 238 239 239 230 230 230 230 231 231 238 239 239 230 230 230 231 231 238 239 239 230 230 230 237 238 239 239 240 250 260 260 260 260 260 260 260 260 260 26	£'000 0 0 0 0 0 0 0 0 0 0 0 0 0 1 1 4 Apr	May £'000 0 0 0 0 0 0 0 0 0 7 283	Jun £'000	Jul £'000	Aug £'000 0 0 0 0 0 0 0 0 0 0 0 8 918	Sep £'000 0 0 0 0 0 0 0 0 0 0 0 0 9737 6 Sep	Oct £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 7 Oct £'000	Nov £'000	Dec £'000 0 0 0 0 0 0 0 0 0 0 0 9 258	Jan £:000 0 0 0 0 0 0 0 0 0 0 0 0 10 Jan £:000	Feb £'000	Mar £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 1 0 1 0	£'000 0 0 0 0 0 0 0 0 0 0 0 15428	year-end position £1000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Slippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast 230 231 232 233 234 235 236 237 238 239 TOTAL RELEASE/REPURPOSING OF PLANNED INVESTMENTS/DEVELOPMENT INITIATIVES 240 ACTUAL / FORECAST - EXPENDITURE IMPACT DUE TO COVID-19 E - Additional Welsh Government Funding for C19	\$1000 \$1000 \$1000 \$145 \$1000 \$1800 \$1800	May £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 7 283	Jun £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 3 974 3 Jun £'000 11 239	Jul £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Aug £'000 0 0 0 0 0 0 0 0 0 0 0 8 918 5 Aug £'000	\$ep £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Oct £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 7 Oct £'000 11625	8 Nov £'000	Dec £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Jan £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 10 Jan £'000 11078	Feb £'000	Mar £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 8636 12 Mar £'000 10 466	£'000 0 0 0 0 0 0 0 0 0 0 15 428	year-end position £1000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
239 Slippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast 230 231 232 233 234 235 236 237 238 239 TOTAL RELEASE/REPURPOSING OF PLANNED INVESTMENTS/DEVELOPMENT INITIATIVES 240 ACTUAL / FORECAST - EXPENDITURE IMPACT DUE TO COVID-19 E - Additional Welsh Government Funding for C19 Enter as Positive values 241 PLANNED WG FUNDING FOR COVID-19	£'000 0 0 0 0 0 0 0 0 0 0 0 0 0 8145	May £'000 0 0 0 0 0 0 0 0 0 0 0 7 283 2 May £'000 11 351	Jun £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Jul £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Aug £'000 0 0 0 0 0 0 0 0 0 0 0 0 8 918 5 Aug £'000 1 130	Sep £'000 0 0 0 0 0 0 0 0 0 0 0 9 737 6 Sep £'000	Oct £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Nov £'000	Dec £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Jan £'000 0 0 0 0 0 0 0 0 0 0 0 0 Jan £'000 11 078	Feb £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1 1 11 Feb £'000 10 566	Mar £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 8636 12 Mar £'000 10466 1	£'000 0 0 0 0 0 0 0 0 0 0 0 0 15 428 Total YTD £'000 20 157	year-end position £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
239 Slippage on Planned Investments/Repurposing of Developmental Initiatives (due to C19) - Actual/Forecast 230 231 232 233 234 235 236 237 238 239 TOTAL RELEASE/REPURPOSING OF PLANNED INVESTMENTS/DEVELOPMENT INITIATIVES 240 ACTUAL / FORECAST - EXPENDITURE IMPACT DUE TO COVID-19 E - Additional Welsh Government Funding for C19 Enter as Positive values 241 PLANNED WG FUNDING FOR COVID-19 ENTER AS POSITIVE VALUES 242 MOVEMENTS FROM OPENING PLANNED WG FUNDING FOR COVID-19	£'000 0 0 0 0 0 0 0 0 0 0 0 0 0 8145 1 Apr £'000 8 806	May £'000 0 0 0 0 0 0 0 0 0 0 7 283 2 May £'000 11 351	Jun £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 3 8974 3 Jun £'000 11 239	Jul E'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 9 525 4 Jul E'000 11 712	Aug £'000 0 0 0 0 0 0 0 0 0 0 0 0 8 918 5 Aug £'000	Sep £'000 0 0 0 0 0 0 0 0 0 0 9 737 6 Sep £'000	Oct £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	8 Nov £'000	Dec £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Jan £'000 0 0 0 0 0 0 0 0 0 0 0 0 10 Jan £'000 11078	Feb £'000	Mar £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1 0 0 0 1 0	£'000 0 0 0 0 0 0 0 0 0 0 0 0 15428 Total YTD £'000 20 157	year-end position £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
231 232 233 234 235 236 237 238 239 230 231 231 232 233 234 235 236 237 238 239 TOTAL RELEASE/REPURPOSING OF PLANNED INVESTMENTS/DEVELOPMENT INITIATIVES 240 ACTUAL / FORECAST - EXPENDITURE IMPACT DUE TO COVID-19 E - Additional Welsh Government Funding for C19 Enter as Positive values 241 PLANNED WG FUNDING FOR COVID-19	£'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 8145	May £'000 0 0 0 0 0 0 0 0 0 0 0 7 283 2 May £'000 11 351	Jun £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Jul £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Aug £'000 0 0 0 0 0 0 0 0 0 0 0 0 8 918 5 Aug £'000 1 130	Sep £'000 0 0 0 0 0 0 0 0 0 0 0 9 737 6 Sep £'000	Oct £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Nov £'000	Dec £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Jan £'000 0 0 0 0 0 0 0 0 0 0 0 0 Jan £'000 11 078	Feb £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1 1 11 Feb £'000 10 566	Mar £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 8636 12 Mar £'000 10466 1	£'000 0 0 0 0 0 0 0 0 0 0 0 0 15 428 Total YTD £'000 20 157	year-end position £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0



