

Confirmed Minutes of the Public Digital & Health Intelligence Committee Meeting Held On 15 August 2023 at 9 am Via MS Teams

Chair:		
David Edwards	DE	Independent Member - Digital
Present:		
Akmal Hanuk	AH	Independent Member – Community
Michael Imperato	MI	Independent Member - Legal
In Attendance:		
Matt Phillips	MP	Director of Corporate Governance
Angela Parratt	AP	Director of Digital Transformation
Thomas Bott	TB	Digital Implementation Officer
David Thomas	DT	Director of Digital & Health Intelligence
James Webb	JW	Information Governance Manager
Bruce Johnson	BH	IT Project Manager
Suzanne Rankin	SR	Chief Executive Officer
Mark Cahalane	MC	Head of Digital Services Management
Observers:		
Adam Partlow	AP	Rehabilitation Engineering
Secretariat		
Sarah Mohamed	SM	Corporate Governance Officer
Apologies:		
Keith Harding	KH	Independent Member - University

Item No	Agenda Item	Action
DHIC 15/08/001	Welcome & Introduction	
	The Committee Chair (CC) welcomed everyone to the	
	Public meeting and confirmed the meeting was quorate.	
DHIC 15/08/002	Apologies for Absence	
	Apologies for absences were noted.	
	The Committee resolved that:	
	a) The apologies were noted.	
DHIC 15/08/003	Declarations of Interest	
	The Committee resolved that:	
	a) No Declaration of Interest were noted.	
DHIC 15/08/004	Minutes of the Meeting Held 30 May 2023	
	The Committee Resolved that:	

	a) The Minutes of the Meeting held on the 30 May 2023 were confirmed as a true and accurate record.	
DHIC 15/08/005	Action Log – Following the Meeting held on 30 May 2023	
	The Action Log was received.	
	The Committee Resolved that:	
	a) The Action Log was discussed and noted.	
DHIC 15/08/006	Chair's Action taken since the Committee Meeting held on 30 May 2023	
	The Committee Resolved that:	
	a) There were no Chair's Action.	
	Items for Review and Assurance	
DHIC 15/08/007	Digital Transformation Progress Report The Digital Transformation Progress Report was presented and the following was highlighted: 2023/24 IMTP The emphasis was on national Welsh Government (WG) programmes with the exception of common demographics store. As reported to DHIC in May 2023, the common demographics store would need to come from within existing resources unless an investment case was successful. However, day to day and operation requests prohibited this at the moment. The main constraint in the pace of delivery was limited resource availability, which was diverted to meeting organisational priorities and operational needs. Mitigations were established recently which included the following: Setting up a Digital Advisory Board Setting up a Project Management Office Having the Digital Front Door.	

- The teams have now held over 60 gathering intelligence conversations with colleagues in other organisations undergoing similar programmes to Shaping our Future Hospitals and Shaping our Future Clinical Services as well as the National Hospital Programme in England.
- A workshop took place with a mixture of clinical, nursing, AHP, clinical scientist, innovation and operational colleagues.
- The National Hospitals Programme in England and Leeds Teaching Hospitals NHS Trust who had undergone a similar journey in regards to new hospital build, transforming clinical and digital services attended on the day.

New Digital & Health Intelligence Structure

- A presentation on the Digital Services
 Management Structure was presented to the Committee.
- For an extensive period, there was a gap between digital delivery and the customer base.
- The Digital Service Management department embedded digital co-ordinators into clinical boards to help reduce the gap.

The Committee Resolved that:

- a) The progress report was reviewed.
- b) The proposed Governance model was commented on.

DHIC 15/08/008

Joint IMT & IG Corporate Risk Register

The Joint IIMT and IG Corporate Risk Register Paper was presented and the following was highlighted:

- There were 14 risks identified in the directorates risk register.
- The highest risk was cyber security. This would be discussed in the private session.
- The remaining risks were scored between 7 and 12.
- Two risks were moved from amber to yellow. This included non-compliance with data protection legislation and governance framework.
- The DDHI proposed that the effective resource utilisation risk was reduced due to the Digital Advisory Board being set up to support where resources could be spent.