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Table C - Identified Expenditure Savings Schemes (Excludes Income Generation & Accountancy Gains)

Period: May 21

This Table is currently showing 0 errors

		1	1	2	3	4	5	6	7	8	q	10	11	12		Full-year	YTD as %age of FY	Assess	emont	Full In V	ear forecast	Full-Year Effect of
				Mav	Jun	Jul	-	Sep	Oct	Nov		Jan	Feb	Mar	Total <u>YTD</u>	forecast	YTD variance as	Assess	sment	Full III-16	ear iorecast	Recurring
			Apr	'			Aug				Dec						%age of YTD	Green	Amber	non recurring	recurring	Savings
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000				£'000	£'000	£'000	£'000	£'000
1 CHC and	LEundad	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
2 Nursing C		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0
3		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
4		Budget/Plan	0	0	80	0	0	0	0	0	0	0	0	0	0	80		80	0			
5 Commissi	sioned Services	Actual/F'cast	0	0	80	0	0	0	0	0	0	0	0	0	0	80	0,00%	80	0	80	0	0
6		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
7 Modicinos	s Management	Budget/Plan	14	16	17	19	19	19	34	34	34	34	34	34	30	304		190	115			
	& Secondary	Actual/F'cast	14	16	17	19	19	19	34	34	34	34	34	34	30	304	9.95%	190	115	40	264	264
Care)		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00%	0	0			
10		Budget/Plan	264	327	654	672	673	710	722	715	722	723	625	622	590	7 429	0,0070	3 963	3 465			
11 Non Pay		Actual/F'cast	264	327	654	672	673	710	722	715	722	723	625	622	590	7 429	7,95%	3 963	3 465	3 686	3 742	3 857
12		Variance	204	0	0.04	0/2	0/3	710	122	713	122	123	023	022	350	0	0.00%	0	3 403	3 000	3 742	3 637
			400	450	400	- 0	- 0	0	0	0	Ů	- i	0	- 0	0	1 179	0,00%	1 144	0			
13 Pay		Budget/Plan	130	150	130	89	89	89	84	84	84	83	83	83	280	1 179			35			
14 Pay		Actual/F'cast	130	150	130	89	89	89	84	84	84	83	83	83	280	1 1/3	23,72%	1 144	35	791	389	389
15		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	- 0	0,00%	0	0			
16		Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			ļ
17 Primary C	Care	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0
18		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
19		Budget/Plan	408	492	882	780	780	818	839	833	840	840	742	739	900	8 992		5 377	3 615			
20 Total		Actual/F'cast	408	492	882	780	780	818	839	833	840	840	742	739	900	8 992	10,01%	5 377	3 615	4 597	4 395	4 510
21		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0,00%	0	0			
	22	Variance in month In month achievement against FY	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%	0,00%							
	23	forecast	4,54%	5,47%	9,80%	8,67%	8,68%	9,09%	9,33%	9,26%	9,34%	9,34%	8,26%	8,22%								

O[7], Palif

7/12

Cardiff & Vale ULHB Period: May 21

Table C1- Savings Schemes Pay Analysis

- 1			1	2	3	4	5	6	7	8	9	10	11	12			FV as %age or	Assess	ment	Full In-Ye	ear forecast	Full-Year
		Monti	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total <u>YTD</u>	Full-year forecast	YTD variance as %age of YTD Budget/Plan	Green	Amber	non recurring	recurring	Effect of Recurring Savings
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000			Budgerrian	£'000	£'000	£'000	£'000	£'000
1		Budget/Plan	83	98	82	41	41	41	42	42	42	42	42	42	180	638		623	15			
2	Changes in Staffing Establishment	Actual/F'cast	83	3 98	82	41	41	41	42	42	42	42	42	42	180	638	28,28%	623	15	429	209	209
3	Lotabilotimont	Variance		0	0	0	0	0	0	0	0	0	0	0	0	0	0,00%	0	0			
4		Budget/Plan	29	29	29	29	29	29	29	29	29	29	29	29	57	348	,,,,,	348	0			
5	Variable Pay	Actual/F'cast	29		29	29		29	29	29	29	29	29	29	57	348	16.43%	348	0	168	180	180
6		Variance	1 -	20	0	0	0	0	0	0	0	0	0	- 20	0.	0	0.00%	0.0	0	100	.00	100
7		Budget/Plan	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0,0070	0	0			
8	Locum	Actual/F'cast	1) 0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	
٥		Variance	1 7	, ,	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	
10		-	1	, ,	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
	Agency / Locum paid at a	Budget/Plan		0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			—
	premium	Actual/F'cast	+ '	0	0	0	0	0	0	0	0	0	- 0	0	0	0		0	0	0	0	<u> </u>
12		Variance	-	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
13	Changes in Bank Staff	Budget/Plan	- (0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
14	Changes in bank Stall	Actual/F'cast	-	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	<u> </u>
15		Variance	- (0	0	0	0	0	0	0	0	0	0	0	0	400		0	0			\vdash
16		Budget/Plan	19	9 23	19	20	20	20	12	12	12	12	12	12	42			173	20			
17	Other (Please Specify)	Actual/F'cast	19	23	19	20	20	20	12	12	12	12	12	12	42	193	21,81%	173	20	193	0	<u> </u>
18		Variance		0	0	0	0	0	0	0	0	0	0	0	0	0	0,00%	0	0			
19		Budget/Plan	130	150	130	89	89	89	84	84	84	83	83	83	280	1 179		1 144	35			<u> </u>
20	Total	Actual/F'cast	130	150	130	89	89	89	84	84	84	83	83	83	280	1 179	23,72%	1 144	35	791	389	389
21		Variance	(0	0	0	0	0	0	0	0	0	0	0	0	0	0,00%	0	0			

Table C2- Savings Schemes Agency/Locum Paid at a Premium Analysis

				1	2	3	4	5	6	7	8	9	10	11	12			TTD as %age of	Asses	sment	Full In-Ye	ear forecast	Fu	ull-Year
			Month	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total <u>YTD</u>	Full-year forecast	YTD variance as %age of YTD Budget/Plan	Green	Amber	non recurring	recurring	Re	ffect of ecurring lavings
			l	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000			Budgevrian	£'000	£'000	£'000	£'000		£'000
1	Reduced usage of	Budget/Plan		0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				
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4	Non Medical 'off contract'	Budget/Plan		0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0				
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Carolif & Vote growton and T	Theography Th	HER SUND	Reduction in based costs	- 8		_	_		March 1	01-May 21	01-May-21	Green	Clenal Support	Cliwi	Cash Fishwang	NONPAY	_	-			-	-				0 0	-	-					-				-	-	-	_	-	\leftarrow					 		
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Carolif & Valogossius and T	Theopies TH	ex paron	Turneous	N/K	10		10		March 1	01 May 21	01 May 21	Green	Clinial Support	Other	Cash Retraing Saving	Changes in 2540ng		12				1 .						12	10										10	10							 		
Carolif & Volegosolos and To-	nating MedicAll	IS HARM CONSIDER	s valid for 72 livs inclead 24 livs, reduce	ed ×	18	20	10	20	March 1	01-88ey-21	01 May 21	Green	Climal Support	Pathelogy pathelips, workforce models, productivity	Cod Availance	NONPAY		,	,	,	,		,	,	,	, ,	,		,		2	2	2 2		,	,	2	2	,	18							 		
Carolf & Volables and Works	equial for Mis. C	OPW634	Additional Antonionalist 2019	н	12	12	12	u	March 1	01-34-21	61-34-21	Anter	Medicines Management (Secondary Care)	Management (Secondary Care)	Cash Retraing Saving	Management (Primary & Zecondary						Ĺ.	,		,			12				,			١.	١,	,	,		ш							 		
Carolf & Volgebres and World	too & Oynam	ORDER	Additional Antonionalist 2019	*	,	1		,	March 1	01-34-21	61-34-21	Anter	Medicines Management (Secondary Care)	Meditines Management (Secondary Care)	Cash Retraing Saving	Management (Primary & Zecondary												,			۰				١.					,							 		
Carolf & Valegorate Esecutive	ndor of Finan	10001	NON RECURRENT OPPORTUNITIES	AR	11		11		March 1	01-88ey-21	01 Apr 21	Cirent	Non-Climat Report Facilities Solders Corporate)	Client	Cash Rebasing Santra	Non Pay	1 7	- 11	1 —	1 -		1 1	\neg				1		- 11	-1-				1	-11		1 -	\Box		11	. [7				1 .		 		
Carolif & Volence de Esecutiv		80902	VAT REBATE	MK	19		19		March 1	01-88ey-21	01-Apr-21	Ciren	Facility Sylvin Consoler	Other	Cash Retriating States	Non Pay		19		1		$\overline{}$		-	-			.,	- 10										19	79								-	