The Committee Resolved that: a) Progress and updates to the Risk Register report were reviewed and noted. **DHIC** IG Data & Compliance (Sis, Data Protection, GDPR, FOI, SARs, Staffing & Mandatory Training) 15/08/009 The IG Data & Compliance Report was presented and the following was highlighted: Between May 2023 and June 2023, the Information Governance Department had reviewed a total of 112 information governance related incidents reported via Datix. Of these breaches reviewed, two breaches met the threshold to be reported to the Information Commissioner's Office (ICO). A third breach had been reported to the ICO since that period. Details of the breaches would be outlined in the private meeting of this committee. In response to the breach in Ireland by a FOI disclosure, the team had reviewed all disclosure logs since 2020. The average number of FOIs received during the last 12 months had increased marginally to 53 requests per month and the average compliance had slightly dropped to 84%. There had been a steady drop in compliance in health records requests since February 2023. The total number of monthly requests remained high. The average compliance over the last rolling 12 months was 63%. A total of 17 subject access requests submitted for non-health records were received from April 2023 to May 2023. 16 requests (94%) were complied with, within the legislated timeframe. Since January 2022, the Health Board had sent out a total of 750 letters to staff who had been identified by the National Intelligent Integrated Audit Solution (NIIAS), based on a process approved by Management Executive. The Health Boards Information Governance training compliance was currently 74%. This represented a further 2% increase in overall completeness since figures were last provided to the Committee. The CEO advised that human errors did happen especially under pressure. However, the same importance needed to be given as drug rounds as this hugely impacted patient safety.

	The Committee Resolved that:	
	a) A series of updates relating to significant Information Governance issues was received and noted.	
DHIC	Digital Services Key Performance Indicators	
15/08/010	The Digital Services Key Performance Indicators Report was presented and the following was highlighted:	
	 The Digital and Health Intelligence team were looking to report on KPIs for activity in the following workstreams: 	
	 Service Requests – Requests for information or advice and assistance, as well as general requests. Incidents – Notifications of failures of systems or 	
	equipment. - Change Requests – Requests for an adjustment to an existing specialist system, primarily used for PARIS and other clinical systems.	
	 A gateway was required. However, this was managed by DHCW. Discussions were taking place to develop a SOP to open that gateway. The administrative portal was presented to the Committee. It was noted that the team were looking to provide an online reporting service for management colleagues using Power-BI. 	
	Appendix 1 showed the Workflow reporting for Digital & Health Intelligence through Ivanti. The latest live data pulled from the Ivanti system was presented to the Committee.	
	The CC requested an update on how the KPI statistics were starting to make a difference to the Health Board.	RK
	The Committee Resolved that:	
	a) The progress made since the last update on the Ivanti service desk tool in relation to KPIs was reviewed and noted.	
DHIC	Framework Policies, Procedures & Controls	
15/08/011	The Framework Policies, Procedures & Controls Paper was presented and the following was highlighted:	
	 A number of policies and procedure documents were out of date and needed to be reviewed and updated. 	

	 Since the last meeting in May 2023, the following procedures and policy documents had been reviewed which included Records Management Policy (UHB 142) Records Management Procedure (UHB 326) Information Governance Transportation of Case Notes and Personal Identifiable Information (PII) Procedure (UHB 262). The Committee Resolved that: The progress made in updating the priority policy and procedure documents was noted. 	
	Items for Approval / Ratification	
DHIC 15/08/012	Policies	
13/06/012	i. Records Management Policy (UHB 142) ii. Records Management Procedure (UHB 326)	
	The Committee Resolved that:	
	a) The records management policy and supporting procedure document were approved.	
	Items for Noting and Information	
DHIC 15/08/013	Minutes: Digital Directors Peer Group The following Minutes were received by the Committee:	
	The Committee Resolved that:	
	 a) The Minutes of the Digital Directors Peer Group of the meetings held on 6 June 2023 and 4 July 2023 were received and noted. 	
DHIC 15/08/014	Agenda for Private Digital & Health Intelligence Meeting	
	 (i) Minutes from the Private DHIC Meeting held on 30 May 2023 (ii) Digital Budget and Investment and Digital Strategy Case for Investment (confidential paper) (iii) Caldicott Guardian Requirements (Confidential paper – contains personal data) (iv) Cyber Report including: Performance Measures (confidential paper) 	
DHIC 15/08/015	Any Other Business No Other Business was discussed.	

DHIC 15/08/016	Items to bring to the attention of the Board / Committee	
	No Items were brought to the attention of the Board / Committee.	
	Date & Time of next Meeting:	
	Tuesday 3 rd October 2023 at 9am via MS Teams	