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Period: May 21

This table needs completing monthly from Month: 3
This Table is currently showing 0 errors

Tal	ole F - Statement of Financial Position For Monthly Period	Opening Balance Beginning of Apr 21	Closing Balance End of May 21	Forecast Closing Balance End of Mar 22
	Non-Current Assets	£'000	£'000	£'000
1	Property, plant and equipment			
	Intangible assets			
3	Trade and other receivables			
4	Other financial assets			
5	Non-Current Assets sub total	0	0	0
ř	Current Assets	•		•
	Inventories			
	Trade and other receivables			
	Other financial assets			
	Cash and cash equivalents			
10	Non-current assets classified as held for sale			
11	Current Assets sub total	0	0	0
\vdash				
12	TOTAL ASSETS	0	0	0
	Current Liabilities			
13	Trade and other payables			
14	Borrowings (Trust Only)			
15	Other financial liabilities	<u> </u>		
16	Provisions			
17	Current Liabilities sub total	0	0	0
$\overline{}$	NET ASSETS LESS CURRENT LIABILITIES	0	0	0
l"	Non-Current Liabilities	•	•	
	Trade and other payables			
20	Borrowings (Trust Only)			
21	Other financial liabilities			
22	Provisions			
23	Non-Current Liabilities sub total	0	0	0
	TOTAL ASSETS EMPLOYED	0	0	0
	FINANCED BY:		0	0
24			0	0
24	FINANCED BY: Taxpayers' Equity General Fund		0	0
24	FINANCED BY: Taxpayers' Equity		0	0
24 25 26	FINANCED BY: Taxpayers' Equity General Fund		0	0
25 26 27	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve		0	0
24 25 26 27 28	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only)		0	0
24 25 26 27 28 29	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve	0		
24 25 26 27 28	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only)		0	0
24 25 26 27 28 29	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve	0	0	0
24 25 26 27 28 29	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve Total Taxpayers' Equity	0 Opening Balance Beginning of		
24 25 26 27 28 29 30	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve	0 Opening Balance	0 Closing Balance	0 Closing Balance
24 25 26 27 28 29 30	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve Total Taxpayers' Equity	0 Opening Balance Beginning of	0 Closing Balance End of	0 Closing Balance End of
24 25 26 27 28 29 30	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve Total Taxpayers' Equity	0 Opening Balance Beginning of	0 Closing Balance End of	0 Closing Balance End of
24 25 26 27 28 29 30 31 32 33 34 35	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve Total Taxpayers' Equity	0 Opening Balance Beginning of	0 Closing Balance End of	0 Closing Balance End of
24 25 26 27 28 29 30 31 32 33 34 35 36	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve Total Taxpayers' Equity	0 Opening Balance Beginning of	0 Closing Balance End of	0 Closing Balance End of
24 25 26 27 28 29 30 31 32 33 34 35 36 37 38	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve Total Taxpayers' Equity	0 Opening Balance Beginning of	0 Closing Balance End of	0 Closing Balance End of
24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve Total Taxpayers' Equity EXPLANATION OF ALL PROVISIONS	Opening Balance Beginning of Apr 21	Closing Balance End of May 21	Closing Balance End of Mar 22
24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve Total Taxpayers' Equity	0 Opening Balance Beginning of	0 Closing Balance End of	Closing Balance End of Mar 22
24 25 26 27 28 29 30 33 34 35 36 37 38 39 40	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve Total Taxpayers' Equity EXPLANATION OF ALL PROVISIONS Total Provisions ANALYSIS OF WELSH NHS RECEIVABLES (current month)	Opening Balance Beginning of Apr 21	Closing Balance End of May 21	Closing Balance End of Mar 22
24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve Total Taxpayers' Equity EXPLANATION OF ALL PROVISIONS Total Provisions ANALYSIS OF WELSH NHS RECEIVABLES (current month) Welsh NHS Receivables Aged 0 - 10 weeks	Opening Balance Beginning of Apr 21	Closing Balance End of May 21 0 £'000	Closing Balance End of Mar 22
24 25 26 27 28 29 30 33 34 35 36 37 38 39 40	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve Total Taxpayers' Equity EXPLANATION OF ALL PROVISIONS Total Provisions ANALYSIS OF WELSH NHS RECEIVABLES (current month) Welsh NHS Receivables Aged 0 - 10 weeks Welsh NHS Receivables Aged 11 - 16 weeks Welsh NHS Receivables Aged 11 - 16 weeks	Opening Balance Beginning of Apr 21	Closing Balance End of May 21	Closing Balance End of Mar 22
24 25 26 27 28 29 30 33 34 35 36 37 38 39 40	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve Total Taxpayers' Equity EXPLANATION OF ALL PROVISIONS Total Provisions ANALYSIS OF WELSH NHS RECEIVABLES (current month) Welsh NHS Receivables Aged 0 - 10 weeks Welsh NHS Receivables Aged 11 - 16 weeks Welsh NHS Receivables Aged 17 weeks and over	Opening Balance Beginning of Apr 21	Closing Balance End of May 21 0 £'000 0 0	Closing Balance End of Mar 22
24 25 26 27 28 29 30 33 34 35 36 36 37 38 39 40	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve Total Taxpayers' Equity EXPLANATION OF ALL PROVISIONS Total Provisions ANALYSIS OF WELSH NHS RECEIVABLES (current month) Welsh NHS Receivables Aged 1 - 10 weeks Welsh NHS Receivables Aged 17 weeks and over ANALYSIS OF TRADE & OTHER PAYABLES (opening, current & closing) Capital	Opening Balance Beginning of Apr 21	Closing Balance End of May 21 0 £'000	Closing Balance End of Mar 22
24 25 26 27 28 29 30 33 34 35 36 36 37 38 39 40	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve Total Taxpayers' Equity EXPLANATION OF ALL PROVISIONS Total Provisions ANALYSIS OF WELSH NHS RECEIVABLES (current month) Welsh NHS Receivables Aged 0 - 10 weeks Welsh NHS Receivables Aged 11 - 16 weeks Welsh NHS Receivables Aged 17 weeks and over ANALYSIS OF TRADE & OTHER PAYABLES (opening, current & closing)	Opening Balance Beginning of Apr 21	0 Closing Balance End of May 21 0 £'000 0 0 0 £'000	Closing Balance End of Mar 22 0 0 E'000 0
24 25 26 27 28 29 30 33 34 35 36 36 37 38 39 40	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve Total Taxpayers' Equity EXPLANATION OF ALL PROVISIONS Total Provisions ANALYSIS OF WELSH NHS RECEIVABLES (current month) Welsh NHS Receivables Aged 0 - 10 weeks Welsh NHS Receivables Aged 11 - 16 weeks Welsh NHS Receivables Aged 17 weeks and over ANALYSIS OF TRADE & OTHER PAYABLES (opening, current & closing) Capital A Revenue	Opening Balance Beginning of Apr 21	0 Closing Balance End of May 21 0 £'000 £'000 0 0 0 0 0 0	Closing Balance End of Mar 22 0 £'000 0
24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 44 45	FINANCED BY: Taxpayers' Equity General Fund Revaluation Reserve PDC (Trust only) Retained earnings (Trust Only) Other reserve Total Taxpayers' Equity EXPLANATION OF ALL PROVISIONS Total Provisions ANALYSIS OF WELSH NHS RECEIVABLES (current month) Welsh NHS Receivables Aged 1 - 10 weeks Welsh NHS Receivables Aged 17 weeks and over ANALYSIS OF TRADE & OTHER PAYABLES (opening, current & closing) Capital	Opening Balance Beginning of Apr 21	0 Closing Balance End of May 21 0 £'000 £'000 0 0	Closing Balance End of Mar 22 0 0 £'000 0

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